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Table with exchange rates for various currencies including the Dollar, Pound, and others.

FINANCIAL TIMES

ARGENTINA
Menem's shuffle
and reshuffle
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World News

Iran-Contra judge calls for Reagan diary entries

The judge in the Iran-Contra case of ex-White House aide John Poindexter ordered former President Ronald Reagan to turn over to the defence certain entries from his personal diaries.

Honecker released

Erich Honecker, the former East German leader, was released from detention after an East Berlin appeal court upheld a judge's refusal to order his arrest on charges of "high treason" because of his failing health.

US fears on Europe

The US is increasingly concerned that events in the Soviet Union and Eastern Europe are spinning out of control, posing fresh problems for East-West discussions on the future of Europe.

Pakistan stays firm

Pakistan does not want war with India over a Moslem rebellion in Kashmir but refuses to compromise over the region, Salimullah Khan, Foreign Minister of Pakistan said.

Sofia offers power

Bulgaria's ruling Communist party invited the independent opposition to form a government of national consensus, an offer which was immediately rejected.

Nato troops out

The Netherlands is stepping out of line with Nato by planning to withdraw 750 troops from West Germany.

Policeman killed

A policeman was shot dead in a clash with ethnic Albanians demanding political reforms in Yugoslavia's Kosovo province, security officials said.

Managua amnesty

The Nicaraguan government is to grant amnesty to all the remaining Contra prisoners in its jails following an agreement between President Ortega and local Catholic church leaders.

Thai dockers strike

Dockers in Thailand paralysed the nation's trade in protest at government plans to allow private companies to operate a new deep-water port being built on the eastern seaboard.

Chinese laud troops

Chinese authorities in Tibet held a mass meeting to award more than 400 medals to police and troops who suppressed repeated demonstrations by Tibetan nationalists.

Boeing hits heron

A Dutch Boeing 747 with more than 400 passengers on board returned to Amsterdam's Schiphol airport shortly after take-off following a mid-air collision with a heron.

Missionary killed

An Italian missionary was killed and another was wounded when gunmen ambushed their car in northern Uganda.

Crew feared dead

All 19 crewmen of a Greek-registered cargo ship, the *Flag Theodos*, were feared dead after it sank in a storm in the English Channel.

First verdict

A former official of the Christian Democrat group in Strasbourg won a place in legal history as the European Court of First Instance delivered its maiden judgment in his favour.

Business Summary

Cohen quits as chairman of troubled Shearson

Peter Cohen resigned as chairman of Shearson Lehman Hutton, troubled investment banking and brokerage subsidiary of American Express, amid speculation that Shearson is about to drop its planned public share offer.

ELF Aquitaine

ELF Aquitaine, the French state-controlled oil group, said it would take a \$600m charge on Texasgulf, its US fertilisers subsidiary, dragging net profits last year down to an estimated \$777bn (\$1.12bn), less than the \$777.2bn it recorded in 1988.

AIRBUS Consortium

AIRBUS Consortium experienced production delays running at some \$180m because of the 12-week strike at British Aerospace BAe, said Michel Delchambre, French Transport Minister. However, the threat by Airbus partners to charge BAe \$40m for delays caused by the strike appears to have been lifted.

COPPER

COPPER closed at a 17-month low of \$1.301 a tonne as base metal prices declined across the board on the LME. Bearish sentiment largely reflected concern over unsettled world equity markets and a lack of fresh fundamental supportive factors.

DEUTSCHE BANK

DEUTSCHE BANK is taking advantage of the buoyancy of the German stock market to seek DM1.65bn (\$900m) in a one-for-17 rights issue at DM800 per share.

CBI, the UK employers' organisation

warned that Britain was on the edge of a recession and that unemployment would rise.

SANYO ELECTRIC, the Japanese electronics group

made worldwide net profits of ¥16.94bn (\$117.8m) for the year to November.

LONDON TRADED Options

Market: Record trading volumes in the Footsie Index option was a feature of an active session. High volume in the FT-SE was due in large measure to yesterday's expiry, but also to one trade of 87,000 contracts believed to have involved Bankers Trust.

MOODY'S Investors Service

downgraded its assessments of Western Banking and the National Australia Bank (NAB).

JAPAN has relaxed rules on the opening of large new stores

in the wake of international criticism of its tightly controlled retail distribution system.

FUJITSU, the Japanese electronics group

is likely to top the \$400m investment originally expected in its microchip manufacturing plant in north-east England at Newton Aycliffe, County Durham.

BOEING has reported sharply lower fourth-quarter earnings

because of the "severe impact" of a 45-day machinists' strike which drastically curtailed deliveries of new airliners.

BEAZER, the UK construction company

has made a \$29m (\$47m) provision against its investment in Girvan, an Australian developer and contractor which collapsed with debts of A\$500m (\$398m).

Gorbachev agrees to principle of German unification

By Mark Nicholson in Moscow

MR Mikhail Gorbachev, the Soviet President, yesterday made his most positive statement so far on German unification, saying the principle of unity between East and West Germany was not in doubt. The matter should, however, be resolved responsibly and "not in the streets," he said.

Mr Gorbachev's remarks, quoted by the Soviet news agency Tass, preceded a meeting with Mr Hans Modrow, the East German Prime Minister, who flew to Moscow for talks with Mr Gorbachev and Mr Nikolai Ryzhkov, the Soviet Prime Minister.

In the past, the Soviet Union has stressed the obstacles to German unification. In a speech to the Communist Party Central Committee before Christmas, Mr Gorbachev said any discussion of the future of both Germans must proceed from "the post-war realities." In particular, it had to take account of the 1975 Helsinki Accords, recognising post-war frontiers, and the responsibilities of the four victorious Soviet and World War allies for Germany and Berlin.

He also warned the west against taking advantage of political turmoil in East Germany and said the Soviet Union would not allow harm to come to its Warsaw Pact ally.

After yesterday's meeting, Mr Modrow told a news conference that Mr Gorbachev had not ruled out the possibility of reunification.

The East German Prime Minister also asserted the importance of addressing unification in a broader European framework.

Tass quoted Mr Gorbachev as saying the question of unification "was not a matter of principle, no one puts it in doubt."

In a clear acknowledgement of mounting pressure for German unity, expressed again by huge crowds in Leipzig on Monday, Mr Gorbachev said: "Time is pressing on this process, giving dynamism to it."

The course of recent events in East Germany and the Soviet Union demanded that the issue be given "profound reflection," he said.

The Soviet leader urged that the question of unity be dealt with under European agreements on security, co-operation and arms reduction.

In a further official Soviet

acknowledgement of the pressures towards reunification yesterday, Pravda, the Communist Party newspaper, ran a report from its East Berlin correspondent saying that the matter had become a major political issue. The report said the weekend agreement between the East German Government and opposition parties to form a government of national unity had been declared as if "from a fortress under siege."

Mr Modrow said yesterday it was vital that the East German Government shows it is serious about unification, because of the continued flood of refugees to the West.

Polish disquiet, Page 2; Editorial comment, Page 14; Bush may announce new troop cuts, Page 16

Gorbachev 'may quit as head of Party'

An American television correspondent in Moscow quoted an informed source as saying that Mikhail Gorbachev is considering resigning as head of the Soviet Communist Party, Reuter reports from New York.

Steve Hurst, Moscow bureau chief of the Cable News Network, said the source told him Mr Gorbachev would try to hold on to the Soviet presidency.

Hurst quoted the source as saying Mr Gorbachev had been depressed since Soviet forces stormed into the Azeri capital of Baku January 20 to put down ethnic unrest, as he would have preferred a political settlement.

Bonn to press for new export rules

By David Goodhart in Bonn

WEST GERMANY is preparing a fresh assault on Western restrictions on the export of militarily sensitive technology to the east bloc, especially digital telecommunications technology.

The Bonn Government argues that recent liberalisation moves by the US do not go nearly far enough in the light of recent political changes.

A West German initiative will be presented to a special executive committee of the Co-ordinating Committee on Multilateral Export Controls (Cocoms), which monitors such exports of potential strategic value to the east bloc, on February 14-15 in Paris.

This initiative, which Bonn claims has the backing of all the European members of Cocoms, is likely to irritate the US which had a top level Cocoms delegation in Bonn last week.

The US believes that it has been moving as fast as an uncertain political outlook allows, particularly in machine tools and computers.

Senior officials in Bonn say the main dispute is in Cocoms between the US, the dominant and most conservative force in

the organisation, and West Germany, which is pressing hardest for relaxation, has switched from machine tools to telecommunications.

Bonn believes that the whole of eastern Europe and the Soviet Union should now be treated to the more relaxed "green line" restrictions which have applied to China since 1985.

This would mean the removal of all restrictions on the export of digital switching equipment to the East bloc, as well as mobile radio networks and civil satellite technology.

Bonn also wants the removal of restrictions on technology transfer, thus allowing the east bloc countries to rebuild their telecommunications systems themselves using the latest technology. They are estimated to be 10 to 15 years behind the West in technology.

The West Germans argue that a proper telecommunications infrastructure is an important precondition of economic reform and Western investment. However, the US is concerned about potential mili-

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Chances of recession in US have fallen says Greenspan

By Peter Riddell, US Editor, in Washington

THE current US economic slowdown is probably only a temporary pause in continued expansion, with a less than 50 per cent risk of recession, Mr Alan Greenspan, chairman of the US Federal Reserve, suggested yesterday.

In a detailed analysis of the outlook for the US economy, Mr Greenspan said the chances of a recession developing within the next six months had declined since last spring.

However, he warned that the risk was not "negligible" and thought that there would not be "a clear fix until well into the spring months" about whether the economy was out of the woods.

He described the current inflation rate of 4.6 per cent as "unacceptable" and said "inflation at this stage is the greatest threat of recession."

While the underlying cost structure had not accelerated, it had not decelerated either. He thought there had been some modest increase in inflationary expectations, both in the US and worldwide.

Mr Greenspan's comments indicate no change in the Fed's caution about a further cut in interest rates ahead of next week's meeting of its policy-making Federal Open Market Committee.

While playing down recent reports of Administration pressure on the Fed to reduce interest rates, Mr Greenspan admitted he was being told privately by White House advisers that interest rates could be lower.

He said recent public calls by Mr Martin Fitchwater, the White House press secretary, for a cut were "inappropriate."

The bulk of Mr Greenspan's testimony to the Joint Economic Committee of Congress was about the current state of the US economy following last Friday's figures which pointed to a marked slowdown in the fourth quarter.

While acknowledging that the Fed must stay alert to the possibility of a more widespread downturn, he said, "such imbalances and dislocations as we see in the economy today probably do not suggest anything more than a temporary expansion of the economy."

He noted two "probability-of-recession" measures linked to the index of leading indicators which suggested that the

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US capital gains tax cut 'likely', Page 3



South African riot policeman grabs protester in yesterday's demonstration against rebel English cricket tour

South African protest routed

By Patti Waldmeir in Johannesburg

SOUTH AFRICAN police fired rubber bullets and tear gas at blacks demonstrating against a rebel English cricket tour yesterday, further damaging the country's international image and increasing domestic tensions.

The six-week tour by the English cricketers, which began last week, is proving a serious embarrassment for Pretoria, with international media coverage highlighting considerable brutality by police in suppressing anti-tour demonstrations. The team is defying an international sports boycott.

Organisers of yesterday's protest claim that 30 people were injured when police prevented blacks from leaving the Mangungu township near Bloemfontein to attend a demonstration outside the sports stadium, where the English side was facing South African university cricketers.

Witnesses said black youths threw stones and set up burning barricades when their way was blocked by police, who said the demonstration was an illegal gathering.

Police responded with tear gas, rubber bullets and baton charges, and arrested 45 people.

Further clashes seem possible today and Friday, when the Mass Democratic Movement (MDM), the country's largest anti-apartheid coalition, plans marches in Cape Town. The MDM is taking an increasingly confrontational line, refusing to seek magisterial permission for the marches, one of which will mark the official opening of parliament on Friday.

Yesterday's police action in Bloemfontein contrasted sharply with President F.W. de Klerk's recent instructions to police to abandon what he

Continued on Page 16

For they shall inherit the earth (and the mortgage)

By Robert Thomson in Tokyo

JAPAN'S future generations will soon be able to inherit more than family wealth. They will also be able to take on their grandparents' mortgages.

In a country where house prices are so high that many workers have mortgages of several times their salaries, a leading finance corporation is offering 100-year loans - repayable over three or, in some cases, four generations.

Nippon Housing Loan Company, the largest specialist housing finance company in Japan, said the loan would be suitable for families who could otherwise not afford a home and for investors who wanted to reduce the inheritance tax imposed on their children.

Three years ago, another finance corporation began offering 50-year loans, which could be passed down to a second generation of home loan repayments, and the Nihon Mortgage Corporation put together a "99-year" loan package in November 1988. But the 100-

year loan is believed to be the longest of its kind for ordinary home buyers.

Mr Reiji Yasui, deputy chief of planning at Nippon Housing, said that the loans would probably be most popular among prospective buyers in the larger cities, such as Tokyo and Osaka, where land prices are highest.

Last year, land prices rose 28.7 per cent in Japanese cities after national rises of 22.6 per cent in 1988 and 57.3 per cent in 1987.

A detached house of 230 square metres (about three bedrooms) one and a half hours commuting distance from central Tokyo costs some ¥65m (\$445,205), while it is difficult to find a house for under ¥30m, \$200,000.

Under the terms of the 100-year loan, borrowers will pay interest at one percentage point higher than the prime rate, which is now 7.5 per cent - the standard housing loan interest rate is 7.85 per cent.

The company said the interest rate will be revised every third year to take account of shifts in the prime rate.

A borrower may begin repaying principal as well as interest when the child reaches adulthood, or three generations may pay only interest, and then settle the principal by selling the land.

Mr Yasui said that if the inheritor of the loan has no children, the terms should be renegotiated.

"The loan is very flexible," Mr Yasui said. "It would suit people who can't afford to buy land or people who have a lot of money and want to invest it in a condominium."

He said that single people were not eligible for such a loan, which would cut inheritance taxes because outstanding interest payments can be claimed as "necessary costs" and claimed as a tax deduction, while depreciation charges could also be claimed.

The average life expectancy of a Japanese man is 75 years and of a woman 81. Japan to relax store curbs, Page 5

Advertisement for The Pan Pacific Hotel, featuring a large image of the hotel and text describing its amenities and location.

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Markets

STERLING		DOLLAR		STOCK INDICES	
New York closing		New York closing		FT-SE 100:	
\$1.6710		DM1.8950		2,322.0 (-6.8)	
London:		FF45.7725		FT Ordinary:	
\$1.8920 (1.6795)		SF71.4965		1,833.0 (-10.9)	
DM2.8275 (2.62)		Y145.00		FT-A All-Share:	
FF9.81 (9.57)		London:		1,161.24 (-0.3%)	
SF2.5075 (2.4925)		DM1.8905 (1.6795)		New York closing	
Y22.25 (20.25)		FF45.71 (5.705)		DJ Ind. Av.	
E index 88.9 (88.5)		SF71.4665 (1.4555)		2,543.24 (-10.14)	
GOLD		Y144.0 (143.15)		S&P Comp	
New York: Comex Feb		\$ index 86.8 (86.7)		37,215.87 (+41.97)	
\$419.25 (418.75)		Tokyo closing:		Tokyo: Nikkei	
London:		US banknotes rates		22,121.1 (-3.98)	
\$19.25 (418.75)		Fed Funds 8.4%		LONDON MONEY	
N SEA OIL (Argus)		3-mo Treasury Bill:		3-month interbank:	
Sept 15-day Mar		yield: 8.015%		closing 16 1/2 (15 1/2)	
\$19.50 (-0.05)		Long Bond:		Life long gilt future:	
Chief price changes		yield: 8.606%		Mar 85 1/2-89 1/2 (88 1/2)	
yesterday: Page 17					

Moscow prepares for a Mac attack in Pushkin Square

"Only for routes" - a sign outside McDonald's latest hamburger restaurant - is a statement of faith by the man who is nearing the end of a 14 year fight to build an outpost of the hamburger empire in Moscow.

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Californian insurers win court victory

By Patrick Cockburn

INSURANCE companies in California have won a big victory this week in their battle with consumers organisations seeking to cut motor insurance rates. The state Supreme Court in San Francisco has decided to allow insurers to refuse to renew policies and withdraw from the state.

The court rejected, in a 4-3 decision, the case of insurance commissioner Ronald Gillespie that four companies belonging to Travelers Corporation could not leave the state without ensuring cover for policy holders.

Since a majority of California voters backed Proposition 103, cutting the cost and increasing availability of insurance, in a ballot in 1988 insurance companies have fought in the courts to limit the initiative.

Travelers and other insurance companies have threatened to pull out of California because they face big underwriting losses as a result of Proposition 103. Overall, however, insurers are unlikely to abandon California where property-casualty premiums total \$30bn a year.

But the court decision, by opening up the option of total withdrawal, provides ammunition for insurers attending hearings before Judge William Fernandez at San Bruno, near San Francisco, which are to decide a fair rate of return for insurance companies in California. Last May the state supreme court upheld most of the provisions of 103 but said insurance companies must receive a fair rate of return.

The state Department of Insurance, criticised for failing to implement 103, has promised to produce a ruling on premiums to be paid by consumers within the next month.

According to the court decision, "Proposition 103 does not prevent an insurer from discontinuing its California business." In dissent Justice Allen Brown said that Travelers' firm should seek the commissioner's approval before withdrawing.

He wrote: "Proposition 103 was not enacted to make it easy for insurers to terminate coverage, but to make insurance more available to Californians and to protect them against loss of coverage."

US capital gains tax cut 'likely'

By Peter Riddell

MR Nicholas Brady, US Treasury Secretary, yesterday expressed confidence after talks with congressmen that a cut in capital gains tax would be enacted this year, having been blocked last November after a lengthy battle.

At a post-budget briefing, Mr Brady argued that the new savings package would help lift the low US national savings rate towards historical and international averages, while helping to increase productivity, lower interest rates and raise the US standard of living.

Apart from a cut in capital gains tax, the package also includes a new family savings account with tax incentives for those making long-term savings and provision for individual retirement account participants to withdraw up to \$10,000 without penalty, prior to retirement, to buy a first-time home. This is provided the house costs no more than 110 per cent of the median price in the area.

Mr Brady's optimism about a cut in capital gains tax is justified by comments from Democrats. They believe some version will pass as part of a wider savings package of the kind proposed by the Administration and anyway being considered by Congress.

Canada puts brakes on interest rates fall

Dollar plunge brings caution to easing up on inflation fight, writes Bernard Simon

AN unexpected plunge in the Canadian dollar has strengthened the view that an abrupt fall in domestic interest rates earlier this month will not be sustained.

The drop in rates, which at one point narrowed the gap between US and Canadian short-term Treasury bill yields from 430 basis points (hundredths of a percentage point) to about 350 points, pushed the dollar down by almost three US cents, a far bigger drop than foreign exchange traders had expected, or than the Bank of Canada apparently wanted.

The dollar has traded lower than 84 US cents in the past week. The tumble in the Canadian dollar caused by the relatively small fall in interest rates reinforces a widely-held view that the Bank of Canada's watchword is likely to be caution. The bank's governor, Mr John Crow, told a parliamentary committee earlier this week that rates "have to be reduced in a reasonable and sustainable fashion".

The central bank responded to the sudden weakness in the currency by pushing short-term interest rates up. By Tuesday this week, the yield on three-month Treasury bills had climbed back to 12.3 per cent, compared with 11.9 per cent when the bank sent

its initial signal that it was ready to relax its interest-rate policy.

However, economists remain virtually unanimous that three-year period of high interest rates is over. According to Mr Crow, "we are doing our best to bring down interest rates".

Still, economists only differ on how far and how fast rates will fall

Where they differ is on how far and how fast interest rates will now fall. Toronto Dominion Bank's economics department expects rates to come down by "a couple of hundred" basis points by mid-year. On the other hand, the Conference Board of Canada forecasts that banks' prime rate will be 12.75 per cent in December, not much lower than the present 13.5 per cent.

The economy is showing clear signs of slowing, with some key sectors, such as motor vehicle and newspaper manufacturers, heading for the doldrums.

There is encouraging news on the inflation front, which has been the Bank of Canada's main concern since 1987. The consumer price index fell in

December for the first time in seven years. Seasonally-adjusted prices rose by an annualised 4 per cent in the final three months of 1989, well below the 5.2 per cent rate for the year as a whole.

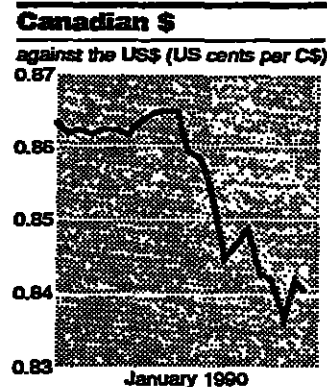
The central bank remains concerned that a steep drop in interest rates would raise the threat of fresh inflationary pressures. If the spread between US and Canadian rates narrows further, selling pressure on the dollar is bound to increase. ScotiaMcLeod, the Toronto securities firm, estimates that without central bank intervention, the dollar would drop to 78 US cents if the interest rate gap narrowed to less than 300 basis points.

With imports making up about a third of the consumer price index basket, a weak currency would have a significant inflationary impact. The Conference Board's chief economist, Mr Jim Frank, estimates that an average exchange rate of 82 US cents this year would drive the inflation rate up from 4.9pc to 6.1pc.

Ottawa can cushion the dollar's fall for some time by using some of its vast foreign exchange reserves, which have quadrupled to more than US\$16bn in the past three years.

The spectre of accelerating inflation has by no means vanished, despite the encouraging

news last month. Last year was the worst year for inflation since 1983. And there is little hope of a marked easing in price pressures over the next year, even though business activity is likely to slow further. Many economists are predicting a short recession either late this year



or in 1991.) Mr Leo de Bever, chief economist at Crown Life Insurance, expects the CPI to move up by about 4.5 per cent this year and by as much as 6 per cent in 1991.

The January 1990 CPI figure is unlikely to repeat December's fall. Several federal and provincial taxes were raised at the beginning of the year, and food prices have risen sharply

in the wake of December's abnormally cold weather.

A longer-term threat comes from demands for hefty wage increases, the very problem that prompted the Bank of Canada to launch its unusually independent interest-rate policy three years ago.

With a slowdown looming, unions are pushing for a bigger slice of the record corporate profits of the past few years. Several key labour contracts are due to be negotiated this year, notably those for the Big Three motor manufacturers and the construction industry.

Workers preparing their wage claims also have their eye on the 7 per cent Goods and Services Tax (GST), due to be introduced in January 1991 as a replacement for the existing manufacturers sales tax. The government estimates that the GST will give a one-off 1.25 percentage point push to the CPI, although many economists think that is optimistic.

With an eye on the GST's inflationary potential, the authorities will probably want to hold prices down by encouraging competition. One way to do that will be to avoid any excessive stimulus to the economy, which is one more reason why interest rates may not be allowed to fall much further until there is clearer evidence that inflation has been beaten.

Reagan diary called for in Contra case

THE JUDGE in the Iran-Contra case of ex-White House aide John Poindexter ordered former President Ronald Reagan on Tuesday to turn over certain entries from his personal diaries to the defence, Reuters reports from Washington.

Defence lawyers have described Mr Reagan as one of their most important witnesses, claiming he would provide crucial evidence showing that Mr Poindexter's actions had been known or approved. They issued a subpoena for his personal papers and records.

Judge Harold Greene, in a 16-page ruling, said Mr Reagan has until February 5 to give Mr Poindexter copies of all diary entries on six specific Iran-Contra categories and for 29 dates ranging from July 17 1985, until December 2 1986, right after the scandal became public.

Judge Greene said the subpoena seeks classified, and highly sensitive information.

He did not elaborate. Mr Reagan's diaries, if disclosed, could shed new light on his role in the affair that caused the worst crisis during his eight years in office. The scandal involved the sale of arms to Iran and the diversion of profits to US-backed Contra rebels in Nicaragua.

Judge Greene said it would be up to Mr Reagan to decide whether to assert executive privilege claims in refusing to turn over the diary entries.

If Mr Reagan claims executive privilege, there would be a hearing in open court on whether the diaries were material and crucial to Mr Poindexter's defence.

But Judge Greene already has reviewed the material in secret and it probably would be difficult for Mr Reagan and the Justice Department to change his mind and convince him that diary entries were not needed for Mr Poindexter's defence.

Inquiry agreed into killings in Mexican states

THE Mexican Government has agreed to an investigation into political killings in the states of Michoacan and Guerrero, writes Richard Johns in Mexico City.

In consenting to a bi-party inquiry, Mr Fernando Gutierrez Barrios, Minister of the Interior, made what amounts to a big concession after talks with leaders of the left-centre opposition Party of the Democratic Revolution (PRD) on Monday.

The Government had previously dismissed the bloodshed as a local affair in two states with a tradition of violence but the incidents are potentially embarrassing with the administration of President Carlos Salinas de Gortari trying to project an image of modernity abroad.

The PRD alleges that 53 of its activists have been murdered since the general election in July 1988 with the majority of the murders said to have been committed since the hotly disputed municipal polls on December 3 1988.

Phones group unveils \$10m education grant

US West, the Colorado-based telephone company quoted on Wall Street, yesterday unveiled an unusual \$10m corporate grant to fund early-childhood education programmes, writes Alan Friedman in New York.

The grant, one of the largest commitments to education by a private sector US company, is part of a \$26m education fund approved by Mr Jack MacAllister, the philanthropic 62-year-old chairman of US West. Mr MacAllister, who announced the early-childhood plan in New York, said the aim was to help train the parents of 600,000 children in 14 western states living below the poverty line. He said the number of economically disadvantaged children who could benefit nationwide stood at 4.5m.

US West's contribution, which will go to tax-exempt charities and some public schools, comes when the Bush Administration is being accused of devoting insufficient resources to education.

Falklands company urged to be more accountable

By Robert Graham

THE FALKLANDS Islands Company, which dominates the British dependency's economy, should retain its current identity but be made more accountable to the islands and become more involved in new business prospects such as mineral exploitation.

These are some of the conclusions contained in a consultant's report commissioned for the parent company, Anglo United, the mining and fuel distribution group.

The report follows Anglo United's takeover last August of Coalite the FIC's traditional owner. "We are pleased that it confirms the direction in which we already see the company heading and we certainly do not intend to dispose of it", Anglo United said yesterday.

The report, prepared by Environmental Resources, suggests the company must continue to balance its business development with the islanders' sensitivities over its controlling presence in so many sectors.

The FIC, for example, controls 27 per cent of the land and 32 per cent of the wool produced on the island, 50 per cent of wool externally marketed, 75 per cent of shipping agency business and control of coastal shipping plus 80 per cent of non-military cargo between the UK and the Falklands and 70-80 per cent of retailing.

To ensure local interests are heeded, the report suggests greater openness in the company's affairs, a resident chief executive (already implemented) and a degree of local equity participation.

On the development front, the report urges the undertaking of a comprehensive mineral survey of FIC-owned land. Anglo United appears more positive about developing FIC in the light of improved Anglo-Argentine relations. The two countries could resume full diplomatic relations following the next rounds of talks between the two sides next month in Madrid.

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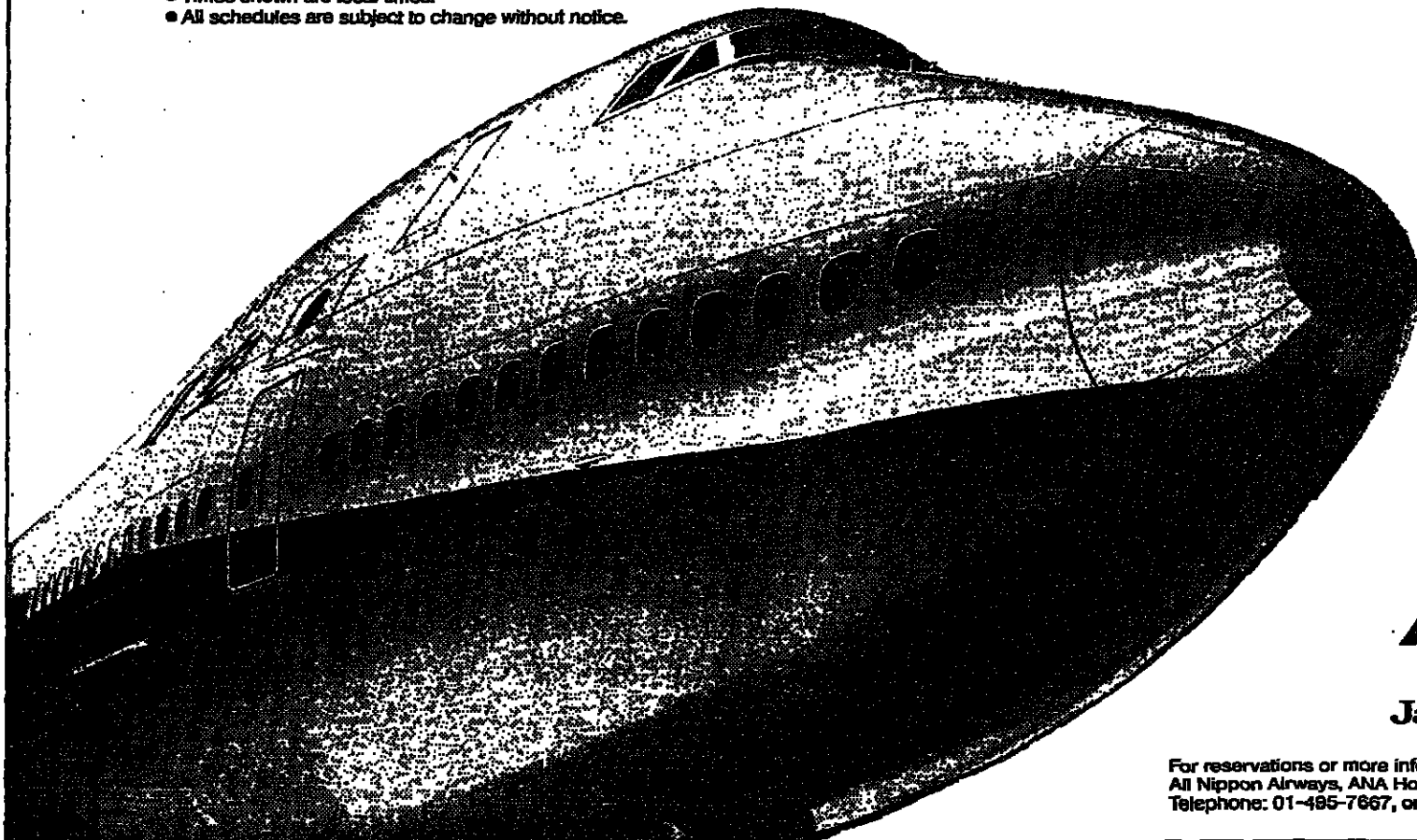
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LONDON (LOW) - TOKYO (NAT)			
LONDON (MON.)	NH202 18:55	→ (TUE.)	15:45 TOKYO
LONDON (WED.)	NH204 13:30	→ 19:55 MOSCOW 21:15	→ (THU.) 12:20 TOKYO
LONDON (THU.)	NH202 17:30	→ (FRI.)	13:50 TOKYO
LONDON (SAT.)	NH202 17:00	→ (SUN.)	13:50 TOKYO
TOKYO (NAT) - LONDON (LOW)			
TOKYO (MON.)	NH203 10:45	→ 14:55 MOSCOW 16:15	→ (MON.) 18:55 LONDON
TOKYO (TUE.)	NH201 11:20	→ (TUE.)	15:10 LONDON
TOKYO (THU.)	NH201 11:20	→ (THU.)	15:10 LONDON
TOKYO (SAT.)	NH201 11:20	→ (SAT.)	15:10 LONDON

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AMERICAN NEWS

Menem's Argentine shuffle and reshuffle

Gary Mead looks at the latest round of ministerial musical chairs in Buenos Aires

Instability, it would appear, is becoming as intrinsic to Argentine politics as beef is to Argentine diets. Yesterday's resignation of Mr Juan Bautista Yofre, as head of SIDE, Argentina's intelligence service, is just the latest in a growing line of abrupt departures by senior government officials.

Although Mr Yofre's departure has been in the air for more than a week, it appears to be unrelated to the discovery of hidden microphones all through the official residence of President Carlos Menem.

Nevertheless, in less than seven months, President Carlos Menem has lost half of his original team. Such a disconcerting flurry of comings and goings, combined with an accelerating series of economic emergency plans, suggests that his administration is facing considerable problems.

Perhaps the most alarming of the post-Christmas resignations was that of Mr Italo Argentino Luder as Defence Minister. Mr Luder appears to have resigned because General Isidro Caceres, the army chief of staff, snubbed him by failing to invite him to a dinner attended by President Menem and cabinet members.

Mr Luder has been replaced by Mr Humberto Romero, who qualified as a surgeon but later took to professional Peronist politics. Mr Romero was appointed Mr Luder's second in command at Defence when Mr Menem took office as President on July 8 last year. But Mr Romero resigned just over



President Carlos Menem: bugged in the Palace, now bothered by resignations in his government

one month later, a casualty of his chief's determination to bolster Gen Caceres against army dissidents led by ex-Colonel Mohamed Ali Seineldin.

Mr Romero takes a more favourable view of the nationalist aspirations of Mr Seineldin, who is himself the informal president of Gen Manuel Noriega's fan-club.

Other ministers have come and gone, pausing just long enough to change office nameplates. The turnrounds at the Ministry of Economy and the Central Bank still hold the record. Argentina is now into its third string of Economy

Ministers since July 1989.

Mr Miguel Roig, the chain-smoking first incumbent, died following a heart attack after one week in office. His successor, Mr Nestor Rapanelli, survived the accusations of a Venezuelan magistrate of shady financial dealings during his period at the helm of a company in Venezuela, only to fall last December as confidence ebbed from his plans like the last notes of a midnight tango.

President Menem had tried to forge a grand alliance with Latin America's biggest multi-national, grain-trading Bunge

and Born, from the ranks of which Roig and Rapanelli were chosen. That fell apart within 6 months; Mr Rapanelli's permanently fixed smile froze as he watched Argentina's currency, the austral, fall from an official rate of 650 to the dollar to 1,900 within days last December.

In troubled times it is perhaps a natural instinct to run home, which is precisely what President Menem did following the fall of the house of Rapanelli. The new Economy Minister - still in place - is Mr Menem's old economic overseer from La Rioja, the poor province poorly governed by

Mr Menem between 1973 and last July when he became president. Mr Erman Antonio Gonzalez took over Argentina's economy on December 15, having already moved twice within the Menem government.

His first post was as vice-president of the central bank. Mr Javier Gonzalez Fraga, Mr Egidio Imella, and Mr Rodolfo Rossi have held the governorship of the central bank since July 1989; Mr Enrique Folchini has just taken over.

Mr Gonzalez's stint in the second rank of the central bank was followed by promotion to Minister of Health and Social Welfare, a post now occupied by Mr Eduardo Banza (previously Interior Minister). One of Mr Gonzalez's first acts was to expropriate all short-term bank deposits over 1m australs (about \$500 at current exchange rates).

The factionalism within the Peronist government confirms the worst suspicions which many had when Mr Menem won the presidency last May. At a time when the country's economic prospects are as dim as at any time for many years, Argentina can ill-afford the squabbles and place-seeking which have traditionally prevented the country from realising its potential.

President Menem may increasingly be surrounded by figures neither he nor the country can trust, but he himself still suffers from a familiar Argentine affliction, the notion that shuffling personalities is a substitute for developing policies.

IMF team unlikely to grant pleas for more time

By Gary Mead in Buenos Aires

THE OLD IDEA that "a sunny day is a Peronist day" is looking a little tarnished. As temperatures have soared to a record-breaking 37 degrees centigrade, President Carlos Menem's neo-Peronist government has wilted.

February begins with the International Monetary Fund, which currently has a team in Buenos Aires, raking over the figures of a collapsed letter of intent signed scarcely four months ago. If the IMF's principle of conditionality is to avoid another dent, it must surely return to Washington with a thumbs-down for the current loan arrangement for Argentina.

The terms of the IMF's latest arrangement with Argentina - a debtor which has avoided all interest payments on its \$600m foreign debt since April 1988 - set targets which Argentina now has no hope of meeting in 1990. The Argentine government is pleading for a waiver, in order to obtain the second tranche (worth \$230m) of the \$1.4bn loan.

But the IMF must be uncomfortably aware that if Argentina is let off the hook, many other similarly recalcitrant recipients of IMF handouts will take note and act accordingly.

The Menem government pledged itself to inflation of no more than 15 per cent during 1990; a reduction of the fiscal deficit to 1.25 per cent of gross domestic product and growth of 5 per cent. With inflation likely to be in excess of 80 per cent in January alone, the fiscal deficit still an unbridled chasm, and a domestic recession of unprecedented levels in full swing, October 1989's letter of intent has been torn to shreds.

In the third week of January the government's attempt to hold down wage increases collapsed when public and private sector unions signed deals giving increases of between 100 and 170 per cent.

The finger of blame can hardly be pointed in any direction other than the government, and President Menem himself. Rather than obey his own dictates of last July when he promised "surgery without anaesthetic" he has followed the line of previous governments. It has printed money to cover government expenditure and has let tax avoidance continue unabated.

Thus Mr Rodolfo Rossi - appointed central bank governor

mid-December, removed mid-January - came in with the usual flourishing promise of "no more printing of money."

On January 17 the central bank, then still under Mr Rossi, officially admitted to the printing of an additional 11m australs (current exchange rate 1800 australs = \$1). A serious falter in economic policy was made worse by President Menem when the next day he denied that the central bank had printed the new notes - despite the fact that the admission was made by Mr Rossi himself.

The printing of increasingly worthless notes was made necessary by the government's inability to say no to hand pressed trade unions.

In the third week of January the government's attempt to hold down wage increases exploded, when public and private sector unions of all types signed deals giving increases of between 100 and 170 per cent - to be renegotiated in February in the light of the latest inflation figures. What is depressing for many ordinary workers is that even such mammoth settlements still leave them far behind 1989's accumulated inflation of almost 5,000 per cent.

Nicaragua amnesty for Contras

By Tim Coone in Managua

THE NICARAGUAN government is to grant amnesty to all the remaining Contra prisoners in its jails following an agreement made on Monday evening between President Ortega and local Catholic church leaders.

In return President Ortega called on the US and Honduran governments to facilitate the release of prisoners held in the Contra camps in Honduras and to accelerate the Contras' demobilisation in accordance with the Central American peace agreements.

Some 1,090 prisoners will benefit from the total amnesty, including 39 ex-National Guard officers of the regime overthrown in 1979 who were not included in a partial amnesty last year. The 39 were found guilty of serious human rights

crimes during the civil war which culminated in the 1979 revolution. Both the Contra leadership and the opposition alliance, UNO, have made repeated calls upon the government for a total amnesty as a confidence-building measure.

In recent weeks a number of prominent Contra leaders have returned to Nicaragua to participate in the electoral process.

President Ortega had said previously that the total amnesty would only be made when the 12,000-strong Contra force had been disbanded. After suspending a 19-month unilateral ceasefire last November he then softened his line, proposing a 50 per cent demobilisation in return for the amnesty, which was rejected by the Contras. Then

last week he said that all the Contra prisoners would be released if the ruling Sandinista party wins next month's elections.

The concession made on Monday appears to be in response to a recent Contra offer to suspend its military operations until after the elections. An increase in Contra military activity led to the suspension of the government's 19-month ceasefire.

The government has not responded directly to the Contra offer, saying only that the Contras should be disbanding instead of offering a ceasefire. The amnesty measure though will place the onus on the Contras and their US backers to respect the electoral process. General elections will be held on February 25.

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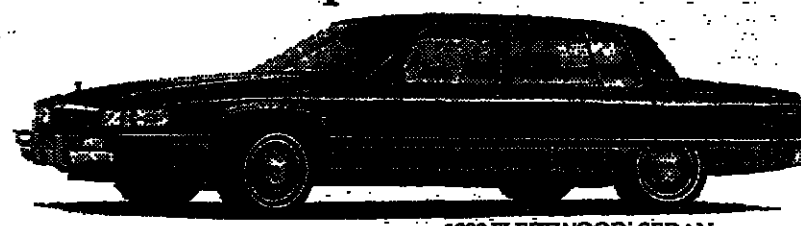
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OVERSEAS NEWS

Japan to relax curbs on opening large stores

By Stefan Wagstyl in Tokyo

JAPAN HAS started relaxing rules on the opening of large new stores in the wake of international criticism of its tightly-controlled retail distribution system.

The Ministry of Trade and Industry is still studying proposed revisions to the rules, which would greatly reduce delays, sometimes lasting 10 years, faced by companies planning to open new stores. The proposals were due to have been published last year but have been postponed until after next month's election because of intense political interest in the issue.

The ruling Liberal Democratic Party, which is fighting to maintain its parliamentary majority, owes a great deal of its urban support to the efforts of small shopkeepers who stand to lose out if more large stores are allowed to open.

But in practice the number of permits granted for new stores has been increasing steadily since 1987. According to the Ministry for International Trade and Industry, 163 new large stores of 1,500 sq metres or more in floor space opened in the six months from March to September 1989, the first six months of the Japanese financial year. That compares with 244 in the whole of the 1988-89 financial year, and 203 in 1987-88.

The Japan Council for Shopping Centres, an industry club, says the numbers are likely to continue increasing. Japan now has 1,429 shopping centres, says the council, which have opened over the last 20 years. A further 1,500 are planned. "We hope it will take a bit less than 20 years for

these to open," said a spokesman.

Japan's trading partners hope that an increase in large stores will lead to an increase in sales of imported goods since big retailers are more willing to stock foreign products.

However, not all the stores classified as large by the ministry are big enough to sell a wide range of goods. Many are no more than local food stores or small supermarkets stocking food and household goods. Mr Mike Allen, a retail sector analyst at BZW, the stock-broking arm of Barclays Bank in Tokyo, said yesterday the rush of store openings mainly involved chain stores.

Companies operating big stores of 10,000 square metres and more in floor space were also expanding, but they were concentrating on increasing the size of existing stores or replacing small ones with large ones, said Mr Allen.

Under the law, small shopkeepers have the right to delay the opening of a new store in their area by repeatedly questioning the would-be operator's plans.

Miti's plan is to limit this consultation to a maximum of two years.

But the impact of the change is likely to vary since the interpretation of the law differs between local authorities. A spokesman for the Tokyo said: "Ideally, the law should be abolished to promote competition and bring down prices for consumers. But if the law is not managed properly we will be satisfied."

Tokyo heads on construction, Page 6

Restless Moslem fringe worries Peking

China's leaders have an anxious eye on the minorities beyond the Great Wall, reports Colina MacDougall

CHINA'S leaders, observing ethnic tensions boiling over in the Soviet Union in the wake of glasnost, are anxiously considering their own restless minorities. Last week Wang Renmin, Peking's ageing but battle-hardened provincial governor in Xinjiang - Chinese Turkistan, as it was once called - ordered new measures to prevent ethnic unrest and "counter-revolutionary rebellion".

This phrase is code for anti-party protest, but Peking has reason to fear more than just pro-democracy demonstrations, for historically China has seen devastating Moslem revolts.

The party is already in trouble after the slaughter of demonstrators in Peking last summer and the current unpopular tough economic policy. But Chinese leaders are determined to prevent any copying of events in eastern Europe and the Soviet republics. Unlike the Soviet Union, where non-Russians amount to almost half the population, China's minorities number only around 7 per cent.

But these minorities live mainly in China's vast fringe areas to the west and north. These Moslems, Mongolians and other folk share traditional cultures with peoples across the frontier and have no love for the Chinese.

These areas are heavily militarised, ostensibly because of the long frontier with the Soviet bloc but as much for internal security. Xinjiang and Inner Mongolia in particular have strong ethnic links with the nearby Soviet empire, and Xinjiang, criss-crossed since time immemorial by east-west trade routes and nomadic herdsmen, has a long tradition of shifting allegiances.

Xinjiang is home to about 13m people, of whom 6m or more are Turkish-speaking Moslems, the Uighurs. They form around half the population of the so-called Xinjiang Autonomous Region, and with the sprinkling of assorted also-Moslem Kazaks, Tajiks, Uzbeks and Tatars, they easily outnumber the ethnic Chinese. Other provinces and regions, notably Gansu and Ningxia, have substantial Moslem minorities, though these are Hui (the much-intermarried descendants of Arab traders) rather than tribespeople.

Historically the Chinese feared cen-

tral Asians - most notably Genghis Khan and his Mongol hordes - as barbarians who swooped down periodically to grab the benefits of civilised life. The Great Wall was built to keep them out, unsuccessfully as countless invasions showed. Chinese armies have fought over Xinjiang innumerable times, perceiving a constant threat unless the territory was pacified under Chinese rule.

But only when the Chinese empire was at its height has Peking genuinely controlled the region. After the First World War it was ruled by warlords loosely subject to China's Nationalist government, and there was even a brief independent Islamic "east Turkistan Republic". But with the communist victory in 1949 Peking took control, and has since attempted to develop the economy and solidify the ethnic Chinese presence.

In the middle 1950s Xinjiang's population was still only around 5m, of which 3.5m were Uighur, with ethnic Chinese numbering only about 200,000. Since then the Chinese have poured in, and the central Asians in race, religion, language, customs and appearance, have poured in to work in the new industries. On top of those, untold numbers have come as prisoners serving near-life sentences for political crimes.

Today, as in China's minority areas nationwide, the Chinese hold all the top jobs. The post-1949 influx has wreaked havoc with the traditional economy and way of life without much improving the standard of living. Centuries-old irrigation systems were damaged irrevocably by modern Chinese farming, and the Chinese have spread and nuclear tests at the Lop Nor site have contaminated huge areas.

In the Cultural Revolution the Uighurs, especially the religious, were cruelly persecuted and their mosques destroyed. While some have been rebuilt and a modest amount of cultural freedom encouraged, the Chinese are deeply unpopular. In recent years there have been regular outbreaks of inter-ethnic violence, with serious fighting in Kashgar in 1981 and 1988 and disturbances in other centres such as Yining, close to the Sino-Soviet border. One episode last year shows clearly how militant the Moslem community in China can be. Last May, during the throes of the Peking democracy movement, a violent crowd stormed party and government headquarters in Yining, Xinjiang's capital, denouncing a Chinese book which had explained mosque architecture and decoration in terms of sex. This protest was echoed round the country wherever there was a Moslem community, a warning to Peking that it was not immune to the tide of Islamic fundamentalism sweeping the world.

Currently China's Inner Mongolian region is a less sensitive but perhaps ultimately as threatening a problem as Xinjiang. The new and unexpected sight of Mongolians demanding a bigger role in government across the border in the Mongolian People's Republic could be seriously unsettling.

Since 1924, when Soviet forces set up the communist regime, the Mongolian People's Republic has been Moscow's most faithful satellite and for the 30 years of Sino-Soviet split, completely cut off from Inner Mongolia. With glasnost, however, the Mongolians are common with their neighbours, travelling more and widening their trade and cultural contacts. This, plus the news from eastern Europe, precipitated the two pro-democracy demonstrations in Ulan Bator, the capital.

Ironically the Mongolian population in China's Inner Mongolian Autonomous Region, at 3m, outnumbers the Mongols in Outer Mongolia by 50 per cent. Like the Moslem peoples in Xinjiang, the Mongols suffered severely at the hands of ethnic Chinese in the Cultural Revolution.

But despite its name Inner Mongolia has little autonomy. Prey to Chinese settlement for 200 years, today the Mongols are completely swamped, with ethnic Chinese totalling about 15m. Realistically there is no chance of closer union with Mongolia over the border, even of genuine autonomy, but realism is not always the arbiter in nationalist movements.

At least China's most troubled ethnic area, Tibet, is unlikely to be directly affected by these erupting racial tensions, though it has the strongest claim of any to full independence. It has also battled the hardest for it, facing cruel repression from Peking's communists with uprisings and guerrilla war.

But despite cultural links to the Mongolians (at one time the Dalai Lama was their spiritual patron) it is geographically isolated. It has little in common with the Moslem world on its northern doorstep. Tibetans may find ways to put pressure on China internationally via the Dalai Lama, but Peking's main internal danger area as fall-out spreads from the effects of Soviet glasnost is likely to be Xinjiang.



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Peking to draw dear Japanese credit

THE Bank of China, Peking's foreign trade bank, is to draw \$500m of supra credit line arranged with a group of 67 Japanese banks in July 1985, a Japanese banker said yesterday. Our Foreign Staff writes.

Approval for the Chinese request was given on January 11, and China has 90 days to withdraw the funds. Peking has not previously called on this loan.

"To use this credit, China must be critically short of reserves - the interest rate is very high compared with the loans they had negotiated previously," the banker said. The loan will be over 10 years, at a quarter per cent over Libor (London Inter-bank offered rate) in the first six years and 11 per cent for the last four.

Japan has made no new loans to China since the massacre of demonstrators in Peking last June, following the US and other western countries in imposing limited economic sanctions.

Medals for Tibet suppression

China has given more than 400 medals to police and troops

who suppressed demonstrations in Lhasa by Tibetan separatists, according to reports from Peking. Our Foreign Staff reports.

Calling the protests "revolts and riots," the Tibet Daily said they formed a serious political struggle aimed at splitting the motherland, opposing the Communist Party and overthrowing the socialist system.

The paper reported that 323 "advanced individuals" and 32 "advanced groups" had been commended at a ceremony presided over by Hu Jintao, the region's party chief.

Since September 1987 there have been large demonstrations when troops opened fire on unarmed crowds, the biggest was last March after which martial law was imposed.

Kuwait crackdown threatened

Crown Prince Sheikh Saad al-Abdullah al-Sabah, Kuwait's Prime Minister, has threatened a crackdown on pro-democracy rallies, AP reports from Kuwait.

Sheikh Saad said the rallies threatened to undermine Kuwait's security and sought to achieve goals beyond the restoration of the dissolved parliament.

He said his Government had remained patient with protesters calling for the return of the 50-member parliament, which was dissolved in 1986. But some of those who took part in the rallies "turned out to have targets beyond the restoration of the parliamentary life," he said.

Help for Tunisian flood victims

President Zine El Abidine Ben Ali pledged Dinars 445m (\$244m) for relief work to help the victims of the worst floods to hit southern Tunisia since 1969, writes Francis Ghiles.

In a televised speech on Monday night he said he was patting with the victims for the late arrival of help but condemned the violent protests which saw crowds in Sidi Bouzid and Nefta attacking government buildings and setting cars on fire. Such demonstrations appear to have been encouraged by Moslem fundamentalists.

The torrential rains, coming after two years of drought when 85 per cent of the country's cereal crop was lost, killed 30 people and destroyed or badly damaged nearly 400 homes, 11,000 greenhouses and 1,000 kilometres of roads. An estimated 22,000 heads of cattle and sheep were lost.

PLO condemns immigration wave

Leaders of the Palestinian Liberation Organisation yesterday condemned the planned settlement of Soviet Jews in Israel, saying it was a "diplomatic initiative against the plan, writes our foreign staff."

"Settling 300,000 Soviet Jews in the Arab occupied territories is a virtual declaration of war," a PLO official said. Israel says that only a tiny proportion of all the Soviet immigrants, expected to total between 70,000 and 100,000 this year, end up in the Occupied Territories. It clearly does not count significant numbers going to areas annexed to Jerusalem by Israel but even these do not account for a large proportion of the total.

The issue was ignited earlier this month when Yitzhak Shamir, the Israeli Prime Minister, told supporters of his hardline Likud Party that a "big Israel" was needed to absorb the Soviet immigrants.

Refusal to compromise over disputed state Pakistan denies plans to stir up Kashmir

PAKISTAN does not want war with India over a Moslem rebellion in Kashmir but refuses to compromise over the region, Mr Sahabzada Yaqub Khan, Foreign Minister of Pakistan, said yesterday. Reuters reports from Islamabad.

He repeated Pakistan's denial of Indian claims that it was responsible for fomenting a rebellion in Indian-controlled Kashmir, a denial which he made strongly during a visit to India last week.

"Pakistan is a peace-loving country and does not want conflict or confrontation with any other. We will not take any step which can endanger peace in this region. However, it is our right and duty effectively to reject India's wrong stand and baseless allegations," he said.

Pakistan could never bargain away the right of Kashmiris to choose their own future. "Pakistan will not be cowed by any pressure or threat and will continue supporting the Kashmiri people's right of self-determination," he said.

Pakistan and India have fought three wars since partition and independence in 1947, two of them over Kashmir which is now divided with Pakistan controlling about a third, China a small disputed area and India the rest. Pakistan has been defeated by the superior might of India's army each time.

As part of the UN-negotiated ceasefire in 1948 India agreed that the status of Kashmir should be the subject of a referendum but since then has repeatedly refused to hold one.

More than 60 people have died in Indian Jammu and Kashmir state in the past week, plunging relations between the two countries to



Bhutto: low point

their lowest point since Ms Benazir Bhutto took power in Pakistan in late 1988.

Politicians, diplomats and the press have begun discussing the possibility of another war as the level of rhetoric has risen on both sides of the divided mountain region neighbouring China.

Mr Indar Gijral, the Indian Foreign Minister, has also said that India does not want a war. But India has also made plain that it would do anything necessary to prevent Kashmir from seceding.

India asserts that Kashmir decided to join the Indian union after independence, while Pakistan argues it is still disputed territory which should be allowed to choose through a plebiscite under United Nations auspices.

A UN observer force has been deployed along the 870-mile ceasefire line since 1949 but can do little more than watch as the Indian and Pakistani troops trade small-arms fire across the divide almost daily. Observers counted 500 Indian violations last year. The year before there were 240.

Thai dockers strike over privatisation

By Roger Matthews in Bangkok

DOCKERS in Thailand paralysed the nation's trade yesterday in protest at government plans to allow private companies to operate a new deep-water port being built on the eastern seaboard.

The action by an estimated 4,500 workers belonging to six public sector unions is the latest dispute to hit the government's privatisation plans and hinder the development of the stock market.

Government mediators failed to persuade the men to return to work, although efforts continued into the evening as manufacturers warned of serious consequences if the stoppage lasted for more than a few days.

The unions affiliated to the Port Authority of Thailand are demanding that the government immediately drops its plan to invite bids later this month from companies wishing to operate the four commercial terminals at Laem Chabang.

It is hoped that the first terminal will be completed by the end of this year, helping to ease the serious congestion at Klong Toey Port in Bangkok which handles almost all the country's imports and exports.

Ministers have stressed that privatisation is vital if Thailand is to sustain the impressive growth rates of the past decade, but have had only modest success in changing the attitudes of the unions and often the managements of the 60 or so state-run enterprises.

Failure by Prime Minister Chatichai Choonavan to settle the stoppage rapidly would, however, intensify the strains within the governing coalition and pressure is likely to mount for a compromise.

End of an institution in W Beirut

The hotel that hosted the press is no more, writes Lara Marlowe

ANOTHER Lebanese institution disappeared this month. It was not a ministry or an elder statesman, but the last reminder of West Beirut's days as the press centre of the Middle East.

On Friday morning last week, the former accountant of the wrecked and pillaged Commodore Hotel wrote a dozen cheques for about 1.61m pounds (\$1,120) each, the final lump sum payment to all but three of the hotel's remaining employees. When the war is over, its Kuwaiti owners hope to turn the Commodore into a shopping centre.

From the start of the 1975 civil war and the 1983 TWA hijacking, the Commodore housed up to 180 foreign journalists at a time. "We only had 150 rooms," says Mr Fouad Saleh, who was the hotel's manager. "We often put two in one room. Some of them stayed for a year."

When his hotel guests were kidnapped, Mr Saleh used to make the rounds of the militia until he found them. Then pro-Lebanese fundamentalists began taking journalists hostage and even Western governments could not retrieve them. The journalists stopped coming.

The Casbah underground nightclub and the first two floors of the Commodore now house non-paying guests - Syrian soldiers who man the checkpoint in Baalbek Street sleep in the hotel rooms. They have turned the hotel into an army billet with portraits of Syrian President Hafez al-Assad on the sandbags outside and the hotel's name on the bedroom walls are covered with magazine photos of pop stars.

Shredded blue and green curtains blow from the Commodore's broken windows. On the abandoned upper floors, the

Mr George Saadeh, a Christian leader, said yesterday he had resigned from President Elias Hrawi's government because it did not represent all the factions in Lebanon, AP reports from Beirut.

However, the Government said it had not received a written letter of resignation from him.

Mr Saadeh is leader of the right-wing Christian Phalange Party. His resignation would mean the loss of much of the government's Christian backing, weakening its ability to confront Gen Michel Aoun.

Gen Aoun yesterday threatened to impose a power blockade on Moslem West Beirut. The main power grid which provides Beirut with electricity is in the Christian enclave.

He said he was considering ways of confronting a financial blockade by Mr Hrawi's Government. The Central Bank has not transferred funds to cover salaries for civil servants in Gen Aoun's enclave for January.

wind bangs doors shut. "Do not disturb" signs still hang from the doorknobs. Cats and rats carry on their own war in the dank boiler rooms. The smell of unwashed latrines permeates the lobby where a pile of rotten potatoes lies below a tarnished brass plaque recording the gratitude of Cairo journalists to the hotel's management in 1982.

"It makes me sad every time I walk in here," Mr Saleh says. "The journalists at the Commodore were like kids at summer camp, always joking. They drank a lot. They used to push each other in the pool with their clothes on. Sometimes there were 30 or 40 people in the pool at one time. The next day I'd have to clean it and there would be passports, watches, Amex cards and shoes at the bottom."

Journalists who remember the hotel's "golden age" say the rooms were often dirty, the toilets never flushed properly and it was overpriced. But it offered two things that no other hotel in Beirut then provided: protection and reliable communications.

Protection had a high price. "We made a profit," Mr Saleh says. "But it all went to the Palestinians, then to Amal (the Shi'a Moslem militia) and the PSP (Druze militia). We used to pay \$50,000 a month in protection money. And we had to feed all the militiamen. It was expensive but we had no choice."

All guests - including the Israelis who invaded in 1982 - were required to check their guns at the reception. "Sometimes there were 20 or 30 guns stacked up behind the counter, Kalashnikovs, Uzis, M-16s. Many times there were shootings in the lobby, but no one ever got killed here," Mr Saleh says.

The Commodore has been in its death agony since February 14 1987, the day Amal and PSP militias pillaged the hotel. Commodore furniture and linen still show up around the city, but no one ever requested payment from Nabih Berri or Walid Jumblatt, the militia

leaders. "The militias take, they don't give," a former hotel employee says.

The war has chosen its victims arbitrarily. The Coral Beach and Summerland hotels are thriving and a handful of others struggle on. Some of the Commodore staff have adapted, but others feel their lives have been ruined.

Mr Eddie Arzumanian, who ran the small book and newspaper shop in the Commodore lobby, stayed for nearly three years after the hotel was shut down. "Mr Eddie," as everyone calls him, abandoned his shop two weeks ago.

Now the tall, thick-set 54-year-old Armenian works as a bartender. He never smiles and speaks slowly, as if each word costs him great effort. "I had a nervous breakdown this year from the shelling, from being alone," Mr Eddie says. "It was an accumulation of the past 15 years. I thought about leaving but unless you have money it is very difficult. So I am stuck here. I don't know what the future holds."

After the Valentine's Day plunder by the militias two years ago, a British journalist offered \$150 for the return of his pet parrot, which lived in a cage in the Commodore lobby. The parrot used to frighten newcomers with its imitation of exploding artillery shells.

The offer angered some of the Commodore employees. "Nobody asked about the families of 65 staff who were fired," one of them says.

"At least a dozen people showed up with parrots," says Mr Saleh. "Each time I would hear 'Tony arrived' (Tony was a parrot) and sing the opening bars of Beethoven's 5th symphony. Our parrot would have whistled the rest of the theme. None of the parrots they brought was the right one."

Aid switch to E Europe threatens Mozambique's recovery

More foreign funds and less war are the only way reforms have any chance of paying off, writes an FT correspondent

THOSE advising East European governments on the transition from a centrally-planned economy to a market-oriented one might usefully ponder developments in Mozambique which has three years of - not altogether happy - experience under its belt.

In 1987, when the economy was near the end of its tether, the Government, advised by the International Monetary Fund and World Bank, introduced sweeping reforms designed to revive a market economy that had been all but abandoned when the Portuguese fled their former colony in 1975.

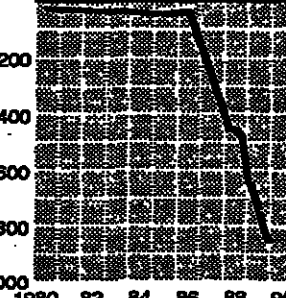
In the six years to 1986, gross domestic product fell 40 per cent, largely due to the escalating civil war between the Frelimo Government and the Mozambique National Resistance (Renamo) rebels, but also as 11 years of Marxist economic policies took their toll. Exports fell by three-quarters,

the money supply was out of control, the currency was overvalued and unconvertible, and debt payment arrears approached \$1bn.

The reforms set out to rebuild the market economy by replacing administrative controls with price incentives, restructuring agriculture, industry, banking and public enterprises and reviving the use of fiscal and monetary policy to curb inflation and stabilise the balance of payments.

Interest rates were raised, price controls reduced and government spending slashed - though this has been difficult to achieve in a country where defence spending absorbs 36 per cent of the budget and 10 per cent of GDP. The medical was massively devalued from 39 to the dollar three years ago to 830 today. Private firms were allowed to trade in sectors previously reserved for state corporations. The programme has been a

Mozambique Metical against the US dollar (Metricus/\$)



partial success, with the economy growing at 4.5 per cent a year since 1987 mainly due to increased food production and improved capacity utilisation in manufacturing.

Even so, per capita incomes, estimated at \$150, are among the lowest in the world; infant mortality rates and life expectancy rank among the worst in

Africa; industrial output is running at only half its 1980 levels; 90 per cent of food grains are imported, while exports finance a mere 15 per cent of total imports. Even if this growth performance can be maintained, it will take a generation to regain 1980 levels.

Despite a reduced public sector deficit and tighter control of the money supply, the reforms have been enormously inflationary, with prices surging 160 per cent in 1987 and another 50 per cent in 1988. Last year inflation slowed to 30 per cent, but in so highly import-dependent an economy, the further currency devaluation, which is inevitable, must mean continued rapid inflation.

The social and political repercussions of this have been vividly illustrated in the recent rash of strikes in Maputo for which the Renamo rebel leader, Mr Afonso Chikankama, has claimed responsibility.

A disappointing, if hardly surprising, aspect of the programme has been the failure of exports to respond. They fell 10 per cent last year to \$33m, compared with \$22m in 1982 and a low point of \$75m in the mid-1980s. The World Bank expects exports to more than double during the next four years, reaching \$210m by 1994, but this looks to be excessively optimistic in the light both of recent performance and the narrow export base, with prawns and cashew nuts accounting for two-thirds of the total.

In any event, the export contribution to the balance of payments is no more than marginal. Mozambique earns more from invisibles - worker remittances and rail and port services - though the former are on a plateau and likely to remain so.

At the same time, the debt-service burden is 275 per cent of exports of both goods and services and nearly one-fifth of

GDP. The current account payments deficit, running at more than \$1bn a year can be funded only by the combination of aid inflows and debt relief.

Because Mozambique's situation is unique, comparisons with other communist states seeking to restructure their economies can be taken only so far. The binding constraint on economic recovery, not shared by Eastern European countries, is the scarcity of skills throughout the economy. No East European country has so undeveloped an infrastructure, with low living standards and such heavy dependence on agriculture.

Options are further circumscribed since with such grinding poverty there is no scope for reducing consumption to boost savings and release resources for investment or exports. Furthermore, Mozambique is not going to attract inward investment on the scale that Eastern Europe can realistically expect.

Above all, there is the war. Until that is settled, recovery will remain a mirage. As it is, the fragile upswing is almost totally dependent on aid inflows which, including debt relief, are projected by the World Bank at \$1.4bn a year over the next four years.

Ironically, it is probable that Mozambique will be one of many African countries to suffer as aid funds are diverted to Europe, which makes progress towards ending the war more urgent than ever. But even if these aid levels could be sustained, they are more of a "working capital" character than developmental.

They are keeping the economy afloat, but self-sustaining growth will remain elusive until President Joaquim Chissano and Mr Chikankama can resolve their differences. This consideration ought to concentrate the negotiators' minds wonderfully when face-to-face talks start, perhaps next month.

WORLD TRADE NEWS

Machinery sales to East Germany 'likely to triple'

By David Marsh in Bonn

WEST GERMAN mechanical engineering companies are likely to triple sales to East Germany in the next two or three years, to an annual total of DM6bn (£1.8bn) to DM6bn, as industrial co-operation between the two German states gains ground.

This is the forecast of Mr Raimund Horth, an expert on eastern European business at the German Machinery and Plant Manufacturers' Association (VDMA).

Mr Horth estimates that West German machinery manufacturers, which provided roughly DM1.8bn-2bn worth of equipment to East Germany last year, will share in a likely investment boom after a new government is established in the March elections. "I believe deliveries will be at least DM5bn-6bn by 1991-92," Mr Horth said.

Other industry observers believe his prediction is optimistic, in view of the long delivery times - around a year for even standard pieces of West German machinery.

But he pointed out that West German engineering companies were likely to purchase components and sub-sections from abroad to meet demand in East Germany if re-equipment there gained momentum. Environmental technology projects as well as Volkswagen's plan

for a DM5bn East German car joint venture were likely to bring large-scale orders for German machinery sub-contractors, Mr Horth added.

Machine-tool makers were also likely to be first to receive orders for modernising East Germany's industrial fabric.

Although West Germany machinery makers have in the past criticised export control restrictions for dampening East bloc business, Mr Horth hoped the rules policed by Cocom, which vets technology exports to the East Bloc, would soon be made more flexible.

The West German machinery sector is made up overwhelmingly of small and medium-sized companies, with roughly 90 per cent of VDMA membership made up of companies with fewer than 500 employees.

About 400 West German machinery and plant manufacturers were started up after World War II by East Germans who fled to the West or had had their businesses confiscated.

The VDMA reckons that the East German machinery sector could soon revert to the industry's traditional small business structure if the giant state-owned Kombinat companies are eliminated down and split up under future restructuring plans.

Japan vehicle exports drop by 3.6% to 5.9m

JAPAN'S vehicle exports fell 3.6 per cent to 5.9m in 1989, from a year earlier, and are likely to continue dropping this year, an official of the Japan Automobile Manufacturers Association (JAMA) said yesterday. Reuter reports from Tokyo.

Industry analysts attributed the fall to weak demand in the US and strong Japanese domestic demand, which diverted some production away from exports. Another reason was rising output by foreign subsidiaries of Japanese carmakers.

It was the fourth successive annual drop from a peak of 6.7m cars, trucks and buses in 1985. Japan is the world's largest

vehicle exporter. "Japanese vehicle exports will be flat at best in calendar 1990," the JAMA official said, adding that the industry expected US sales to be poor this year.

Total vehicle exports to the US fell 9.9 per cent from a year earlier to 2.4m in 1989, while car exports to the US dropped 5.2 per cent to 1.9m.

Vehicle exports to the European Community rose 2 per cent to 1.2m in 1989, but growth has been moderate because of the monitoring system imposed by the EC.

A Japanese research institute predicted Japan's vehicle exports would fall to about 5.8m in 1990.

Bill seeks to give US banks a fair deal abroad

By Nancy Dunne in Washington

THE chairman and leading Republican on the Senate Banking Committee have joined forces behind legislation requiring reciprocal treatment for American banks seeking markets abroad.

Targeted particularly towards Japan, the legislation has the backing of Senator Donald Riegle, chairman of the Senate Banking Committee, Senator Jake Garn, the senior Republican, and a bipartisan group of seven other senators.

The bill, entitled the Fair Trade in Financial Services Act, requires the US Treasury to negotiate equal treatment for US banks overseas. It permits US banking and securities regulators to turn down applications for regulatory approval for expanding activities filed by foreign banks and securities companies of countries found to be discriminating against American banks.

Such rejections would not force foreign financial companies to shrink their existing operations, but it would limit their future expansion.

In a statement on the Senate floor, Senator Riegle expressed alarm that foreign banks now control over one quarter of all banking assets booked in the US. Japanese banks have 14 per cent of such assets, and in California, 25 per cent.

In contrast, the share of banking assets held by American banks, like other foreign institutions, has been declining in Japan. The US share of the Japanese market is now 1 per cent.

Japan's central bank yesterday warned Japanese companies that increasing their overseas investment might cause friction with other nations, Reuter reports.

The Bank of Japan said in a quarterly economic study that foreign investment by Japanese corporations had been increasing rapidly.

"Such trends, if they proliferated, could endanger the free trade system, thereby having negative implications for the world economy," it said.

A string of recent Japanese acquisitions in the US has sparked calls among some US lawmakers for curbs on foreign investment in America.

Japanese bend on contract barriers

US sees the door slowly opening to foreign bidders

THE Japanese construction market has begun to show signs of yielding to US pressure that it open its bidding processes to foreign contractors.

As a number of deadlines approach for US retaliation, movement has begun on several fronts which indicate that the Japanese have acknowledged that the US is serious in its demands for the market-opening.

"They are responding, although not as rapidly as we would like," said Senator Frank Murkowski, the Alaska Republican who has taken the lead in Congress on the issue.

"But it is a crawl-before-you-walk-before-you-run situation. We're encouraged with progress because we've come from nothing in four years."

Late last year, Mrs Carla Hills, the US Trade Representative, said that Japan had "unreasonable" trade barriers in construction services, but she delayed any retaliation until May on the grounds of the progress thus far.

The US and Japan have a two-year construction market-opening agreement ending in May, which thus far has achieved disappointing results in dollar terms.

US companies, promised access to bidding on 14 major projects, have won contracts worth a mere \$200m.

The Japanese say American companies have contracts worth about \$250m on other projects.

The US disputes the details - insisting that the figure includes Otis elevators and IBM computers - but it hardly matters in the context of a

total market estimated at almost \$500m a year.

Still, Senator Murkowski and US industry see promise in the following actions:

● Thirteen joint venture agreements between US and Japanese companies.

● An easing of the licensing procedures which has yielded 14 licences for US companies, up from zero.

● Sixteen awards to US companies since the inception of the market-opening agreement, including a share for Bechtel in an \$800m Haneda airport terminal project.

● The start of talks between the two industries, including an invitation to US companies to join the Japanese Federation of Construction Contractors (JFCC) and a personal commitment by the JFCC's chairman to help US firms gain more market share.

● Recent actions by the Japan Fair Trade Commission (JFTC) to pursue changes in Japan's anti-monopoly laws.

Senator Murkowski, who in December was invited to Japan by Mr Shozo Harada, the Japanese construction minister, last week hosted a meeting in Washington with Mr Hajime Sako, chairman of the JFCC, American industry representatives and US officials.

Mr Mark Chaglin, representing the US International Engineering and Construction Industries Council, said the meeting went "reasonably well" but insisted that Japanese companies still "manipulate the process so US firms can't get too much work".

The Japanese argued that of their estimated \$2.6bn share of the US construction market, about one-third included prop-



Murkowski - encouraged with progress after four slow years

erties purchased by Japanese money and developed in the US and another third included projects for Japanese companies in the US. Mr Sako promised to pursue changes in Japan's anti-monopoly laws.

This fits in neatly with Mrs Hills' broader Structural Impediments Initiative, which has been focusing on anti-competitive Japanese practices. An interim report outlining what actions Japan will take to rectify the US-Japanese trade imbalance is due out in April, and the "downpayment" Mrs Hills has demanded could include a promise to fortify the JFTC.

A number of deadlines imposed by legislation will also keep the heat on during the next six months.

By the end of April, the US Trade Representative and the Department of Transportation must issue evaluations about access for US contractors to

airport construction projects around the world.

A negative finding could shut the Japanese out of US airport projects.

In May, Mrs Hills must decide whether to retaliate under the earlier Section 301 complaint or to take the issue to the General Agreement on Tariffs and Trade, under a law requiring US access to foreign government procurement procedures.

It all comes down to brinkmanship, Senator Murkowski said. "Let's face it, they look at us and they say: 'Are we being consistent or are we going to roll over?'"

He is fully aware of the power of the construction lobby and says: "We're dealing with politicians that operate on the squeaky wheel theory". However, he hopes to counter it with US pressure on the Japanese government and appeals to the Japanese taxpayers that they are getting "ripped off by the process".

The senator saw the construction issue as just "the first wave" and predicted that banking would be the next trade issue to blow up.

"The California scene is 24 per cent controlled by Japanese banks. We don't have our bank in there. They have accumulated all this cash as a consequence of the balance of payments."

They are taking the cash and buying our assets. They're also financing them."

Both sides, he said, were playing under different rules. Both sides had to change.

Poland warned not to limit exports

THE Polish Government has been warned industry will suffer widespread redundancies and even factory closures if it goes ahead with plans to limit exports this year to the Soviet Union, Christopher Bobinski reports from Warsaw.

The warnings came from representatives of over 50 exporters who heard earlier this week that decisions are to be taken soon on withdrawal of export licences for at least some engineering and electronics items in a bid to reduce Poland's trade surplus this year.

Last month, Hungary, which has a mounting surplus in its soft currency trade with Comecon countries, announced it was unilaterally suspending deliveries, pending review of export licences.

But Warsaw wants to limit its surplus with the Soviet Union and stick to an agreement to balance mutual trade in the present five-year plan which ends this year and puts off repayments of Poland's \$85bn (\$9.73bn) debt until after 1991.

At the same time, this year's economic programme agreed

with the International Monetary Fund assumes Poland will run a hard currency balance-of-payments deficit limiting Western debt servicing to a minimum.

Trade protocols for last year set Polish deliveries to the Soviet Union at \$87.1bn, and long-term plans foresaw a \$85bn Polish trade surplus this year. Deliveries over this figure will also put a strain on the budget, which, given the relatively low zloty-rouble exchange rate, is forced to subsidise sales to Comecon countries.

Talks with Mr Konstantin Katushev, Soviet Trade Minister, on this year's as-yet-unsigned trade protocol showed Moscow is ready to import an extra \$85.1bn-worth of engineering goods, while Polish exporters have tentative contracts for a further \$85.2bn-worth of deliveries.

Threatened exporters argue that aside from the social costs, imposition of limits on exports will lose Poland important Soviet market sectors as Comecon switches to calculating trade in convertible currencies.

Egypt pipeline transit fees raised by 25%

By Max Rodenbeck in Cairo

RESPONDING to buoyancy on the world oil market, the owners of the Suez pipeline which traverses Egypt from the Red Sea to the Mediterranean have raised transit fees by a quarter and announced plans to boost capacity by 50 per cent.

Pipeline users paid an average \$2 per tonne last year. On January 1, the average cost rose to \$2.5.

The Arab Petroleum Pipelines Co, which runs the pipeline, says it is taking an increasing share of Gulf oil exports to Western Europe.

Company officials said Suez pumped 54m metric tonnes last year. Deliveries via the Suez Canal were only 18m tonnes, while 36m tonnes of Gulf crude reached Europe by way of the Cape.

A discount scheme whereby supertankers unable to transit fully laden will be able to discharge into the pipeline before crossing the canal, is expected to boost demand.

Iran signs \$1.2bn refinery contract

Iran has signed a contract with a consortium of Italian and Japanese firms to build a \$1.2bn oil refinery at the Gulf port of Bandar Abbas. Oil Minister Gholamreza Agazadeh said yesterday. Reuter reports from Niocia.

He said on Tehran Radio the contract with Chiyoda Corp. of Japan and Italy's state-owned Snamprogetti Spa envisaged the building of the refinery in 36 months.

Iranian television said the contract for the refinery, which would process 220,000 barrels per day (bpd) of heavy crude and 12,000 bpd of liquids from the nearby Sarkhoun gas complex, was signed on Monday.

Hospital contract for Turkish group

TURKEY'S Pet Holding has been awarded a contract valued at \$70m (\$43.7m) to build a hospital for the Zibzab steel works in Novokuznetsky, Soviet Siberia, Jim Bodgener reports from Ankara.

The contract is due for completion in three years after work can begin, probably in May. The Turkish company won the order against Chinese and Yugoslav bidders.

Review

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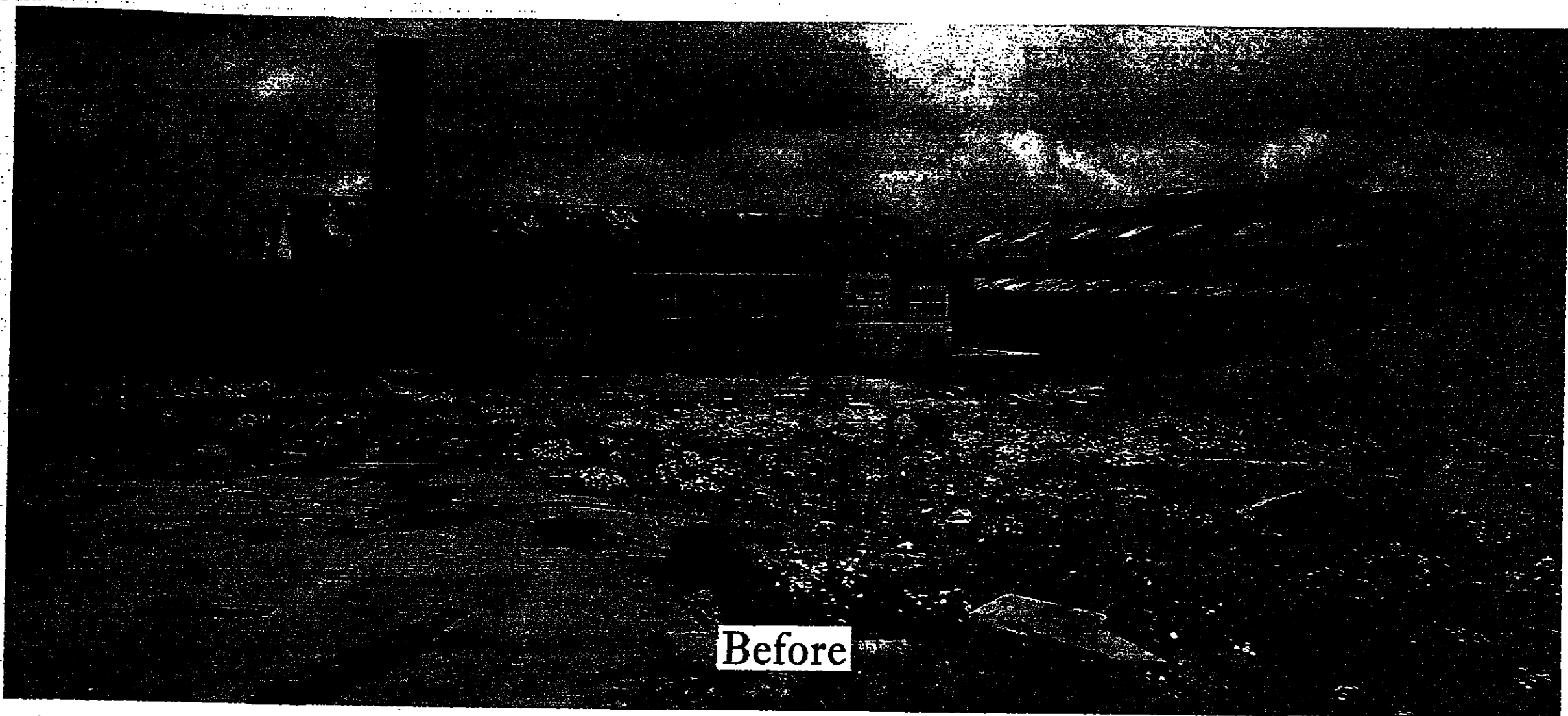
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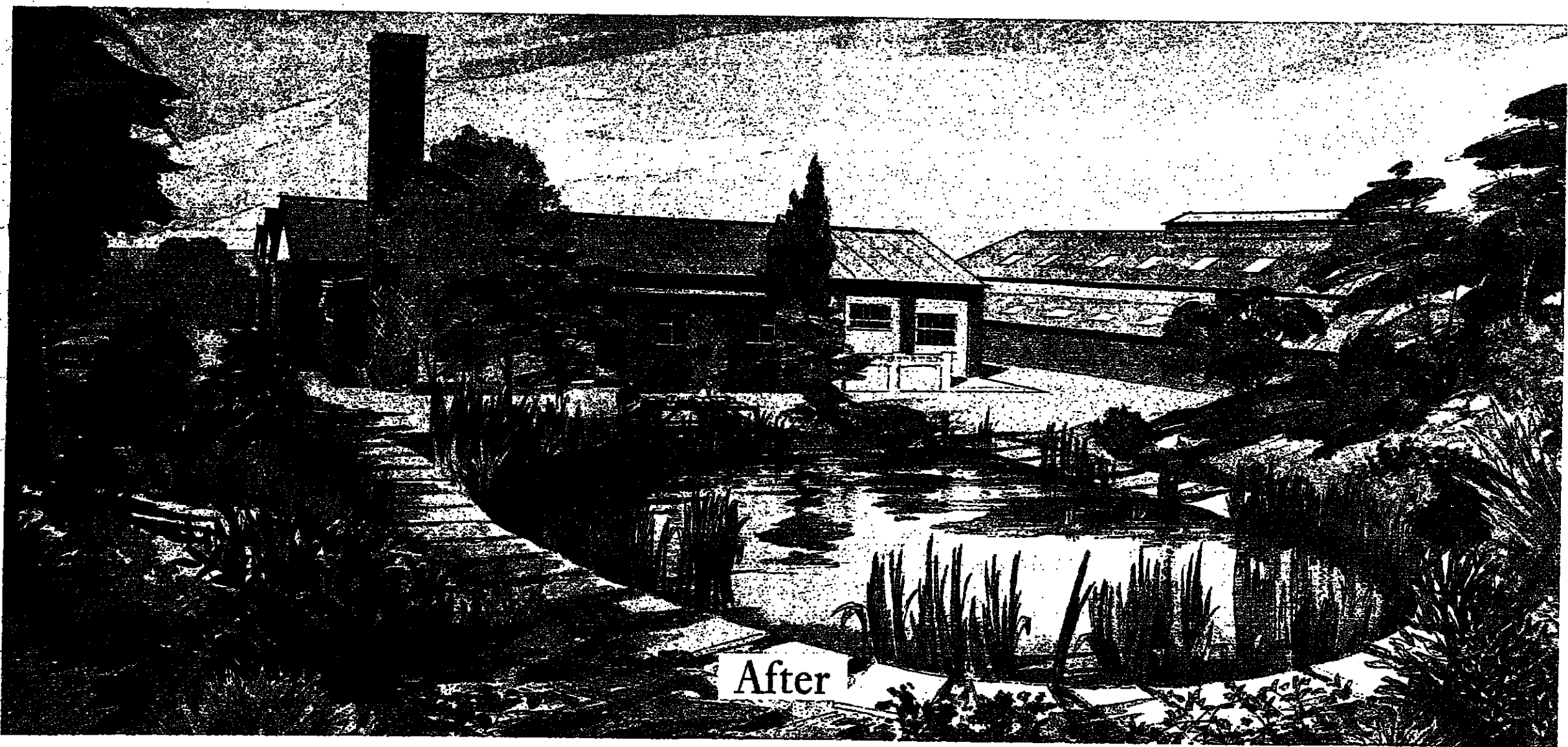
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FT 2

YOU CAN BE SURE OF SHELL

UK NEWS

Insurers suffer as claims rise after year of disasters

By Patrick Cockburn

UK INSURANCE companies, members of the Institute of London Underwriters, paid out \$500m more in claims than they received in premiums in 1989 because of an unprecedented series of serious disasters coinciding with low insurance rates.

Gross claims totalled £2.1bn against £1.6bn in premiums income, the annual ILU meeting was told yesterday.

Mr John Parton, institute chairman, said 1989 had been a year of catastrophes.

Hurricane Hugo was expected to cost insurers \$4bn, the San Francisco earthquake almost \$1bn, the Exxon Valdez spillage over \$500m and the Phillips Petroleum refinery in Texas more than \$100m.

These losses came after the \$1.5bn cost of the loss of the Piper Alpha platform in the North Sea in 1988.

The institute, which groups 118 companies providing half of all the marine, energy and aviation insurance placed in London, stressed that the figures exaggerated final losses because they did not take into account either the reinsurance

protection taken out by insurers or multiple counting of some claims.

This was the first time the institute has published totals for premiums and claims.

The institute was also worried that both merchant vessels and jet aircraft were becoming old and more likely to suffer loss.

Mr Parton said that at the time of Piper Alpha he had expected premium rates to rise, but overcapacity in the market had ensured that underwriters continued to be squeezed between high claims and low premiums.

In aviation insurance he said the rate for aircraft hulls was 10 per cent of the 1988 level and liability rates little more than 20 per cent.

Despite last year's catastrophes the end of year renewal season has seen no end to the depression in premium rates.

Mr Trevor Scutts, past chairman of the Joint Hull Committee, said that the marine market was going to get worse before it got better though premium rates for oil rigs had strengthened.

Clothing company calls in the receiver

By Alice Rawsthorn

THE slump in the clothing industry claimed another casualty yesterday when Paisley Flyer, which employs 2,400 people mainly in the north-east England and the east Midlands, called in the receiver.

Paisley, one of the main manufacturers of knitwear and women's wear for the Marks and Spencer retail group, is the second large UK clothing company to have gone under this week. The news of its receivership came only a day after that of the Response Group, which employs 4,000 people.

The condition of the clothing industry has become increasingly precarious in recent months. Many companies have been struggling against weak demand and poor profitability for over a year because of sluggish consumer spending and intense competition from imports.

Paisley and Response both suffered from the downturn in the industry, but are trading profitably, albeit at a low level. Their chief problem was that they could no longer cope with their high borrowings.

The receiver, Arthur Anderson, hopes to find buyers for the Paisley companies.



Predicting success: Roger Poole hails people power

The ambulance dispute

Protesters attack Clarke's stand

By Ralph Atkins and John Gapper

THOUSANDS of protesters yesterday attended mass rallies at cities throughout Britain, in support of higher pay for ambulance crews. Unions estimated that more than a million of people took part in the protests.

Speakers at the rallies criticised the stand of Mr Kenneth Clarke, Health Secretary, who dismissed the rallies as "pointless" and reiterated the Government's call for ambulance unions to enter negotiations on local flexibility deals allowing

higher pay in return for more productivity. He said "publicity stunts" were irrelevant.

The protests, led in London by Mr Roger Poole, the ambulance union's chief negotiator, attracted thousands of workers at rallies around Britain.

Mr Poole said the demonstrations had been "a massive show of people power." He said that the day of action had shown the Government that it had already lost the dispute.

Organisers said 20,000 people in Liverpool had attended a

rally, while 10,000 people joined a rally in Birmingham, and 5,000 joined rallies in Glasgow, Coventry and Leeds.

Groups of workers said to have stopped work included 3,000 civil servants at Companies House in Cardiff, 4,000 workers at two offshore yards in Teesside and miners at five pits in the Durham coalfield.

The Confederation of British Industry said the stoppage was "a limited gesture which does nothing to advance the search for a resolution of the dispute."

CBI warns of recession and rise in unemployment

By Simon Holberton, Economics Staff

THE CONFEDERATION of British Industry, the UK employers organisation, yesterday warned that Britain was on the edge of a recession and that unemployment would rise.

The CBI's warning came with the publication of its quarterly industrial trends survey which showed that business confidence was at its lowest level since October 1980.

The survey further indicated that over the past four months that there had been no growth in manufacturing output. Businessmen were pessimistic about future orders and plan to cut investment spending this year.

The only encouraging aspect of the survey was the sharp rise in optimism about exports. If the optimism is reflected in actual sales this would

mean that British companies have responded to the subdued growth outlook for the home market by seeking orders in foreign markets.

The CBI said companies had responded to the current strained economic conditions by cutting employment and would continue to do so.

Company profits, however, were being squeezed. Growth in the average unit cost of manufacturing was expected to rise in the coming four months at its highest rates since January 1982. A seasonal pick up in factory gate prices was also expected.

Mr David Wigglesworth, chairman of the Confederation's economic situation committee, said the economy was "poised on the edge of a recession". He added: "We just do not know whether it

is a slowdown or a recession."

The survey showed that manufacturing companies were planning to cut investment this year. In response to this the CBI is forecasting that growth in manufacturing investment in the first half of this year would be 4 per cent down on the same period in 1988.

Mr Wigglesworth said this was one of the most worrying of the survey's findings and renewed the CBI's call for Mr John Major, the Chancellor, to raise investment allowances to 40 per cent from 25 per cent in his March Budget. This would encourage investment and would not be inflationary, he said.

The Treasury said the low level of optimism was consistent with the economy slowing down.

In the City economists expressed dis-

appointment with the survey's findings on costs and prices and cast doubt over the interpretation of the survey's questions about exports.

Mr Stephen Hannah, economist at NatWest Capital Markets, said the large proportion of companies planning to increase prices in the New Year was disappointing. "It makes us a little bit edgy about inflation," he said.

Mr Bill Martin, economist at UBS Phillips & Drew, said the survey showed there had been some pain experienced but said there was "considerably more to come" when cash flow pressures forced companies to cut stocks. He added there was little correlation between expectations of exports and exports themselves.

Lex, Page 16

Fujitsu set to raise UK investment

By Alan Cane

INVESTMENT BY Fujitsu, the Japanese electronics group, in its microchip manufacturing plant in north-east England at Newton Aycliffe, County Durham, is likely to top the £400m originally anticipated, and the plant is expected to produce higher technology chips than it had planned for.

Chronic worldwide overproduction of semiconductor memory chips, which is forcing prices down to levels where significant losses for many semiconductor manufacturers seem inevitable, has prompted Fujitsu to scale down plans to build what would be currently the most technically advanced chips available in favour of a product even more advanced.

It is understood that work on the plant - which had been intended to produce one megabit and four megabit DRAMs (read and write memory chips) - has been delayed for about six months while the company considered its options.

Mr Alan Roberts, chief executive of Sedgfield District Council, in whose area the plant will be built, said yesterday Fujitsu was going ahead with its investment although the project had changed.

He said the transfer of the land to Fujitsu had taken place and the company had submitted planning applications, which were now going through the approvals process.

While the exact type of chips to be manufactured remains a commercial secret, analysts thought the likely outcome was a combination of 16 megabit DRAMs - the next generation of memory technology not expected to be in volume production until the mid-1990s - and application-specific integrated circuits (ASICs), custom chips produced in small volumes to fit a particular customer's needs.

The announcement in April last year that Fujitsu had chosen County Durham as the site for its first fully integrated microchip manufacturing facility in the European Community was seen at the time as a considerable coup for the UK.

The plant, which attracted £30m in regional selective assistance, will eventually create some 1,500 jobs.

IN BRIEF

Telephone costs ahead of EC rivals

Residential telephone customers in the UK pay more for phone calls than their counterparts in the other three leading Western European economies, according to figures published yesterday by the Office of Telecommunications, the industry watchdog.

Britain's business telephone users also fare worse than those in France and West Germany, but rates are lower than those in Italy, Otel says.

Otel calculates the cost of a representative basket of services in each country and compares it with a benchmark of 100 for the UK. The residential prices are: France 76, Italy 97, and West Germany 98. The business figures are France 88, West Germany 96 and Italy 120.

N Ireland split

Significant differences between Northern Ireland's Unionist parties about their campaign against the Anglo-Irish agreement have emerged as British and Irish ministers prepared to meet in London today.

An Ulster opinion poll showed 67 per cent of Ulster Unionists - regarded as the more moderate unionists - favour ending the boycott on dealings with Northern Ireland Government ministers. That compared with only 38 per cent of the Democratic Unionists, led by the Rev Ian Paisley.

Rapid rise in M4

The final money supply figures for 1989, released yesterday by the Bank of England, confirm the broad money measure M4 rose rapidly last year.

The year-on-year increase in M4, which includes bank and building society lending, was 18.1 per cent. The seasonally-adjusted figure for December showed a sharp rise in bank lending to £10.5bn in December, from £4.5bn in November.

Longer banking

Barclays Bank is extending the opening hours of nearly 2,300 of its branches from 3.30pm to 4.30 with full counter service. Mr Geoff Miller, director of UK banking, said the move was intended to improve service and was in response to growing customer demand.

Search for ship

A search was begun yesterday for the crew of the Flax Theofano, a Greek-registered ship feared to have sunk after the bodies of two men were washed ashore on the Sussex coast.

Storm aid to Britain

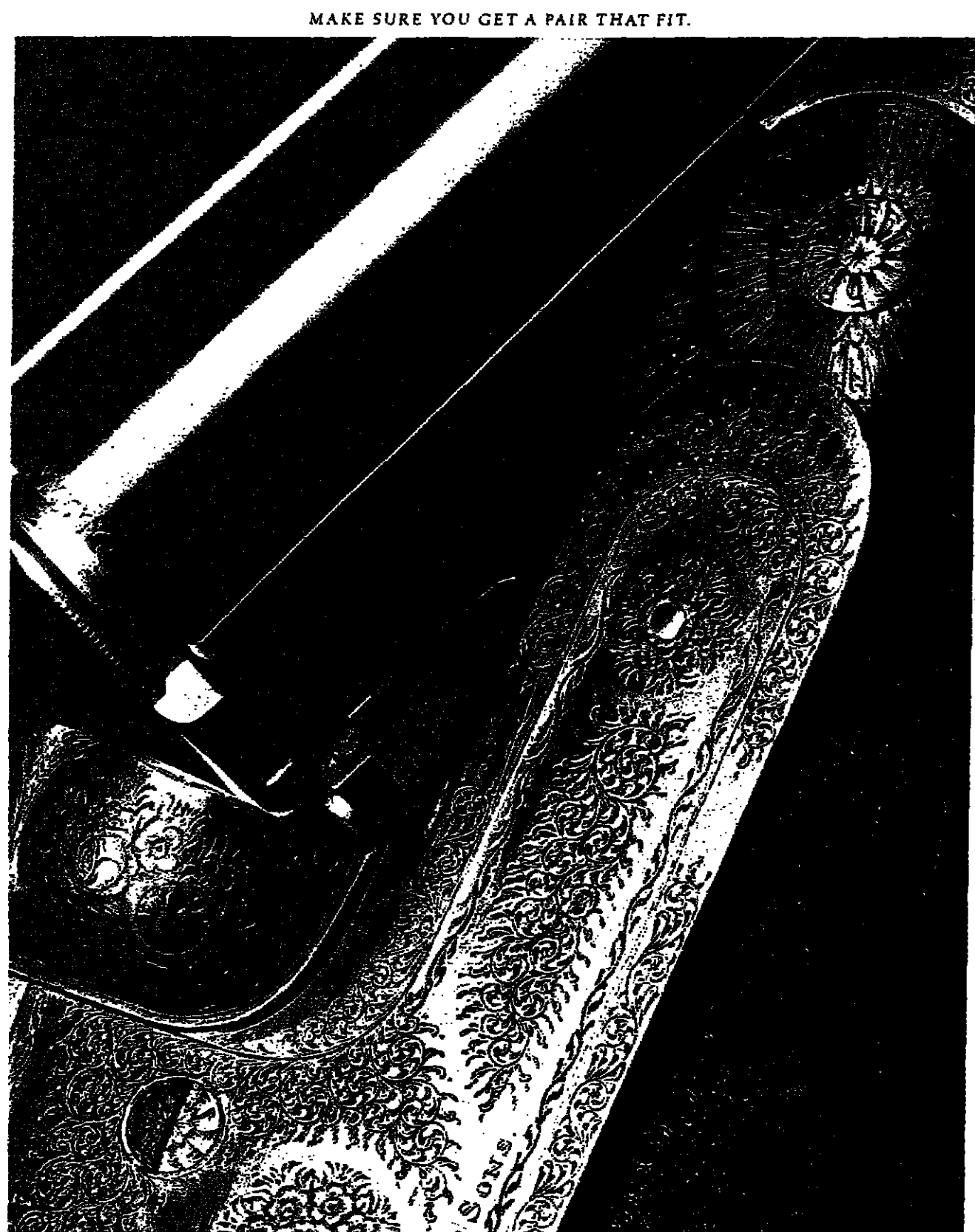
British victims of last week's storms are to receive £585,000 in emergency aid from the Brussels Commission in the largest national award the Commission has drawn from its disaster budget.

Housing limit raised

The Government has increased the cash limit of the Housing Corporation, which funds and supervises housing associations, by £120m in this financial year with a corresponding reduction in next year's budget.

US lecturer detained

An American lecturer, aged 40, was being questioned by Irish police yesterday about the discovery of an incendiary device in his luggage at Dublin airport. The Californian, travelling with his wife and child, was stopped when a police scanner detected the device.



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UK NEWS

Britain reduces spending on EC agricultural policy

By Bridget Bloom

BRITAIN has cut the amount it spends on the European Community's common agricultural policy (CAP) over the past three years and expects to continue to decrease in real terms for the next three years, according to the Government's policy document on public expenditure released yesterday.

The Ministry of Agriculture, Fisheries and Food will also spend less in real terms on so-called structural measures which include environmentally friendly farming schemes and control of pollution by farmers.

Total spending on CAP-supported commodities declined from £1.89bn in 1987-8 to an estimated £988m in the current year.

Savings of some £150m for 1990-91 and £180m in 1991-2 are projected, giving total spending of £1.29bn and £1.47m on the CAP in those years.

The principal reason for the saving, according to MAFF, is that the reforms of the CAP, introduced in 1988, are beginning to bite, with a 2.8 per cent real reduction in average support prices across the European Community.

Lower cereal harvests both in the EC and in north America have also helped to cut spending.

Spending on the so-called structural measures, which range from capital grants for farm improvement to environmental and tree planting schemes, are to increase in cash terms from £217m in the current year to £228m in 1992-3.

This represents, however, a decrease in real terms from £192m to £183m. The main reason appears to be that the Government's decision, announced a year ago, to shift the emphasis from capital grants which raise production to those which control pollution, can now be seen as matching a decline in capital grants.

However, one set of grants which are set to increase substantially are those for land taken out of production. In 1990-91 these set-aside schemes, applied to about 110,000 hectares or 2.3 per cent of the eligible arable area in the UK, will cost £22m, rising to £33m in 1991-2 and £44m in the following year. The Government claims this cost is likely "to be more than outweighed by the savings from the Echequer from lower production".

Rover deal with unions at Cowley

By Michael Smith, Labour Correspondent

ROVER GROUP, the UK vehicles manufacturer, has agreed a deal with unions at its Cowley plant on the potential use of binding arbitration as a means of solving locally-based industrial relations disputes.

Union leaders were stressing last night that the agreement does not rule out the possibility of strikes. It does not apply to pay issues, which are determined nationally, and arbitration is only brought into play if both sides agree to it.

None the less the agreement adopts elements of the pendulum arbitration method of resolving disputes. If the two sides do agree to arbitration they would submit their final positions in a dispute to an independent panel, which would then choose one or the other.

Rover is the second UK vehicles company in two months to agree a deal with unions which is aimed at avoiding strikes.

In December, Vauxhall - a subsidiary of General Motors - negotiated a continuity of supply agreement with its Ellesmere Port, Merseyside, workforce. Like the Rover deal, this introduced the possibility of arbitration, if both sides were willing.

World Student Games reveal funding gap

By Ian Hamilton Fazey, Northern Correspondent

UNIVERSIAD GB, the company set up to run the World Student Games in Sheffield, northern England, next year has debts of £2.5m and has still to raise the bulk of the £27m it said yesterday would be the new cost of running the event.

It is, however, still solvent and is relying on a local drive for sponsors to bridge the gap until large international sponsorship can be secured.

Organisers are still confident of achieving this in spite of the further disclosure yesterday that neither the BBC nor ITV networks want to run the television coverage.

TV coverage in prime time is essential to achieving a cascade of sponsorship for the games, the biggest outside the Olympics, which are scheduled to see teams from 120 countries competing in 11 sports.

Organisers yesterday confirmed building costs of stadium and facilities have overshoot to £140m from £111m - the figure still being quoted by the games' organisers only last September.

This money was borrowed on the open market by a sister company when interest rates were still at 10 per cent, but will be repayable by Sheffield's poll tax payers over the next 22 years, adding at least £30 year to poll tax bills.

Yesterday's new figures show that Universiade GB spent £3.9m in the 27 months to the end of last year, against revenue from sponsors of only £700,000.

They come from an audit and review by two firms of accountants, Peat Marwick McLintock and Pannell Kerr.

Foster, which was presented to Universiade's board of council and business leaders on Monday.

Money spent includes a previously unknown final figure of £350,000 to win the bid. Of the rest, £1m has gone on marketing, £750,000 on salaries, £200,000 on interest charges and the rest on general running costs.

The company reached its city council-guaranteed overdraft limit of £1m just before Christmas.

This precipitated a cash crisis when the board discovered that £3m promised in monthly instalments by the Sports Council was subject to Treasury-imposed conditions that stopped its use to guarantee further borrowing.

Universiade sacked Mr Peter Burns, its chief executive in an acrimonious row, while Mr Danny Simpson, the finance director, resigned two weeks ago.

Mr Norman Adsett, chairman of Sheffield Insulations, who was described yesterday as Universiade's new "acting chief executive," said that Mr Burns' departure was the result of the "irretrievable breakdown of communications with the rest of the board."

Mr Burns remains in dispute over unpaid contract fees and said yesterday he would be pressing for £50,000 owed him.

He said the audit and review showed that he could not have been in breach of contract himself - the reason for which he was told he was being sacked without notice or compensation.

Mr Adsett also revealed that the company's fifth business plan had to take account of two large previously unbudgeted items.

About £2m will have to be spent temporarily refurbishing a disused block of council flats as part of the village for the games' 6,000 competitors and officials - the Government had been expected to pay for this but has refused while up to another £2m will be needed to provide television coverage.

The latter stems from failure to sell the games to either the BBC or ITV companies as host broadcasters.

Universiade GB will have to arrange its own television coverage using independent contractors. A senior manager is already in Auckland, half way through a trip to Japan and the US, discussing the sale of pictures to television companies.

Campaign urges businesses to prepare for single market

By Anthony McDermott

THE DEPARTMENT OF Trade and Industry (DTI) launches a £2m advertising campaign tomorrow aimed at pushing half a million small and medium-sized businesses in Britain into making overdue preparations to meet European competition when the EC becomes a single market in 1992.

This forms the second phase of the DTI's single market campaign "Europe Open for Business", which began in March 1988. It has so far cost £13.6m, of which £2m was spent on television advertising.

Yesterday, Lord Trefgarne, the UK Trade Minister, said there was ample evidence that, as a result of the initial campaign, virtually every business in Britain was aware of the single market.

"Some 50 per cent are also taking action - but I am concerned about the many firms, particularly the smaller ones, who still have to act, saying that the single market is of little or no relevance," he said.

While the DTI is leading this campaign to draw attention to its services, which include pamphlets, brochures, videos and a hot line, it will depend heavily on chambers of commerce, trade associations and professional advisers in banking, law and accountancy to provide companies with both information and advice.

Earlier, 600 businesses and organisations were contacted by the DTI. From those employing fewer than 500 people, only 30 per cent had responded, prompting the DTI into this second phase.

The new campaign is to last until the summer, when, on the basis of returns, a decision on whether to continue the campaign will be taken.

King criticises US civil aviation policy

By Paul Abrahams

LORD King, chairman of British Airways, the UK flag carrier, yesterday criticised aspects of US civil aviation policy which prevents non-US airlines operating American domestic routes or owning US carriers.

During a speech to the American Chamber of Commerce in London he repeated complaints he made last November about the restrictions on free trade which the US imposes on international airlines.

Referring to the virtues of free competition he said there could be quite a gap in Washington DC between what is preached and what is practised. The distinction between foreign and domestic carriers was in many areas an anachronism, said Lord King.

He pointed out that 36 per cent of BA's shares are owned by non-UK nationals and that 26 per cent are in US hands. "We need to bury bilateralism and usher in a new era of free trade in aviation."

When BA sought last year to participate in the buy-out of United Airlines, the US carrier owned by UAL, it was advised that the US Secretary of State



Lord King: call for open skies

for Transportation was unlikely to permit an airline that is one quarter American to own more than 15 per cent of a US airline.

He warned that until the nationality rule is relaxed, BA would object to a US company buying a British airline or any carrier in the European Community.

By January, 1993, airlines in the EC should be free to carry cargo and passengers between one city and another anywhere in the Community.

Heron expands US property portfolio

By Paul Cheseright, Property Correspondent

HERON Financial Corporation, which handles the US property investments of Heron International, the UK-based multinational, has joined up with institutional investors to buy three portfolios of residential property in Texas and New Mexico worth about \$100m (£59.6m).

Heron International is a conglomerate with interests stretching from filling stations through motor distribution to financial services and property. One of the largest private groups in Europe, it is controlled by Mr Gerald Ronson.

The latest purchase has been timed to take advantage of what is expected to be a rise in property markets which, in recent years, have seen values collapse. The properties are 17 buildings containing 4,100 high-grade apartments in Austin, Dallas, Houston, San Antonio and Santa Fe.

Mr Alan Goldman, a director of Heron International, said the properties showed yields which covered interest charges. It would cost twice as much to construct them now as it did to buy them, he added.

Heron is seeking to expand its US property portfolio, currently valued at about \$500m, and is concentrating its search on apartment buildings. In the US, it owns 31 apartment buildings, two hotels and over 3m square feet of office and retail space.

The group has been much more expansive geographically than most British property companies. It has investments across continental Europe as well as a development programme within the UK.

Italian car maker eight months ago to reassume control of the Lancia franchise in the UK from Lancia, a Heron Corporation subsidiary which had held it for six years.

In the longer term, Lancia intends to bring its UK market share, currently 0.14 per cent, closer to its 2.3 per cent average for western Europe as a whole - although this figure includes a 9.9 per cent share in Italy.

Fiat spent £200m on developing the Dedra, a larger and more powerful replacement for its Prisma sedan. It built 47,000 Dedras last year, and in a full year expects to make between 90,000 and 100,000.

The new car was instrumental last year in lifting Lancia's total production to 312,000, a 15 per cent increase on 1988 and the first time Lancia's output had exceeded 300,000.



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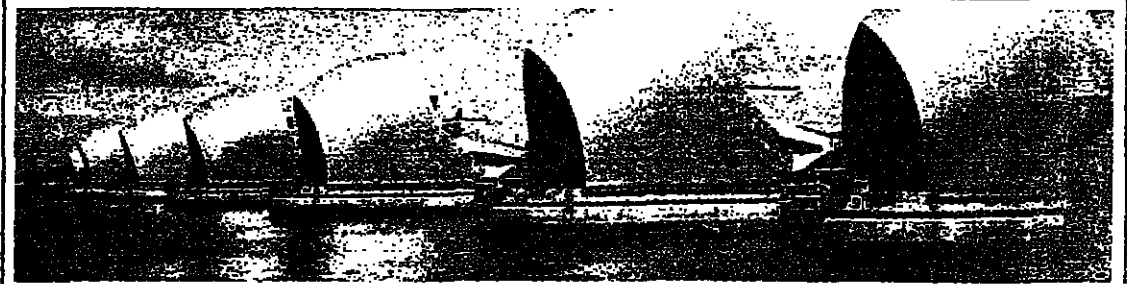
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Father must pay tax on daughter's school fees

GLYNN v INLAND REVENUE COMMISSIONER
Privy Council (Lord Keith of Kinkaid, Lord Templeman, Lord Griffiths, Lord Ackner and Lord Lowry), January 22 1990

SCHOOL FEES paid by a company under its employee's contract of employment, are a "perquisite" derived from his employment, and are therefore assessable to salaries tax under Hong Kong law.

The Privy Council so held when dismissing an appeal by Mr David Hardy Glynn from a decision of the Hong Kong Court of Appeal that he was liable to pay salaries tax on school fees paid by his employer, Intergroup Associates Ltd.

LORD TEMPLEMAN said that by an agreement dated April 1 1982 Mr Glynn agreed to work for Intergroup as an executive director for HK\$5,000 a month and on terms that the company would pay his children's education costs.

It was agreed that primary liability for payment of his daughter's fees to Roedean School should be borne by the company. Mr Glynn became liable to pay only if the company defaulted.

The Board of Review held that the school fees constituted income from Mr Glynn's employment assessable to Hong Kong salaries tax.

By section 8(1) of the Inland Revenue Ordinance as amended, salaries tax was charged on Hong Kong income from any office or employment. Section 9 provided that income from any office or employment included "(a) any wages, salary . . . whether derived from the employer or others . . ."

The Commissioner contended that each sum paid by the company to Roedean School was a "perquisite" liable to salaries tax. Mr Glynn contended that a "perquisite" must be a sum of money paid to an employee if it was to be taxed.

Mr Glynn pointed to Section 11B of the Ordinance which provided that assessable income was the aggregate amount of income "accruing" to the employee from all sources. Section 11D(b) provided that income accrued to a person when he "becomes entitled to claim payment thereof."

Mr Glynn, it was said, never became entitled to claim payment of the school fees paid by the company to Roedean.

Alternatively, it was submitted, Mr Glynn was not taxable in respect of the school fees because income only included the value of a "perquisite." Since the right to require payment of school fees could not be sold, that right was a "perquisite" which had no calculable value in money terms and therefore could not be taxed.

The principles of the Inland

Revenue Ordinance were based on the provisions of UK Income Tax Acts with modification to meet the requirements of the Hong Kong economy and establishment. Taxation of a "perquisite" involved the same problems in Hong Kong as in the UK. Consequently UK legislation and decisions would provide some assistance in construing the Ordinance.

In *Tennant v Smith* [1892] AC 150 the Revenue sought to tax an employee on the value of free accommodation. The House of Lords held tax was not payable. In *Heaton v Bell* [1970] AC 728 Lord Diplock summarised the effect of the decision. He said that *Tennant v Smith* "placed a judicial gloss on the word 'perquisite' by confining it to actual money payments and to benefits in kind . . ."

Although a "perquisite" must mean the payment of money, common sense required that a "perquisite" must also include money which could be obtained from property which was capable of being converted into money.

In *Hartland v Diggins* [1926] AC 289 a shipping company voluntarily paid tax on employees' salaries. It was held that that payment was part of the employee's profits. Viscount Cave, Lord Chancellor, said "the appellant did not receive cash in his hands, but he received money's worth . . . that being

so . . . the payment was in fact part of his profits . . . properly assessed to tax."

The result of the authorities was that a "perquisite" included money paid to the taxpayer and money expended in discharge of a debt of the taxpayer.

The amount which the employer agreed to pay might fluctuate. If the annual school fees were increased the benefit to Mr Glynn would increase correspondingly, but the amount of the payment would be ascertainable and taxable.

If the burden became too onerous for the company because of Mr Glynn's family, no doubt the company would seek revision of the contract or terminate it.

An employer might provide some advantages for an employee which did not involve expenditure of money for the employee's benefit, or which involved expenditure which could not be attributed wholly or proportionately to one employee.

For example, if an employer contracted to provide a nursery school for employees' children and to allow each employee to use its facilities, no identifiable sum was expended for the benefit of any particular employee.

Money might also be expended indirectly for the benefit of an employee without being taxable. For example, if a

contract of service did not provide for medical expenses the employer might voluntarily pay the expenses of transporting and treating an employee's child.

For present purposes it sufficed to say that an identifiable sum of money required to be expended by an employer, pursuant to a contract of service for the benefit of its employee, was money paid at the request of the employee and was either part of his salary or was a monetary "perquisite" taxable as such according to UK law and authorities.

Salaries and perquisites must have the same meaning in Hong Kong law, which was based on UK law, provided that Hong Kong legislation did not attach different meanings to those expressions.

There was nothing in section 9 to suggest that "salary" and "perquisites" did not include sums contracted to be paid by the employer for the benefit of the employee.

Mr Finson for Mr Glynn submitted that section 11D(b) showed that income was only taxable if payment was to be made to the taxpayer.

But section 11D provided that income accrued to a person when he became "entitled to claim payment thereof." Mr Glynn was at all times entitled to claim payment of school fees by the company pursuant to his contract of service. If Hong Kong legislation intended that only sums paid in cash to a

taxpayer should be taxable the Ordinance would require different language to achieve such an absurd result.

In *Armstrong* [1937] AC 885 Lord Maugham said it was well-settled that in interpreting a dominion or colonial taxing statute containing no reference to its origin or history, it was not permissible to consider the evolution or history of any British statute from which terms or sections might have been taken, "or to rely on decisions as to the true interpretation in the courts of Great Britain of those terms or sections."

That statement did not however, prevent application of the logical and sensible principle that expressions employed in British legislation and authorities on the meaning of such expressions were of assistance in construing identical expressions in Hong Kong legislation.

Hong Kong legislation might of course, provide to the contrary, but in the present case perquisites not expressly exempted from salaries tax under the Ordinance were no different from perquisites not exempted from tax under the Income Tax Act. The appeal was dismissed.

For Mr Glynn: *Barry Pinson QC* (Charles Russell Williams & James).

For the Revenue: *Andrew Park QC* and *Bernard Whaley* (MacFarlanes).

Rachel Davies
Barrister



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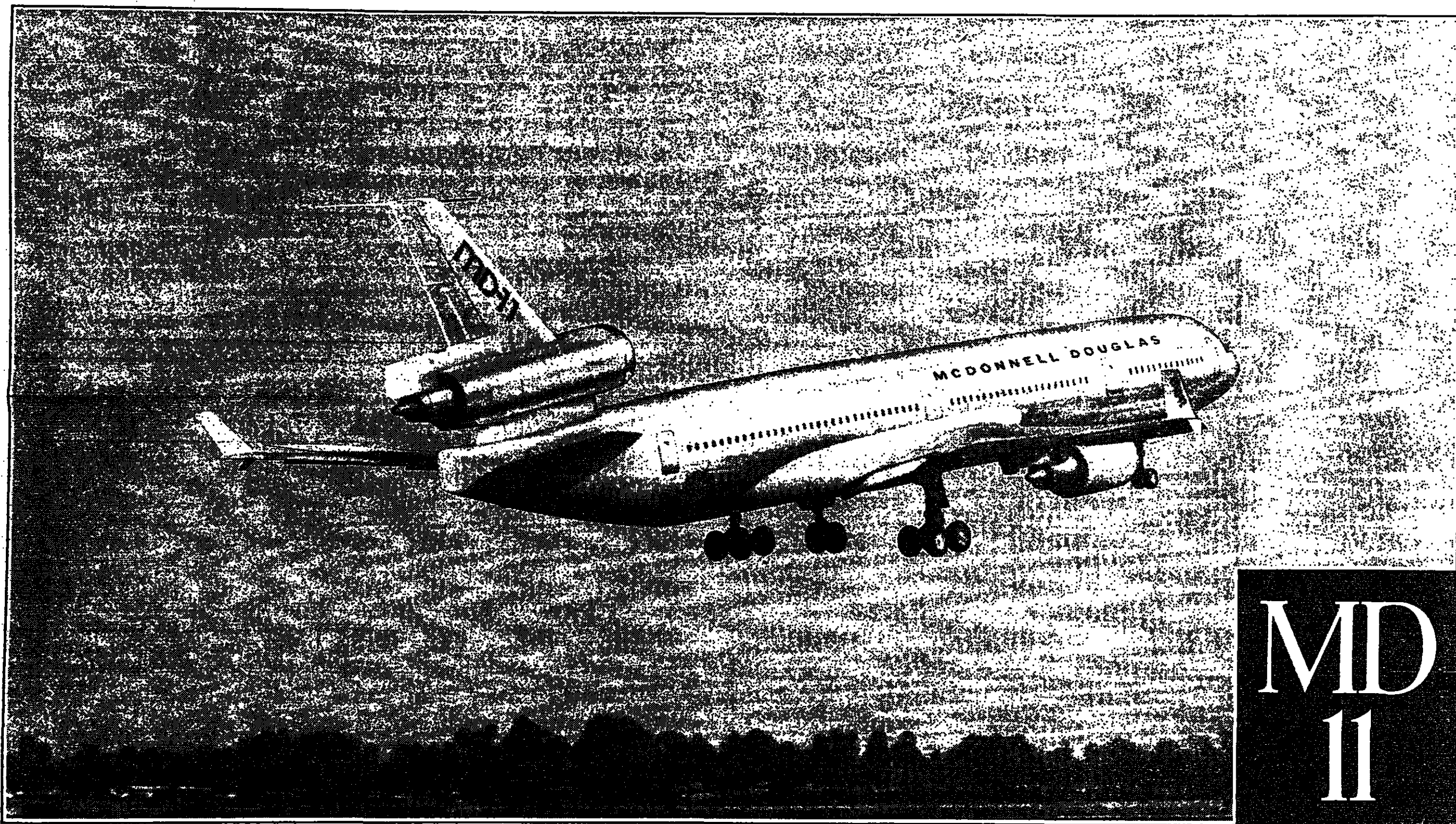
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Wednesday January 31 1990

The road to unification

EVER SINCE the collapse of the hardline Communist regime in East Germany and the memorable opening of the Berlin Wall last year, German unification has been on the international agenda. Moscow may have pretended for several months that it would never be on the cards and Bonn's western allies that it was a distant prospect dependent on the fulfilment of a whole host of conditions, but no one had any serious doubts that it would happen one day.

That day, however, is looming ever closer as the result of the latest developments in East Germany. The East German Prime Minister, Mr Hans Modrow, has announced that he has been obliged to bring forward to March elections originally planned for May, and to form a non-partisan caretaker coalition in the meantime, as the only way of saving the country. The picture painted by Mr Modrow is indeed alarming: a disintegrating economy, plagued by strikes, the continuing daily haemorrhage of up to 5,000 citizens, who prefer life in West Germany, and a breakdown of law and order.

Because of these overwhelming pressures, half-hearted economic reforms are no longer sufficient to create the kind of environment in which East Germans want to live. Only a few hours after the Prime Minister's doomsday warning, some 100,000 East Germans staged a demonstration in Leipzig, calling for unification with West Germany. It is more than likely that the government emerging from the country's first free elections in March will also make that one of its top priorities.

Under pressure

Under the pressure of events, even Mr Mikhail Gorbachev was forced yesterday to drop his opposition to the principle of unification, while stressing that it needed careful management so that it would take place in an orderly fashion. No western leader would quarrel with that judgment, particularly given the security implications. Would a united Germany inevitably lead to its neutralisation and thus to a weakening of Nato? Could a united Germany become a member of the Atlantic Alliance?

Church, state and poverty

LIVING FAITH in the City, the Church of England's latest analysis of Britain's social problems, is certain to irritate members of the UK Government. It is unimpressed by government initiatives in housing, health care and education, and strongly critical of recent tax and social security reforms, which it says have greatly increased the gap between rich and poor. Many underprivileged people, it suggests, face a bleak future today than they did in the mid 1980s. The publication is made little progress in tackling the problems identified in Faith in the City, the church's controversial 1985 study of inner city decay.

Dr Robert Runcie, the Archbishop of Canterbury, has endorsed the latest study, which was produced by an advisory group led by the Bishop of Willesden. Dr Runcie, rarely a popular figure in Downing Street, deserves credit for being prepared openly to criticise the thrust of government policy.

The bulk of the population has undoubtedly enjoyed rapidly rising living standards in the past decade. But this general prosperity has been accompanied by acute social disorders: rising inner city crime, more begging on the streets, an increase in one-parent families, and widespread homelessness. There is no agreement on how best to tackle these problems, which beset many other advanced economies. Ministers should therefore welcome constructive criticism, whatever its source.

Relative poverty

The study is deeply critical of the concept of poverty advanced by Mr John Moore, the former Social Services Secretary. Mr Moore pointed out that 50 per cent of those on income support have a telephone and almost all have a television. To talk of poverty in modern Britain, he suggested, was a "dangerous" misuse of language. The church's response is that poverty is a "relative as well as an absolute concept." It exists "even in a relatively rich western society if people are denied access to what is generally regarded as a reasonable standard and qual-

ance, short of its military characteristics and converted to a purely political role.

These are questions which cannot be answered satisfactorily until the arms control process has advanced much further than at present. Once an East-West agreement on conventional force reductions in Europe has been reached and a Strategic Arms Reduction Treaty signed, it will become more realistic to talk about the withering away of Nato and the Warsaw Pact and the membership of a united Germany of a western alliance.

Stable currency

That does not mean, however, that all aspects of German unification need or should be delayed and that a step-by-step process cannot be set in train almost immediately, particularly in the economic domain. An economic and monetary union between West and East Germany, without, for the moment, leading to a full federation of the two states, could be the answer to East Germany's problems in the shorter run.

The most urgent measure required is to give East Germany a stable currency and a stable price system. This could be achieved if West Germany were prepared to establish a fixed rate for the D-Mark against the Ostmark which people would then want to hold, instead of fleeing from a currency which is constantly declining in value. Currency integration would go hand in hand with a liberalisation of East Germany's still restrictive foreign investment and foreign trade regulations, thus stimulating trade and investment flows between the two Germanys, the abolition of price controls and rapid moves towards a genuine market economy.

The progressive integration of the West and East German economic systems, involving inevitably some common institutions such as the Central Bank, would lay the ground work for a fuller unification of the country at a later date. But it need not lead, in the short term, to the renouncing of neutrality of alliance which the Soviet Union and most of Bonn's western allies at present so much fear.

ity of life in that society." It is about powerlessness, exclusion, and loss of dignity, as well as shortage of money.

The authors of Living Faith in the City are therefore concerned by the sharp rise in inequality during the 1980s. Between April 1979 and April 1989, the real weekly earnings of the lowest paid decile rose 5.7 per cent; the top decile enjoyed an increase of 36.6 per cent. Over the same period, the income tax liabilities of the lowest decile fell by 1.6 per cent; those of the top decile fell by 48.5 per cent. "In our judgment," says the report, "the inequalities are too great and are excluding more and more from participating in our society."

Private charity

The report also criticises the Government's attempt to promote private charity in place of public expenditure. The Bishop of Willesden and his colleagues argue that the amount of money likely to be given in voluntary donations simply bears no comparison with the sums that can be raised in taxation. It is thus an illusion to believe that an expanded voluntary sector can shoulder a significant burden of poverty relief. The co-existence in the US of well-funded private foundations and apparently intracitable social disorders suggests such scepticism is justified.

This latest broadside from the church is marred in only one respect: there is little discussion of contrary points of view. The authors simply assume that inequality is a bad thing. Many Thatcherites dispute this, arguing that increased differentials are necessary to improve incentives and boost economic growth. Nor does the study consider the argument - popular in the US - that public welfare is usually counter-productive because it increases dependency.

These arguments may be wrong but in 1990 they have to be addressed. The church has every right to question the morality of government economic policy. But it would do so more effectively if it displayed a better understanding of the philosophical rationale behind the enterprise culture.

Quentin Peel and Mark Nicholson visit the latest citadel of a burger empire

The sign at the entrance to McDonald's latest and greatest addition to its hamburger empire says it all: "Only for roubles."

That is a statement of faith by Mr George Cohon, head of McDonald's Canada, and the man who has fought against the overwhelming odds of Soviet bureaucracy and western scepticism for 14 years to build an outpost of the empire in Moscow.

It means that ordinary Soviet citizens will be able to buy their Big Macs and French fries for their own devalued currency, and not be forced to gaze through the windows in envy at a handful of foreign tourists and black marketeers who happen to possess hard currency.

It also means that McDonald's is going to make a mountain of rather useless roubles.

When it opens today in Pushkin Square, on the former site of the dreary old Cafe Lyra, McDonald's Moscow is set to break a whole string of records, intentional and unintentional.

It could be the first McDonald's restaurant in the world without a litter problem. Soviet customers are already taking the polystyrene packaging home to reuse it.

It could be the first to make a mockery of the concept of fast food: the queueing may well take 10 times as long as the eating.

It certainly expects to be the first to break the 15,000 barrier for individual food orders in a single day. And it intends to be the first restaurant in the Soviet Union where the staff are taught to smile.

The brash red-and-yellow plastic fittings, and that ubiquitous giant M, already provide a shocking contrast in the heart of Moscow to the familiar seamy decrepitude of a Soviet city. McDonald's will be tackling a huge culture gap. It is not just a gap in food culture, between the ultimate American hamburger and the miserable Soviet sausage, although that is large enough. It is a gap in business culture, management culture, leisure culture, and work ethics.

Without the zeal of Mr Cohon, it must be extremely unlikely that the project would ever have seen the light of day. Behind the public relations hyperbole and the razzmatazz of opening day lies one of the most painful and painstaking western investments to be made at the very cutting edge of perestroika.

McDonald's is staking its international reputation on the fact that the chain's management culture and quality control indefinitely, in the heart of the Soviet Union, serving Big Macs in Moscow as if it were Minneapolis or Miami.

Those hamburgers, quite apart from being just another symbol of American cultural imperialism in the heartland of communism, represent an experiment to prove whether western capital really can operate under current conditions of perestroika - the half-reformed Soviet Union. As such, the operation already offers a case study for any other potential western investor.

The US food giant has been forced to set up a totally integrated food supply, processing and distribution operation in the Soviet Union, just to ensure satisfactory supply to the 700-seat restaurant in Pushkin Square. Out of a total investment of \$50m, \$40m has been spent on a gleaming 100,000-sq-ft processing plant on the edge of Moscow, for everything from meat patties to cucumber pickles, tomato paste and potato chips.

At full stretch the plant can turn out each hour 10,000 meat patties, 14,000 buns, 3,000 litres of milk and 5,000 apple pies. It can store 3,000 tonnes of potatoes. This is all achieved in a factory which would make a passably trendy Swedish furniture warehouse.

Manned by 250 locals and, for the next few months at least, supervised by top McDonald's managers from Europe and North America, the plant will trundle along on 8 am to 5 pm shifts for the foreseeable future.

Managers insist that a huge inventory of spares and an on-site workshop should keep the plant immune from the chronic parts shortages which are endemic throughout the Soviet Union. Pilfering from work is to be taken care of by security guards at the gate, 10-ft-high barbed wire fencing around the plant and guards and security cameras inside. Sceptical observers will hope the security guards are models of probity.

The food processing plant represents a degree of integration all the more remarkable for the fact that McDonald's itself normally shuns such arrangements, preferring to rely on independent suppliers.



A Soviet millman looks at the menu; and (right) a promotional brochure shows a Big Mac

Mac attack in Pushkin Square

niture warehouse.

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McDonald's, unlike most other early western investors in the consumer sector, will operate in roubles from the very start.

"Earning hard currency is not something we are concentrating on," Mr Cohon insists. "We are a restaurant company. We are more concerned right now with building a business. We are not concentrating on repatriating profits."

"I'm more worried about the crew (McDonald's jargon for its employees), seeing that they don't burn out, and ensuring that the standards are maintained."

It is a company decision which underlines the long-term view it has taken about investing in the Soviet economy, as well as a realisation that the booming "dollar economy" may

yet cause a violent backlash.

"Don't think you can come in here real quick, make a deal, and walk out with hard currency profits. That just isn't real," he says.

"You have got to get really good advice. There are no instant experts in this country. Then you have got to get into the mind-set of the Soviets. You have got to start thinking what their problems are."

McDonald's has a 49-per-cent interest in the enterprise; Mossoviet, the Moscow city council, 51 per cent. But the track record of western joint ventures in the Soviet Union is unimpressive.

At January 1, 1,274 joint ventures

The McDonald's venture is an experiment in whether western capital can operate in a half-reformed Soviet Union

had been registered. According to the State Statistics Committee, only 164 were actually operating in 1989, and many of those just turning over. By far the largest proportion have been registered in the easiest but least productive areas. Just 4.4 per cent are involved in agriculture and food-processing industries.

Joint ventures have trouble ensuring adequate and regular supplies in a system where all supplies are allocated by the state, and joint ventures largely fall outside the system. They must try hard to find some way of making profits in hard currency as well as in roubles. They must bridge

the divide in business culture, whether that means employment practices or the definition of profit.

In securing supplies and in spanning business cultures, McDonald's has simply been bloody-minded and insisted on having its way. It has been willing to compromise on the early repatriation of profits.

McDonald's has its own experts to supervise supply right down to the farm level. The company brought in Russet Burbank seed potatoes from the Netherlands and Canadian agronomists to supervise the planting, harvesting and storage.

"The yields are 20 per cent to 100 per cent better than on the adjoining fields," Mr Cohon says. The joint venture sends its own lorries to the farm gate to collect the potatoes; it refuses to rely on a Soviet distribution system which traditionally wastes at least 30 per cent of the crop. Milk and meat are given the same detailed attention.

The task of quality control fell to Mr Terry Williams, who says he has scoured enough farms and dairies in the past year to compile a telephone directory of Moscow agriculture. Most of the time, he insists, it was just a question of time spent tracking down good enough suppliers. "This is a huge country and we know we can find what we want, we just have to bring it here to Moscow." Nearby collectives produce "fantastic" cucumbers for the pickles and "just great" lettuce, he says. To find the right beef, however, McDonald's has not only had to find the right livestock farm, but feels obliged to handpick every animal sent to slaughter.

For sugar and flour, the company has had to rely on Mossoviet to win it allocations in the Soviet economic

plan, and must live with the uncertainties of the arrangement.

McDonald's is importing items which cannot be produced locally: all the packaging, for example, and ingredients such as mustard, tartare sauce and fish fillets. This means that while revenues are still in roubles, some of the running costs continue to be reckoned in hard currency.

"The revenue here will be the highest in the world," Mr Cohon declares. "The minute we open the door we will start making money" - in roubles.

McDonald's is guaranteed a royalty payment in hard currency, though this is only payable once the joint venture itself begins to earn foreign exchange.

A second McDonald's restaurant to be built in Moscow will have seven floors of offices above it for letting to foreign businesses for hard currency. The surplus capacity of the food processing plant, ultimately capable of supplying 20 restaurants, can be used to supply hard currency hotels with French fries and other foods. Finally, there are hopes to export some of the processed food products.

McDonald's has driven a hard bargain on management practices. The company insisted on employing part-time workers, in defiance of all Soviet labour laws. The result is a cheap and cheerful staff of Soviet students, each working no more than three or four hours a day. In spite of low wages (Rs1.50 an hour), there were 27,000 applicants to work in the restaurant.

All the successful applicants have been put through a classic McDonald's brainwashing, exposed to hours of videos of happy, smiling staff in western restaurants and learning how to say "have a nice day."

Unlike McDonald's workers elsewhere, however, almost all the Moscow staff are unskilled. This is a risk in the Soviet Union. They also have a workers' collective and a collective agreement.

The top four Soviet managers spent 10 months at Hamburger University in Chicago from which they emerged with flying colours. They spent more than 1,000 hours each training on the floor. Twenty-five assistant managers spent three months each in Toronto.

McDonald's brings with it the full company system of bonus payment for productivity, something which its Soviet partner has accepted.

So what benefit will the whole operation bring to the Soviet Union, apart from queues through Pushkin Square which will probably be longer than those for Lenin's mausoleum? There could be a spin-off on the farm, if better seed crops and harvesting techniques catch on. And perhaps the part-time employees and Soviet managers will go out into the Soviet system and spread the gospel of hard work.

Yet the exercise is still only an island of western management culture in a sea of Soviet bureaucracy. The customers may pay in roubles but the company attitude remains: do it our way, or not at all.

Every customer in the queue outside will get a pamphlet telling him or her just how to behave when they reach the 27 cash tills. What is an order to take away? And why are there no knives and forks?

Yet some things about the Soviet system just cannot be avoided. As a McDonald's vice-president sat at the gleaming counter, giving his umpteenth press interview of the day, he was transfixed by the sight of a cockroach weaving its way past the packaging.

With a swoop, he had it, flung it in the bin, and desperately thought of an excuse. "You see," he declared with a grin. "In Moscow, everybody wants to be at McDonald's."

DeVille sees it through

Although he is not eligible to take part, a debate in the House of Lords today should be a high point for Sir Osbert DeVill, the 64-year-old chairman of Meyer International.

Meyer is the UK's leading distributor of building materials and timber, but the debate has nothing to do with that. It is about education and training. DeVill's interest is that he was the chairman of the review of vocational qualifications, whose recommendations in 1986 are leading to fundamental changes in the English approach to education.

"It was a matter of bridging the gap between the vocational and the academic," DeVill says. Today he believes that the battle is almost won. "You had to go for the hearts and minds of all the people involved. The specialists have been won over, most of the head teachers, and the personal directors. Now it is a question of going for the managing directors and finance directors."

The report of the DeVill working group is still worth reading. It found not so much that there was a shortage of vocational training in England and Wales, but that it was higgledy-piggledy and unco-ordinated. That may have been an understatement. One table shows that more than 40 per cent of the work force in 1984 had no formal qualifications whatsoever, academic or vocational.

The group called for a national framework in which all vocational training could be viewed as a whole. What impressed DeVill was the speed with which the recommendations were accepted by the Government. It meant that training was being taken seriously at last, he says.

DeVill became chairman of the newly established National Council for Vocational Qualifications, though there is also a chief executive

in Professor Peter Thompson, so DeVill has time for Meyer. Having spent the first 16 years of his working life at the Ford Motor Company, DeVill remains ambitious. He would like to see the new vocational training having something to teach the French and Germans by the end of the century.

Wrong move

George Cohon, the 52-year-old President of McDonald's Restaurants of Canada and the man responsible for taking Big Macs to Pushkin Square, had a story to tell at the celebratory dinner in Moscow last night. His father was born in the same town in the same year as Leonid Brezhnev. The Soviet Union might be a different place, Cohon often says, if the Brezhnevs had left and the Cohons stayed.

Gurkhas' pay

Gurkha fighters retiring from the Army and returning to the far-flung Himalayan kingdom should thank high-tech for their pensions. For the payments to the 20,000 British Gurkhas and their dependents in Nepal involve remarkably complex international operation. It has just been fully computerised.

The pension rate each year is worked out by the Indian Government (there are also 50,000 Indian Gurkha pension holders) and passed on to Kathmandu, which in turn informs the Adjutant General's office in London.

Next, Chinese clerks led by British corporals in Hong Kong re-calculate the individual pensions - to incorporate retrospective changes made in 1987 to such items as gallantry awards and trekking allowances.

This data is relayed to the three centres in Nepal. There

OBSERVER



"They left me behind to stop you cutting the wire."

the payments are made on a quarterly basis. However, since many claimants may have to trek for weeks from remote areas, pensions (a minimum of \$350 a month) are held for up to three years before they lapse.

A friend tells me that some veterans are given just enough money for a drinking spree when they arrive, and collect the rest of the pension after sobering up for the long trek home.

Absent Exxon

Hard not to feel sorry for Joseph Hazelwood, captain of the Exxon Valdez when the tanker spilled almost 11m gallons of oil off Alaska last March, as he pushed through the television cameras to begin his trial in Anchorage.

Surrounded by about 80 journalists in courtroom C, Hazelwood looked distinctly isolated. Indeed opinion in the US seems to have changed since the oil spill was at its height. The feeling now is that it is unfair for one individual to take the entire rap.

At the time of the disaster, Hazelwood was vilified as Environmental Enemy No 1 and his fondness for drink became the butt of almost every American comedian. ("Why did Hazelwood run his ship on to Bligh Reef? To get some ice for his margarita.") Since then sympathetic articles have appeared in the national and even the Alaskan press casting doubts on the claim that Hazelwood was drunk or acting recklessly when the tanker ran aground, two of the main charges he faces.

A poll published in the Anchorage Times showed that while most Alaskans still want him to be punished, only 8 per cent think he deserves a long stretch in prison.

The clue to the shift in opinion was contained in the same poll. More Alaskans put prime responsibility for the spill on Exxon rather than Hazelwood. Yet the US's biggest oil company, which sacked Hazelwood shortly after the disaster, is the party notably absent from the courtroom this week.

Up for air

East German swimmers used to be heroes. But there may have been some cheating. A recent book, Gut Reactions: Understanding Symptoms of the Digestive Tract, published by Plenum, alleges that some of them have had up to 1.6 litres of air pumped into their intestines to improve buoyancy. The benefits were confined mainly to crawl and backstroke swimmers. One breaststroke swimmer complained that his gas-filled intestines caused his feet to stick out of the water.

All over now, of course.

Familiar

Two supplies in a wine bar. One says: "Isn't it terrible what's happening in Nagorno Karabach?" The other replies: "Why, is there no snow there either?"

TRAVEL IN STYLE.



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In 1986, Mr Tom Widdowson and 70 other executives put £400,000 of their own money into a £33m management buy-out of the peripheral paper operations of Bowater Industries.

The new company - UK Paper - thrived. Fifteen months later, it joined the market at nearly three times its buy-out price, and last month it succumbed to a £299m cash bid. In three years Mr Widdowson, who joined Bowater as an office boy at 14, had amassed more than \$6m.

UK Paper's successful sale has raised doubts about the principle of management buy-outs (MBOs). To them, as their champions claim, unleash the entrepreneurial spirit of managers? Or are they simply examples of financial engineering, making a lot of money for a few executives?

The less flattering view of MBOs has been fuelled by steep increases in the number of buy-outs which choose to sell themselves to another company, rather than retain their independence. In 1988, 72 MBOs were sold and 11 were floated, compared with 48 sales and 24 flotations in 1985, according to the Centre for Management Buy-Out Research at the University of Nottingham.

The high returns reaped by managers who sell out to an acquirer (see table) reflect the structure of buy-outs. Typically the senior managers provide between £225,000 and £500,000 each, to obtain a disproportionate share of the equity - usually between 10 and 60 per cent. The bulk of the funding comes from bank loans secured on assets, so the managers' eventual return will be much more than the increase in the value of the business.

But the increase in the value of the business has, in many cases, been spectacular. One theory in the past has been that managers achieve this by drawing on their intimate knowledge of the business in negotiating the price. In the last few years, however, an insider advantage of this nature has become less important, as parent companies increasingly prefer an auction in which managements must bid against outside offers.

Advocates of buy-outs suggest that intensified management effort is at the heart of the increased value of the business. Freed from their corporate parent, managers put new effort into cutting costs and tightening margins.

Mr Michael Bradford of Premier Brands, a buy-out from Cadbury-Schweppes now bought by Hilldown Holdings, believes that the pressures of

Vanessa Houlder reports on management buy-outs

The spoils of enterprise



MANAGEMENT BUY-OUTS that have turned their backs on independence include:

● Premier Brands, the food group which included Typhoo tea, Cadbury biscuits and Clive's Martell. Nine directors shared some £150m when it sold itself to Hilldown Holdings in May 1988, three years after a buy-out from Cadbury-Schweppes.

● Caradon, a building products company. Its management team saw their investment increase sixfold in the four years between buying the business from Reed International and selling to MB Group last October.

● Evans Healthcare, a drugs company. Its management team took 15 per cent of the equity in the £27m buy-out from Glaxo in 1986 and has just sold the business to Medtrac

for £27m.

● This month, United Precision Industries, the UK's biggest maker of bearings, was sold to Nippon Seiko of Japan. Forty UPI managers shared £22m after taking a 15 per cent stake in December 1987.

● Jervis Hygiene, an industrial cleaning products specialist, bought out of Cadbury-Schweppes in 1986 for £9.1m, was sold to Unilever, the Anglo-Dutch multinational, last September for £31.6m.

● Intel, a computer services company, which was sold to its employees by the Rover car group for £55m in 1987. Last September, Intel was sold to AT&T, the US telecommunications giant, for £180m, making several of its managers multi-millionaires.

high borrowings have a salutary effect. "You can get lazy as part of a larger group. You are able to take softer options," he says. "High financial leverage breaks the aura of self-confidence and infallibility that managers have in a big group."

However, he admits that this is a short-term benefit. "You can do so much in the first two years in belt tightening, but it is not a permanent way of life."

The risks are split out by Mr Peter Jensen, who was chief executive of Caradon, a building products buy-out from Reed International, now sold to MB Group. "If you are the sort of manager out to make a million, you can be too aggressive by selling assets and not investing enough in the business," he says.

A study by Warwick Business School, which tracked the performance of 58 MBOs, found they had a better-than-average performance in the first three years, after which they tended to produce lower profits and a

lower return on capital than the industry average. It suggested that opportunities to cut costs and improve margins had usually been exhausted after three years and managers fared less well when facing the hurdles of new markets or increasing market share.

Once the relatively straightforward years of cost cutting are over, it is not surprising that a sale seems attractive. Many managers opt for a congenial partner which will allow them autonomy. In the case of Premier Brands, this - together with a desire to keep the business intact - led it to turn down higher offers in favour of the Hilldown bid.

Some critics believe that managers choose partners that will offer them an easy ride. There is a growing trend towards overseas purchasers, for example, which usually allows their subsidiaries more operational independence.

Foreign sales accounted for 12 per cent of total sales last year, according to the Centre

stantial investment over the next five to 10 years, which would make it more vulnerable to a predator.

However, alternatives to trade sales or flotations do exist. One innovative alternative was that of Unipart, the former Rover Group parts subsidiary which was privatised in an employee buy-out in 1987. Having paid off the £30m of debt that financed the buy-out, it was able to borrow again to buy back £20m of shares and so reduce the institutional holdings from 56 per cent to 36 per cent. The bought-back shares were reallocated to managers and employees, raising their stake to 45 per cent.

"It was an elegant solution for all concerned," says Mr John Neill, Unipart's chief executive. The investors were repaid their original investment, the employee share ownership has been further widened and the management still feels in control of its destiny. Looking ahead, it seems likely that managers will continue to seek a share of the equity. "It reflects a more entrepreneurial style of manager that we have in Britain," says Mr Ken Robble of the Centre for Management Buy-Out Research.

However, the rewards for managers may start to lessen. A slowdown in the economy is likely to weaken the prices paid by acquirers. "The managers' share of equity will be falling and the amount of institutional equity might have to increase," says Mr Robble.

Furthermore, there is likely to be greater emphasis on the risks of buy-outs. Mr Jensen believes that the pressures on managers, who have considerable sums of their own money at stake, are already underestimated. "Having two-thirds of your house on the line is no joke at the time," he says.

So far the failure rate of buy-outs has been low. The risks may become increasingly apparent as a result of the problems of buy-outs exposed to the retail sector, like Lowndes Queensway, MFI and Magnet. The sobering example of Mr Tom Duxbury, who engineered the Magnet buy-out last summer and has this month left the company bearing a loss on his investment, may be just the first of many. This week, Response, a textile group, went into receivership, unable to meet the interest payments on the loans that financed its £50m buy-out from Colclough, 18 months ago.

The desire of managers to own a share of their business is here to stay. But the risks may increasingly bear a more obvious relationship to the rewards.

Labour market

The fallacy about productivity and pay

By Richard Layard

Should workers be paid according to the productivity of their enterprise? According to senior ministers and CBI leaders the answer is Yes. But the standard answer has always been No.

So where do ministers go wrong? They start from the important proposition that to stop inflation, average wages in the economy should rise only as fast as average productivity. They then suppose that an easy way to achieve this would be if pay in each firm grew at the same rate as productivity in the same firm.

But this method is disastrous and doomed to failure. It is not only unfair but grossly inefficient. There are huge differences in productivity growth between sectors - with manufacturing generally outstripping services. Since this reflects no special merit among the workers in manufacturing, why should workers in services increasingly fall behind?

The service workers will not, of course, agree to do so, and market forces are on their side. So the chief result will be additional inflationary pressure, as service workers' pay tries to keep pace with manufacturing. This is the fundamental problem behind the ambulance workers' dispute.

The mechanism can be simply illustrated. Suppose productivity grows at 5 per cent a year in manufacturing and 1 per cent in services - an average of, say, 3 per cent. If all workers get 3 per cent wage increases, all will be well. But that is not the current philosophy. Government ministers have told those in "manufacturing" that they can reasonably expect more. But then the "service" workers also insist on getting more too. The result is disastrous.

An important reason for our present problems is this half-baked philosophy. Yet these issues are not new. In 1967 William Baumol wrote a famous article in which he explained how economic progress proceeds in a properly

functioning economy. Productivity grows faster in manufacturing than in services. But wages grow at the same rate (so that the relative price of manufactures falls).

In this way the fruits of high productivity growth are spread evenly across the economy, not hogged by one group of workers. Thus barbers are four times richer than they were half a century ago because of productivity increases in the rest of the economy. How on earth could anybody believe that efficiency or equity required otherwise?

The inefficiency in productivity-based pay is manifest. If firms with high productivity growth pay higher wages, rather than cutting their prices, their sales will be depressed. Employment in the

Germany, Japan and Sweden the "going rate" is a standard concept - and not an object of abuse. In all these countries there is a form of co-ordinated wage bargaining.

In Sweden, the clearest case, the national employers' federation bargains directly with the national trade union federation. In Germany and Japan there is a "pattern settlement", often in the metal industries, which is then broadly followed elsewhere. This settlement is preceded by informal national talks among the employers' associations of different industries and likewise among trade unions.

By these means Sweden, Germany and Japan have been able to contain inflation with much less unemployment than countries with less co-ordinated wage bargaining. The graph makes the point.

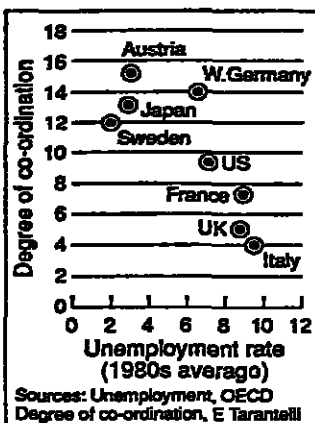
There must of course be some differences in wage settlements across firms. To motivate workers towards better working practices they must be offered a share in the resulting gains. And expanding firms need to raise wages to attract labour.

Such minor adjustments can happen perfectly well against the background of a national going rate. This ought to emerge from some co-ordinated process. For the fundamental problem is that one man's wage increase leads to another man's price increase. Without co-ordination all end up having higher wages and paying higher prices. But, when there is co-ordination, this danger can be faced explicitly and we can short-circuit the pointless wage-price spiral.

So the CBI should persuade its members that, since they have a common interest in lower inflation, they should individually operate on the basis of an agreed and sensible going rate. The Government should apply strong pressure on the CBI to secure this.

In any case let's rehabilitate the notion of the going rate. It is far better than telling the lions to take the lions' share.

The author is Professor of Economics at the London School of Economics.



Sources: Unemployment, OECD; Degree of co-ordination, E. Tarantelli

LETTERS

Insider trading: lessons from the US experience

From Mr Leo Herzog.

Sir, Your editorial comment ("The attack on insider trading," January 28) expresses concern about "the movement of share prices in advance of big mergers and takeovers." In a statistical study of 172 successful tender offers in the US from 1981-1985, the authors reached the following conclusions:

"The significant effects of media speculation and of foot-hold acquisitions on unanticipated premiums and pre-bid run-up are consistent with a legitimate market for information. They further imply that significant pre-bid market activity is consistent with little or no illegal insider trading. Our results thus indicate that

aggregate run-up statistics must be used cautiously as measures of illegal insider activity."

If the study is correct, your excellent newspaper (quite legally) may be responsible for some of the anticipatory price movement that troubles you. Moreover, there may be little that can be done to remedy the situation within the framework of free markets and a free financial press.

With regard to your suggestion that civil damages and penalties against insider trading could be an important supplement to criminal sanctions, it appears unlikely that they would change the behaviour of many people in England. Personally, I would be terrified of

even a £25 fine (let alone the £25,000 you mention or a prison sentence) as I am sure would your leader writer. Most potential insider traders have licences or reputations to lose.

To the extent that civil remedies have been an important factor in reducing insider trading in the US, it is probably mainly because they increase the incentives of private enforcers, which expands the amount of enforcement far beyond what the Securities and Exchange Commission and the Justice Department can undertake. But this depends on legal institutions that do not exist in England: class actions and court-awarded fees to class action lawyers when they are successful.

However, there is one thing the US has done to increase the risk of discovery that does not require a change in legal institutions. The statute that authorises the SEC to sue for treble damage civil penalties also permits the SEC to pay up to 10 per cent of any recovery to informers. But there may be objections to such a blatant encouragement of informers.

"Jarrell and Paulsen, Stock Trading Before the Announcement of Tender Offers: Insider Trading or Market Anticipation?" *Journal of Law, Economics & Organisation* (Autumn 1988).
Leo Herzog, Mayer, Brown & Platt, 190 South La Salle Street, Chicago

Need for alternatives to higher unemployment

From Mr John Philpott.

Sir, Your editorial comment ("The fear of recession," January 22) concludes that a rise in unemployment will be an unavoidable consequence of a determined effort to reduce inflation, given the absence of any prospect of reform of UK wage bargaining. It makes depressing reading, especially when set against Ronald Dore's informative account (Letters, January 22) of the advantages of the Japanese wage bargaining process.

However, while your conclusion is undoubtedly based on a fair assessment of current economic and political realities, one should be aware of the dangers of reverting to the

there-is-no-alternative mentality of a decade ago.

As Peter Robinson rightly points out (Letters, January 17) the UK now has a worse unemployment/inflation trade off than in 1979 despite successive measures to free the labour market. Ironically, this is to a large extent a consequence of the Government's resort in the early 1980s to a crude deflationary policy. The legacy has been insufficient industrial capacity, continuing skill shortages, and almost 750,000 long-term unemployed unable to influence "insiders" engaged in wage bargaining.

A similar policy seems unlikely to have such severe consequences today since

industry is more aware of the need to maintain investment in plant and people during the downturn in activity and the benefits system is less conducive to a sharp rise in long-term unemployment. But it is none the less short-sighted to believe that higher unemployment offers a proper solution to the UK's underlying inflation problem.

Alternatives may not be easy to construct, particularly reform of the wage bargaining process. But they must be sought. John Philpott, Director, Employment Institute, Southbank House, Black Prince Road, SE1

And towels

From Mr D. Simon Harper.

Sir, As a former teacher of English for foreigners, I was amused by Mr Luettgens's prompt reaction (Letters, January 24) to Observer's attempt to meddle with English idiom.

I am often confronted by non-English speakers, voices ringing with triumph, boasting to tell me that I have written something "illogical." I spend valuable time drilling into their sceptical heads the notion that English is not logical. To do this I make use of "illogicality" in their own language.

For a Frenchman, for example, I quote "iron wire", which to him is "fil de fer de fer" (thread of iron of iron). If that fails to shake his faith in French logic I give him gold wire (fil d'or d'or).

For a Swede I use "hand-towel", which to him is "hand-danduk" (a hand cloth for hands), as distinct from a bath towel (badhandduk) or a tea-towel (teadandduk).

The unusual thing in this case is that we have a Briton launching a campaign against English idiom. Britons, like speakers of all other languages, are usually deaf to the "illogicalities" of their own idioms.

My general purpose retort to the critics is an English "illogicality" very familiar to them all, and one that would have made a good second rebuttal to Observer: anyone who is a friend of John Major's is a friend of mine! D. Simon Harper, Ziemststrasse 6, D-7750 Konstanz, W Germany

Mill closures and job losses not expected

From Mr A. Tjipto Wigjoprajitno.

Sir, The article by Mr John Murray Brown ("Indonesia's soaring timber tax," January 11) contains several inaccuracies. Mr Brown contends that the recent increase in taxes levied on sawn timber exports will result in massive mill closures and unemployment. Analysis of trade statistics compiled by the Indonesian Sawmillers Association refutes this. Since 1984, at least two thirds of the annual sawn timber production has been sold domestically.

In 1988, estimates indicate that only 3,621m cubic metres was exported out of 10,709m cu m produced. A majority of mills supply the

domestic market and will not be directly affected by the increase in export taxes. Most of the approximately 400 mills which were export-oriented have moved production to shift production into woodworking: 168 of these already have an installed woodworking capacity for export. Woodworking products, which include decorative mouldings, doors, solid door and window components, railway sleepers, and pallets, are exempt from the recent export tax increase.

Around 32m cu m of raw material are available to the Indonesian wood products industry annually. Plywood production utilises 15m cubic metres and no new plywood mills will be installed, so con-

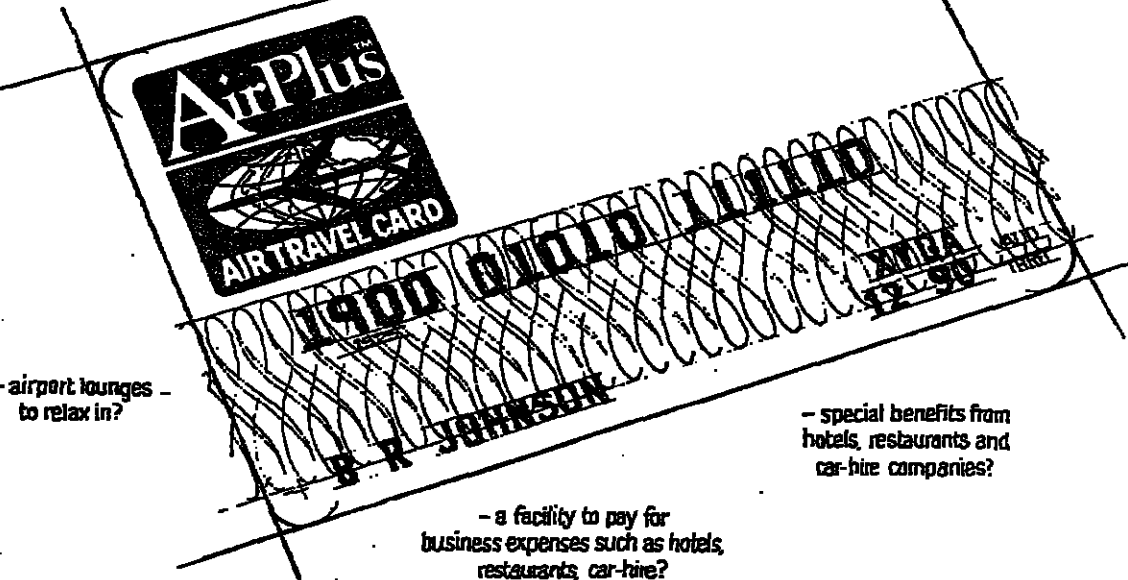
sumption requirements should remain fairly constant. The remainder, used by sawn timber and secondary products producers, will be increasingly diverted into woodworking.

These figures illustrate the shift expected within the Indonesian wood products industry as a result of the export tax increase for sawn timber. A large proportion of mills will not close, nor will unemployment be severe. Part-time employees may become redundant, while those under contract will instead work in the growing woodworking sector. A. Tjipto Wigjoprajitno, Indonesian Sawmillers and Wood Product Manufacturers Association, Jakarta, Indonesia

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Bush 'to propose new troop cuts in Europe'

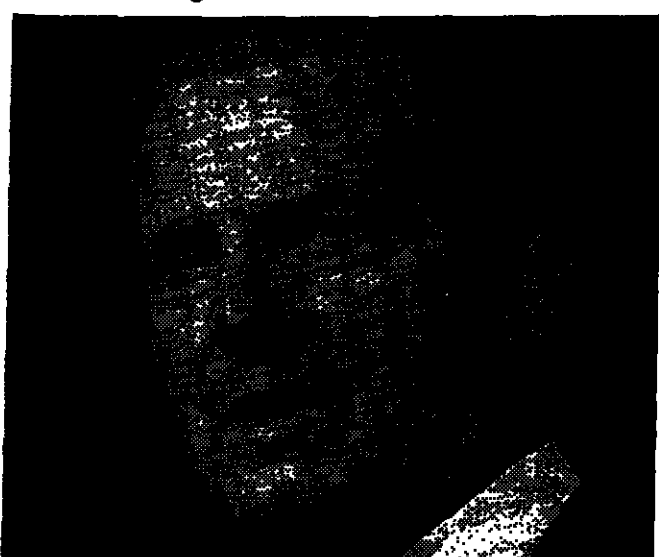
By Lionel Barber and Peter Riddell in Washington

PRESIDENT George Bush is tonight expected to announce new proposals to reduce US and Soviet troops in Europe below the levels currently being discussed in the Vienna conventional arms talks.

Mr Lawrence Eagleburger, deputy secretary of state, informed Mrs Margaret Thatcher, the British Prime Minister, of the new plan during a visit to London on Monday. Other European leaders are believed to have been told ahead of the expected disclosure in Mr Bush's State of the Union address to Congress late this evening.

The timing of the announcement could be affected by last night's reports by CNN television that Mr Mikhail Gorbachev is thinking of standing down as Communist Party leader, though remaining as president of the Soviet Union. This comes ahead of next week's meeting of the party central committee and amid widespread criticism of the leadership's handling of the economy and nationalist troubles.

There was no confirmation from Moscow last night, and the US State Department said Mr James Baker, the Secretary of State, still planned to go to Moscow later next week. The US is anyway becoming



James Baker: visit to Moscow and Prague next week

increasingly concerned that events in the Soviet Union and Eastern Europe are spinning out of control, posing fresh problems for discussions on the future of Europe. Senior US officials are worried that the East German state is in danger of collapsing, making much more difficult an orderly framework for reunification with West Germany.

Current discussions have been overshadowed by uncertainty over the position of Mr Gorbachev. US officials want to establish how far he can go, and is willing to go, in accepting change.

President Bush has been under pressure to propose deeper cuts in US forces in Europe in view of the apparent reduction in the Warsaw Pact

threat since last May when the Nato alliance agreed its current position. The west has called for cuts in US and Soviet troop numbers to 275,000 each, involving an asymmetrical adjustment on the Soviet side.

Senator Sam Nunn, the highly influential Democratic chairman of the Senate Armed Services Committee, has said the US can afford to bring down its forces in Europe to between 200,000 and 250,000. Mr Bush's new proposal is aimed at winning over Mr Nunn and other Congressional leaders at a time of considerable pressure to cut defence spending.

This revised position does not mean that the US is pulling out from its defence commitments to Europe and is likely to be presented as a cautious, though realistic, response to reduced Soviet military presence. The developments have given increased importance to the meeting of foreign ministers from both Nato and the Warsaw Pact in Ottawa in two weeks' time. This conference has been called to discuss the US's so-called "Open Skies" proposal to permit mutual aerial monitoring of troop movements. But the western ministers are now, in addition, interested in meeting the new foreign ministers of the emerging democracies of Eastern Europe.

Eastern Europe. Apart from East Germany, the main immediate concern is Romania where the State Department has warned publicly that "there should be no backsliding on the part of transitional officials as Romania moves from revolution to democracy."

The State Department has been discussing whether a visit to Bucharest should be added to next week's trip to Prague and Moscow by Mr Baker. But this now looks increasingly unlikely since Mr Baker will not want to get caught in the middle of funding factions.

Western policymakers believe there is an urgent need to agree a framework for discussing both German reunification and broader East/West security issues.

The developments have given increased importance to the meeting of foreign ministers from both Nato and the Warsaw Pact in Ottawa in two weeks' time. This conference has been called to discuss the US's so-called "Open Skies" proposal to permit mutual aerial monitoring of troop movements. But the western ministers are now, in addition, interested in meeting the new foreign ministers of the emerging democracies of Eastern Europe.

The growing pain of big companies

The real puzzle in the CBI's quarterly trends survey is why large companies have suddenly become so pessimistic. On exports, companies with more than 5,000 employees report a sharp deterioration in both orders and confidence, small companies are experiencing increases. Domestically, large companies note a particularly sharp fall in demand; small companies see a levelling off.

Those findings run counter to received wisdom that smaller companies have been suffering more than large. The argument has been that small companies are narrowly focused by product and geographically, and are thus more exposed to a UK economic downturn. Such was the experience throughout 1989, with small companies underperforming in terms of results and share prices.

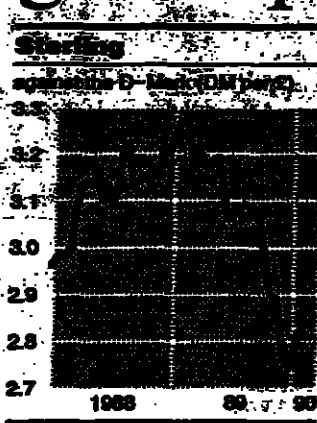
Another element in the puzzle is the role played by the overseas subsidiaries of large companies. Such was the experience throughout 1989, with small companies underperforming in terms of results and share prices.

Perhaps small companies are simply a more sensitive barometer of economic change. They were the first to experience the slowdown; large companies are feeling the effect later in the cycle. On that basis, the more optimistic noises from small companies are a sign that the slowdown will be short-lived. It is possible that the CBI figures are anomalous, being based on a large company sample of just 26. If they are not, the coming results season will contain bad news from more surprising sources than Coleridge or Laura Ashley.

The almost chaotic conditions in the takeover market were described as "the other shoe dropping" after the collapse of junk bond prices which began last autumn and reached a climax this week. Yesterday the junk bond market appeared to be stabilising and sentiment seemed to be improving among equity investors. But attempts by some arbitrageurs to liquidate their heavily loss-making positions in companies like UAL, Hilton Hotels and Holiday Corporation, were met with what one trader described as a "buying vacuum". This caused a free-fall in prices which took many takeover stocks down by five to 10 per cent within minutes of the opening bell.

The worst hit stock was UAL, the parent company of United Airlines, whose leveraged buy-out precipitated the stockmarket's "mini-crash" last October. UAL shares fell from \$163 to \$120 in heavy trading. This meant that UAL's stock had fallen 25 per cent in the last three days of trading. Hilton, whose board was meeting yesterday to consider its response to disappointing bids for its hotel and gaming properties, was the next biggest loser, falling \$34 to \$274, for a total fall of about 15 per cent in the last week. MGM-UA, the movie company which has been on the auction block for most of the past year, lost 10 per cent of its market value in a few hours. Arbitrageurs referred to "across the board liquidation" by some of their number and said that there were signs of some forced sales by over-leveraged investors. The sharp falls in UAL stock in particular, may have led brokers to press speculators for more margin funds to support their underwater stock positions. However, Mr Leslie Blizny, of stockmarket analyst RJB Associates, said that only limited liquidation was going on. His calculations suggested that much of the forced selling appeared to have been done on Monday.

Yesterday's even steeper price falls were more attributable to the absence of buyers than the pressure of sellers. Market watchers agreed that the collapse of takeover stocks was closely related to the plunge in the junk bond market which followed last week's decision by Moody's Investors Services to downgrade the bonds of RJB. This has pushed RJB's cash-paying bonds down by 13 per cent in the last four days, was expected to make financing very hard to come by for takeovers and other leveraged restructurings. While junk bond analysts said the market had over-reacted to Moody's announcement, several agreed that RJB bonds might not recover benchmark status. See *Lex*; International bonds, Page 23



Not that German bank shares will become fodder for income funds overnight. On the theoretical ex-rights price of DfBank, Deutsche's DfBank dividend for 1989 gives a yield of just 1.74 per cent. For the foreseeable future, Deutsche's attraction will be that it can offer a cheap and easy way to buy the German equity market as a whole; its publicly disclosed investment portfolio of industrial holdings may be worth DM680 per share.

That and the buoyant West German economy explain the 60 per cent rise in the group's share price in the last 12 months. But the dividend increase may protect capital appreciation, and with analysts expecting a 15 per cent rise in underlying earnings per share in 1990, there is no reason why Deutsche should not raise the dividend by one-sixth again in 12 months' time.

Deutsche Bank After the Morgan Grenfell purchase, it was no great surprise that Deutsche Bank should make a call on shareholders again, whether or not the Frankfurt turnover mill was right to think it worth to buy a medium-sized French retail bank. So yesterday's news of Deutsche's new DM1.6bn rights issue is not the story, the important thing is the higher than expected 147 per cent dividend increase. It looks like a confirmation of hints from Mr Herrhausen last year that Deutsche wanted to give shareholders some short-term rewards, as well as lots of long-term global empire building.

US arbitrageurs As long as the US arbitrage community could pile up stocks like UAL, Hilton and Sea Containers on the slightest whiff of a deal, it was hard to be too bullish about Wall Street's insatiable appetite for takeover activity. But the confidence of these investors, or at least their bankers, seems finally to have snapped. Hilton shares have fallen by almost a third since the start of the year; UAL shares, which were already depressed after the collapse last October's \$200 a share management-led buyout, have fallen by another 20 per cent.

Over the last couple of days the arbitrage community has been hitting out at Sea Containers, which seemed to have agreed to sell the bulk of its business to two well-financed suitors. Unless Sea Containers' Mr Sherwood is going to do a complete about-turn, which is not totally impossible, this reaction does not make much sense. However, US banks are

becoming increasingly nervous, conducting tougher margin calls on the arbitrage community. The latest downward lurch in the US junk bond market is another sign of the worrying decline in the liquidity of the US financial markets. This can only have a damaging effect on US corporate asset values and remove one of Wall Street's former props.

EIF Although Europe's third biggest integrated oil major, EIF may be far less highly valued than its peers; but it has a new chairman who is committed to improving its rating. His first task was easy. Yesterday's massive \$5.5bn provision for the Tensaroff investment, which earned an otherwise impressive set of 1989 results, is an overdue admission that EIF's overseas acquisition record has been disastrous. The next steps will be far more difficult. The breaking of the state-owned oil company means that EIF is getting far more heavily involved in chemicals at a difficult stage in the cycle. The ambitious commitment to increase oil reserves suggests that EIF might just be foolish enough to overpay for Ennace. The possible purchase of Amoco's overseas operations in the UK makes more sense. But on a prospective, multiple of little more than 10 times, EIF cannot be seen to overpay to satisfy its shareholders.

Beazer Yesterday's 4 per cent drop in Beazer's share price in response to a mere \$29m write-off might seem excessive in the context of net debt of over \$25m. But it is unsettling to investors of the demise of an Australian investment whose subsidiaries could not have been transferred from the group accounts. Nor does it help to be reminded that Beazer's investments - from its purchase of French Kier and Gifford-Hill to its earlier in Blue Arrow shares - have proved disappointing more often than not.

The steep decline in the share price has been partly swayed in the past three months, chiefly because of Lord Hanson's demonstration through the sale of ABC's US assets of the value of US assets. And indeed, on a historic multiple of 5.7 times - the sector average being eight - Beazer is not highly rated. But unpleasant little surprises like yesterday's scarcely help to restore the group's credibility in the eyes of the market.

UK spells out cost of forces in Germany

By David White, Defence Correspondent, in London

DEFENDING the central front in West Germany is costing the UK almost as much as it spends on defence of its own territory and its naval operations in the eastern Atlantic and the Channel put together.

This is made clear in a breakdown of the costs of Britain's main defence commitments, contained in a policy document on planned expenditure released by the UK Government yesterday.

The paper gives fuller details of Britain's spending plans for the financial years from 1990-91 to 1992-93, agreed at the time of the Autumn Statement last November.

It confirms that general gov-

ernment expenditure, less privatisation proceeds, is set to rise to £215.4bn (£362bn) and account for 39 per cent of UK gross domestic product in 1990-91, compared with an estimated £207.7bn (£357bn) and 38.75 per cent in the current financial year to the end of March.

The figure for Britain's commitment in West Germany - which is enshrined by the treaty governing the nine-nation Western European Union - is likely to play a prominent part in the growing debate about the future of the 69,000 British servicemen stationed there.

The figures include manpower, the procurement and

operating costs of equipment, and capital works, as well as a share of the cost of general support.

The cost of the British Army of the Rhine and RAF Germany, including reinforcements, and the UK military contingent in West Berlin is put at £4.35bn for the current financial year, making by far the largest single defence commitment.

Machine operations in the Atlantic and Channel regions were costed at £2.59bn, and defence of the "home base" at £2.19bn.

Against these costs, Britain is estimated to be spending £1.16bn a year on its strategic nuclear deterrent - its Polaris

missile-carrying submarines and work on their Trident replacements.

The figures also reveal that the cost of defending the Falkland Islands, at £70m, is less than the British commitment to its garrison in Gibraltar (£82m) or its presence in Cyprus (£94m).

The paper points out that the costs "would not necessarily all be saved if the commitments were abandoned. It returns plans to raise Britain's total defence spending to £23.43bn in 1992-93, compared with an estimated outlay for the current year of £20.21bn.

Britain's spending on EC agriculture, Page 9

Tumbling bond prices push 'deal' stocks lower

By Anatole Kaletsky in New York

COLLAPSING confidence among takeover speculators and rumours of financial pressures on some arbitrage funds have pushed 'deal' stocks tumbling on Wall Street for the second day running.

The almost chaotic conditions in the takeover market were described as "the other shoe dropping" after the collapse of junk bond prices which began last autumn and reached a climax this week.

Yesterday the junk bond market appeared to be stabilising and sentiment seemed to be improving among equity investors. But attempts by some arbitrageurs to liquidate their heavily loss-making positions in companies like UAL, Hilton Hotels and Holiday Corporation, were met with what one trader described as a "buying vacuum". This caused a free-fall in prices which took many takeover stocks down by five to 10 per cent within minutes of the opening bell.

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Arbitrageurs referred to "across the board liquidation" by some of their number and said that there were signs of some forced sales by over-leveraged investors. The sharp falls in UAL stock in particular, may have led brokers to press speculators for more margin funds to support their underwater stock positions. However, Mr Leslie Blizny, of stockmarket analyst RJB Associates, said that only limited liquidation was going on. His calculations suggested that much of the forced selling appeared to have been done on Monday.

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Agreement on tariff cuts breaks deadlock

INTERNATIONAL trade officials agreed yesterday after more than six months of bargaining, on a compromise procedure to negotiate import tariff cuts, according to reports from Geneva.

A series of intensive private consultations at the 105-nation Uruguay Round of world trade talks produced an accord which was adopted at a formal meeting of a group negotiating on tariffs, said a spokesman for the General Agreement on Tariffs and Trade (GATT).

The deal unlocks a stalemate between the US and the European Community and clears the way for an accord on tariff reductions to be signed

when the current round of Gatt negotiations ends in December.

Under the procedure all participating countries will submit proposals for reducing, eliminating and binding tariffs on imports by March 15. Binding a tariff means fixing it at a level above which it may not be increased without offering another trade concession as compensation.

Negotiators will then meet in April to discuss whether the proposals are sufficient to achieve an overall reduction of 30 per cent in a nation's tariffs. The 30 per cent target was agreed by trade ministers in 1988.

The compromise approach

allows the 96 members of the Geneva-based Gatt to select their own method of cutting tariffs, one of the main ways of protecting domestic industries from foreign competition.

The US had wanted to negotiate reductions on an individual product sector basis, including agriculture. Its proposed "request and offer" method would allow it to ask for tariff cuts on given products, and offer to lower one of its own for each reduction.

The US argued that most of its tariff rates were already low. But some other countries held that Washington's approach reflected a desire to protect sensitive industries,

such as textiles, where the US tariff is still relatively high.

The EC had pressed for across-the-board tariff cuts for industrial products, saying this would prevent countries from keeping high levels of protection in individual sectors. However, the EC has insisted that agriculture should not be included in this package.

The Gatt spokesman said the agreed procedure allowed countries either to use a formula approach in their offers, or to table individual offers and requests. Although not ideal, it was the best way, he said, to break the political and economic constraints and limitations, he said.

Violence erupts during S Africa cricket tour

Continued from Page 1

called the "strong-arm" tactics of the past, and allow peaceful political protest. The clashes highlight the difficulties Mr de Klerk may find in getting police to follow his order issued earlier this month to keep out of politics.

Mr de Klerk is due to make a policy address at the assembly opening, although officials have recently tried to dampen expectations that a comprehensive package of political reforms will be announced.

It remained unclear yesterday whether Mr de Klerk would announce on Friday the release of Mr Nelson Mandela, jailed leader of the African National Congress. Last-minute problems are understood to have arisen about the expected release of Mr Mandela, although he still seems likely to be freed very soon.

BCCI had 'policy on drugs money'

By Tom Brennan in Tampa

THE Luxembourg-registered Bank of Credit and Commerce International operated a corporate policy from the highest levels of the bank to take as many deposits as it could without being "too choosy" where they came from, a prosecution lawyer said yesterday in a US drugs laundering trial.

Mr Michael Rubenstein, an assistant US attorney, opening the prosecution in Tampa, Florida, against five BCCI officers accused of helping to launder some \$14m of cocaine proceeds, said that the bank began handling drug money "because that's where the action was, in Colombia and Panama."

"It was a clear, well-defined corporate policy from the highest levels of BCCI to take as many deposits as they could and not to be choosy where it came from," he said.

Mr Rubenstein said the five

US slowdown 'temporary' Greenspan says

Continued from Page 1

chances of recession had declined since last spring. He said both probabilities were much smaller than occurred at the start of each of the four recessions since the late 1930s.

He said the current slowdown represented, "at least to an extent, a pause in the accumulation of physical assets, a form of inventory correction, so that levels of ownership do not get too far ahead of the long-term desired levels." He noted both that the number of cars assembled in January may fall short of a 4.6m unit annual rate (against a 7m unit rate in 1989) and that sales had picked up this month.

He suggested that lower sales were "at this point likely to reflect primarily replacement needs and growth in the driving age population."

He also saw many bright spots such as the backlog of orders for civilian aircraft

Bonn set for export call

Continued from Page 1

computers. The previous limit was 16-bit.

Bonn officials say the move on computers is helpful and has been added by a strong lobby in the US and the interest of the US financial services industry in establishing itself in the east bloc. But Bonn will continue to place on televisions and machine tools saying that the new strategy agreed two years ago to establish "higher walls around former East Germany" has been only half-heartedly put into action and that the US has been placing all the emphasis on stricter policing

Bonn set for export call

Continued from Page 1

tary application - especially in the Soviet Union - and the US security services complain that digital telecommunications makes eavesdropping more difficult.

Currently some digital switching is allowed into the east bloc but most is banned. Even the West Germans accept that the higher level integrated Systems Digital Network technology should remain banned.

The US stresses it has already accepted the export of more sophisticated machine tools, and now looks likely to agree to liberalise 32-bit com-

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FINANCIAL TIMES COMPANIES & MARKETS

Wednesday January 31 1990

Elf earnings fall after \$600m US writedown

By George Graham in Paris and Steven Butler in London

ELF AQUITAINE, the French state-controlled oil group, said yesterday it would take a \$600m charge on Texasgulf, its US fertiliser subsidiary, dragging net profits last year down to an estimated FF7.2bn (\$1.12bn), less than the FF7.2bn it recorded in 1988.

Mr Louis Le Floch-Prigent, Elf's newly appointed chairman, said Texasgulf made \$55m last year and was a substantial contributor to the group's cash flow.

However, he had decided to write down the value of the assets to take account of new production and price forecasts for Texasgulf's phosphate and soda ash reserves. The charge will reduce the book value of Texasgulf, of which Elf owns 85 per cent, to about \$1.2bn.

Elf and Amoco, the US oil company, also announced that they had entered negotiations for the purchase by Elf of Amoco's UK refining and marketing business.

Amoco's downstream UK business - which includes a 70 per cent interest in the Milford Haven refinery in Wales and about 250 petrol stations, accounting for some 2 per cent of

the UK petrol market - has been up for sale since September.

However, a number of potentially interested buyers, including Kuwait Petroleum and British Petroleum, were understood to have been put off by the price. Analysts say the operation could be worth some \$300m (\$494m).

Elf has been expanding its presence rapidly in the UK, particularly in oil exploration and production. It has about 2.3 per cent of the UK retail market for petrol, but lacks refining capacity.

Elf's group sales rose 16 per cent to FF146bn in 1989 and the group increased its gross cash flow in 1989 to FF23.5bn, from FF20bn the year before. Without the write-off on Texasgulf, Elf would have recorded a 39 per cent gain in net profits to around FF10bn.

Oil exploration and production activities nearly doubled their net profits, while refining and distribution activities returned to the black.

Chemicals earnings remained stable, while the pharmaceutical and beauty product division recorded a 20 per

cent gain in operating income.

Mr Le Floch-Prigent said Elf had fixed as part of its strategy the goal of internationalising its downstream activities, which are very French in character. He said the Amoco purchase would bring Elf to the level of market penetration necessary to achieve significant economic advantages in the UK and Elf would aim to reach the same sort of share in other European markets. Upstream, Mr Le Floch-Prigent said that Elf was aiming to increase its proven reserves of oil and gas by 25 per cent to about 500m tonnes oil equivalent and to diversify its reserves, now largely in the Gulf of Guinea and in the North Sea.

He said the group had acquired 60m tonnes oil equivalent of reserves in Nigeria last year and made promising discoveries in Gabon and Angola, besides finding encouraging exploration zones in Syria.

Elf also announced that Sanofi, its pharmaceuticals and beauty products subsidiary, had acquired Continental Flavors and Fragrances, a small US producer of flavourings.

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US hearing officer says Hoylake, not Axa, is main issue

By Nikki Tait in Chicago

ILLINOIS has given a clear signal that Hoylake, the consortium formed by Sir James Goldsmith to bid for BAT Industries, is the biggest impediment to necessary regulatory clearances of the proposed sale of BAT's US insurance subsidiary to Axa-Midi Assurance of France.

The state hearing officer, Mr Seymour Simon, described the possibility of Hoylake acquiring BAT but failing to sell on Farmers Group to Axa as "the most important discussion."

Mr Simon, a retired state supreme court justice, will make a recommendation to the Illinois insurance department whether the potential transfer should be allowed. Hoylake and Axa need clearances in nine states.

Hoylake and Axa have argued that there is a watertight agreement that ensures Farmers will pass speedily into Axa's hands if the deal goes through. Mr Simon said that, despite the best efforts of Farmers' lawyers to suggest otherwise, "Axa is going to show a lot of assets - it is not a slouch company." He added later that his mind was not already made up on Axa's suitability.

The hearing officer went on to stress that what was going to bother him and the insurance department was the "crane of horrors" conjured up by Farmers' lawyers - situations whereby the handover did not proceed smoothly. "I'm sure the Illinois insurance department doesn't want to have suits against Hoylake," he remarked.

It was also revealed yesterday that Citicorp, the large US bank, and Japan's Sumitomo Bank were among those who approached Axa with potential funding for its \$4.5bn purchase of Farmers.

Citicorp's name was given reluctantly by Axa, which alleged that BAT had been threatening not to do business with any bank that became involved in its transaction.

In London, BAT said it had important relationships with many banks, out of which they "made good money." It denied strong-arm tactics but confirmed that it would not do future business with anyone who became involved in the Axa/Hoylake transaction. In Chicago, both Citicorp and Sumitomo were lead managers on BAT's \$3.5bn loan facility to fund its purchase of Farmers in 1988.

Deutsche Bank to raise DM1.66bn

By Katharine Campbell in Frankfurt

DEUTSCHE BANK, West Germany's largest commercial bank, is taking advantage of the continued buoyancy of the German stock market to seek DM1.66bn (\$990m) in a one-for-17 rights issue at DM600 per share. The bank's last rights issue was exactly a year ago, when it raised DM1.2bn.

Any market impact of yesterday's announcement, which came after the close of the official Frankfurt bourse, was largely offset by the forecast of a DM2 increase in the dividend to DM4 for the 1989 financial year. At the same time, the supervisory board announced the appointment of Mr John Craven, chairman of the recently acquired UK investment bank Morgan Grenfell, to the managing board.

Mr Craven is the first non-German director on the Deutsche board, but his precise responsibilities are yet to be defined in the general reshuffle of constituencies in train since the murder of Mr Alfred Herrhausen, chief executive, in November.

Meanwhile, Deutsche gave little away as to the likely destination of the new funds, characterising the capital increase only as

one that was "forward-looking," and which would give the bank flexibility as future business opportunities arose.

Yesterday's dividend forecast, coming at the upper end of the market's expectations, was made on the strength of expected record profits, excluding extraordinary items, for 1989.

Partial group operating profits for the first 10 months of 1989, at DM3.18bn, represented a 33 per cent increase on the corresponding period in 1988.

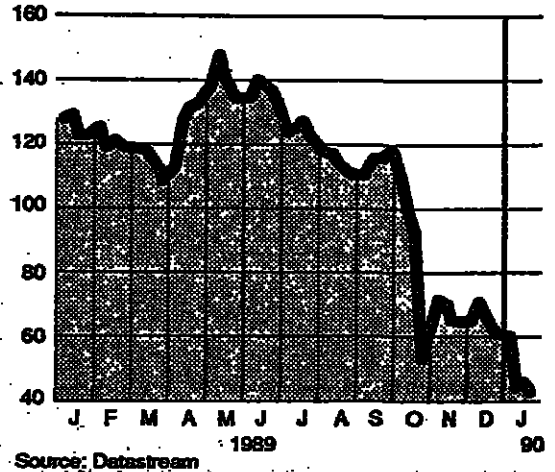
While Deutsche shares had slipped DM4 to close at DM812 in the official market session on rights issue rumours, one Frankfurt trader explained how the dividend increase had been sufficient to put around DM5 back on the shares in the later over-the-counter session.

Also voted on to an expanded 13-member managing board was Mr Carl-Ludwig von Boehm-Bezing, director of the Frankfurt branch of Deutsche, as deputy director. Mr Michael Endres, Mr Juergen Krumnow and Mrs Ellen Schneider-Lenne were promoted to full directorships.

Lex, Page 16

LIT Holdings

Share price (pence)



Source: Datastream



Christopher Castleman

It can be cold when you're naked in the Windy City

Deborah Hargreaves on option trading troubles at LIT

Within weeks of taking over as chief executive of LIT Holdings, the transatlantic futures clearing firm, Mr Christopher Castleman was faced with a \$9m loss by three Chicago traders using an exotic but risky market strategy. The trading loss, which virtually wiped out LIT's profit for the second half of last year, is put down to "gross incompetence" by an overseer at the firm's Chicago options division.

Even the brusque Mr Castleman's reputation for toughness is being tested at LIT, where a breakneck expansion over the past three years has not been matched by hands-on management.

The obscure commodities firm which has grown into one of the world's largest clearing organisations for futures and options is a far cry from Mr Castleman's background as chief executive of Hill Samuel, the merchant bank. He briefly joined Blue Arrow, the troubled recruitment agency, after his resignation from Hill Samuel over the company's decision to pursue merger talks with Union Bank of Switzerland.

Mr Castleman moved quickly to grasp the arcane principles behind the writing of "naked put" options which caused the October loss and saw the stock market knock 50p off LIT's 110p share price.

Selling naked put options is considered dim even in the high-risk frenzy of Chicago's commodity markets, since it compels traders to buy back stock at a certain price - in LIT's case after the price had fallen considerably lower on the stock market.

In fact, LIT said the one thing it had learned from 1987's stock market crash was to stop the traders who reported to it selling naked put options. Mr Castleman now says he will tighten controls to try to ensure that the same thing does not happen again.

However, although UK managers have threatened legal action against the person responsible for overseeing options trading in Chicago, he was fired only last Friday. He had been waiting to be sacked for the previous three months, according to one Chicago trader, and is unaware of any litigation.

Mr Castleman has tried to tighten up on the management of LIT's futures clearing operations in Chicago, which still account for over 80 per cent of the company's profits. But many Chicago employees consider him a novice to the markets, with only a

superficial grasp of the esoteric futures and options instruments. LIT's futures clearing firm has left it vulnerable to the often extreme volatility of the derivatives markets.

This has scared the few analysts who take an interest in the firm and who are now valuing it at a small premium to net asset value rather than on earnings.

LIT is expected to report poor earnings in March and is unlikely to pay a dividend before the end of the year. The firm's stock price has tumbled from a peak of 161p in late 1988 when it acquired Johnson Fry - a corporate finance house best known as a leading sponsor of Business Expansion Schemes - to a current 49p.

Even Mr Castleman admits that investors in the company have had a poor experience. "The only way to improve the stock price is with no gimmicks or fancy tricks, but by solid recurring profits - year-on-year - which this company has never had."

What LIT needs most is cash to finance the debt and deferred payments - likely to run to \$3m (\$4.8m) for this year - incurred on its breakneck expansion pursued by Mr Michael Middlemas, its former chairman. Mr Middlemas resigned last year in frustration at being forced to curb his ambitions for the company.

what analysts consider "a very full price" for Johnson Fry, LIT paid \$60m. Jersey General Investment Trust, a local management operation, in June 1988. This was followed by purchases of the smaller Asset Trust for \$14m and Ashburton Trust for \$6m - both fund managers.

The UK operations have yet to live up to expectations and have so far provided few of the synergies Mr Middlemas was seeking. In addition, LIT still has around \$3m to pay in deferred liabilities on its UK acquisitions, which it hopes to fund from US profits.

However, LIT is facing other claims on its US profits. Three top directors in Chicago's Goldberg Organisation are threatening to sue the company for some \$16m in profit-linked deferred payments they were promised when LIT took over the firm after the 1987 stock market crash.

LIT bought Goldberg, one of the largest and best-known commodity firms in the Chicago futures community, for its book value of \$24m, but committed itself to the profit-related payments over the following five years.

LIT is now a dominant force on the Chicago Board of Trade, the world's largest futures exchange - where it processes 24 per cent of all trades. In addition, it is one of the largest programme traders on Wall Street, where it benefits from not coming under restrictions imposed on New York Stock Exchange securities firms, and is developing a sizeable foreign exchange operation.

But the family-firm culture dominant in Chicago's close-knit futures industry sits uneasily with the corporate bureaucracy developed by LIT. Morale has reached a nadir in Chicago where employees feel increasingly distant from the firm's day-to-day management. At least one senior manager and several traders have defected to rival operations and LIT's customer base is being eroded.

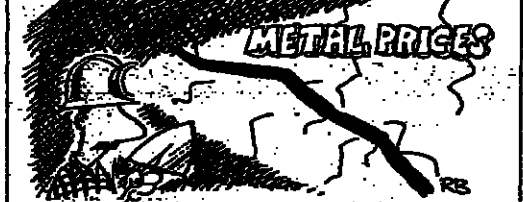
LIT's trouble in taming Chicago highlights the difficulties in expanding boutique brokerage operations across national boundaries. Mr Castleman is now intent on building up the company's UK corporate and personal finance activities in a bid to improve LIT's structure, but this will be to no avail if, in doing so, he strangles the golden goose in Chicago.

INSIDE

Go East, young German banker

The rocketing interest in co-operation between companies on the two sides of the East-West German divide after last year's political upheavals are having their repercussions on West German banks. Most have announced plans for new operations in East Germany - Dresdner Bank has opened an office in its "home town" Dresden with some faintness - but the real source of interest, and potential, is in financing the growing two-way trade and joint ventures in the office. Many West German banks have plenty of money to lend and most are looking to the East for untapped potential. Heig Simonian reports. Page 18

Hitting a thin profits seam

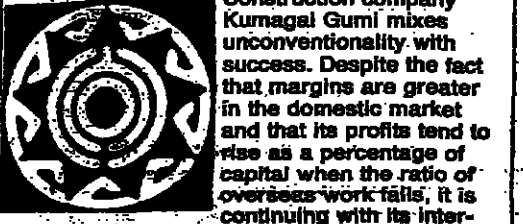


One Canadian base metal producer after another has been closing mines and laying off workers this month, as falling metal prices and the slowdown in the leading industrial economies squeeze the mining industry. However, by taking prompt action to prevent an expensive build-up of stocks and to hold down operating costs, producers hope to avoid problems such as those faced during the mining recession of the early 1980s. Page 22

Insured for success

Scottish unquoted investment group ESII has many strings to its bow, including skiing, waste disposal, structural steel engineering and printed circuit board manufacture. Now it is attempting to add insurance to its quiver through a hostile £11.8m bid for Salfire Insurance Investments, a fellow Edinburgh investment trust. Irrespective of whether the bid succeeds or fails, ESII intends to seek investment trust status this year. Mr Michael Munro, head of ESII, tells James Buxton and David Owen. Page 25

No pain, no gain



Construction company Kumagai Gumi mixes unconventional with success. Despite the fact that margins are greater in the domestic market and that its profits tend to rise as a percentage of capital when the ratio of overseas work falls, it is continuing with its international expansion plans. Kumagai's philosophy, writes Robert Thomson, is "no pain, no gain." Page 21

Day of the bear recedes

Istanbul's emerging stock market, the IKMB, appears to be on the path back to the bull run it experienced earlier this month, after the setback caused by a dummy share scandal involving market leader, Cukurova Elektrik, and a botched terrorist bomb attack. Jim Bodgener reports. Page 40

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FRANKFURT (DM)		PARIS (FF)		PARIS (FF)		PARIS (FF)	
Deutsche	307.3	+ 0.5	153	+ 10			
Deutsche	314.5	+ 0.5	153	+ 10			
Deutsche	714	+ 7	153	+ 10			
Deutsche	450	+ 3	153	+ 10			
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Australian collapse hits Beazer of the UK

By Ray Bashford in London and Chris Sherwell in Sydney

BEAZER, the UK housebuilding and construction company, has made a \$39m (\$49m) provision against its investment in an Australian developer and contractor which collapsed yesterday with debts of \$550m (\$86m).

Girvan Corporation, based in Sydney, went into receivership following the failure of a last-ditch attempt to restructure the group and reduce its exposure to the depressed Australian construction and property development market.

The Commonwealth Bank of Australia and the State Bank of New South Wales are two of Girvan's principal creditors.

The company gained a listing a month before the October 1987 stock market crash and, with the shares at a peak of 125 cents around the time of the flotation, was valued at A\$440m. The shares were selling last week at 4 cents.

The Australian group's ability to survive was the subject of months of speculation as the property market turned down in response to high domestic interest rates.

Property companies, including Hooker Corporation and Chase Corporation, have been among

the main victims of the corporate malaise which has also claimed the Qintex media and resorts empire and the Linter textiles group. Beazer acquired the 14.5 per cent holding in Girvan in early 1988, as a preparatory move to an increased involvement in the Australian market. The \$39m provision - which will be included as an extraordinary item in Beazer's interim results to be announced in mid-March - will cover the full cost of the investment as well as associated costs.

In a statement to the Sydney Stock Exchange, Girvan said a meeting of its principal bankers and a leading shareholder - believed to be Mr Paul Peterson, who has slightly over 50 per cent of the capital - reviewed various proposals to restructure the company.

"The participants were unable to reach agreement on any such proposal," the statement said. As a result, the board decided that the group should cease to trade and that Commonwealth Bank, as the main lender, should appoint a receiver to those companies for which it holds security.

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INTERNATIONAL COMPANIES AND FINANCE

MCI shares plunge after worse than expected result

By Anatole Kaletsky in New York

MCI Communications, the second biggest US long-distance telephone company, announced worse than expected earnings yesterday, precipitating a sharp fall in its share price.

Last year the company's shares were among the strongest performers on Wall Street. But after falling 33% to \$30 1/2 yesterday morning shortly after the results announcement, they had lost almost 25 per cent of their value in the past two weeks. The shares peaked at \$48 1/2 last October and were worth more than \$40 earlier this month.

MCI said it earned \$101m or 39 cents a share in the fourth quarter, compared with \$115m or 46 cents the year before. The earnings reduction was due entirely to two non-recurring charges.

Including these charges, which related to early debt repayments and certain consolidation expenses, earnings per

share would have been 63 cents, a 37 per cent improvement on the year before, the company said.

However, even this result was lower than many analysts had estimated. And an ambiguous comment about prospects for 1990 by Mr Daniel Akerson, the company's chief financial officer, apparently unnerved investors further.

Mr Akerson said that Wall Street was estimating 1990 earnings at \$3 to \$3.15 a share. He refused to endorse these estimates, but noted that the \$3 figure would represent a 30 per cent advance over last year's earnings.

This comment was interpreted by some nervous investors as an indication that MCI's profits would come in at the lower end of the expected range.

MCI's full-year results showed net profits of \$523m or \$2.09 a share, compared with \$334m or \$1.33 in 1988. Annual

revenues grew 26 per cent to \$6.47bn. Fourth-quarter revenues were \$1.71bn and revenue growth was down to 20 per cent.

The latest quarter's results included an after-tax extraordinary charge of \$35m for the early retirement of \$500m worth of MCI's bonds.

It also included a pre-tax provision of \$35m for the consolidation of various engineering operations in Texas.

The profits announced in the fourth quarter of 1989 included a pre-tax gain of \$12m from a legal settlement and an after-tax charge of \$10m for debt retirement.

Mr Akerson said he expected this year's revenues to show a 20 to 25 per cent increase and traffic volume to grow by about 25 per cent. This would mean MCI continuing its market share gains, since the long-distance telephone industry as a whole would probably grow by about 10 per cent.

USX climbs 27.6% to \$965m for full year

By Alan Friedman in New York

A STRONG improvement in operating income from its energy businesses and reduced debt servicing expenses helped USX overcome a decline in operating earnings from its steel holdings to turn in 1989 full-year net profits 27.6 per cent higher at \$965m or \$3.53 per share.

The US steel and energy group's fourth-quarter net income, helped by sharply lower interest charges, rose 54 per cent to \$244m or 91 cents per share.

The results were achieved on full-year revenues of \$12.7bn, up 10.7 per cent, and fourth-quarter sales of \$4.88bn, also 10.7 per cent higher year-on-year.

Mr Charles Corry, chairman of Pittsburgh-based USX, said operating income from the energy divisions more than doubled to \$987m last year. He also highlighted \$370m of proceeds earned from asset sales last year.

Mr Corry said that "of particular importance is the improvement in our financial position," noting that financial obligations were reduced by \$2.6bn.

In the energy business Marathon Oil achieved \$622m operating profit on \$11.2bn of sales, compared with \$506m on \$9bn in 1988.

The company's upstream (exploration and production) operations showed dramatic improvement, mainly due to higher prices in the US and abroad.

By contrast, operating income from downstream (refining, marketing and transport) dropped to \$405m in 1989 from \$455m previously.

The steel business suffered a 14 per cent decline in last year's operating income to \$430m, while revenues were down by \$100m to \$5.7bn.

The lower sales and income was attributed by USX mainly to the sale last spring of its Lorain, Ohio works.

Fourth-quarter steel earnings were \$75m, against just \$16m in the 1988 corresponding period.

This was partly a reflection of a special restructuring provision taken in the fourth quarter of 1988.

USX's diversified businesses made \$46m in the final quarter, a drop from \$105m in last year's period.

The full-year result from diversified activities was \$120m, against \$333m.

The company is proposing a dividend of 35 cents per share, unchanged on 1988.

Huntsman to join GE in Aristech bid

By Alan Friedman

HUNTSMAN HOLDINGS, a privately held plastics business, will join forces with the plastics subsidiary of General Electric of the US to make a bid of at least \$78m or \$27 per share for Aristech Chemical, a Pittsburgh-based maker of industrial chemicals, polypropylene and other chemical products.

The Huntsman-GE bid proposal would top an \$84.5m or \$28 per share offer from Mitsubishi of Japan and a group of Aristech managers. The announcement came just hours before Mitsubishi's bid was scheduled to expire last night.

Huntsman, who first made a \$25 per share offer for Aristech last October, was reportedly angry earlier this month when the Mitsubishi deal was announced as a management buy-out.

Mitsubishi would obtain overwhelming majority control of Aristech if its proposal were accepted. Mr Huntsman owns about 8.7 per cent of Aristech.

The Huntsman camp insisted yesterday it wanted more time for its bid to be considered and was meanwhile, going ahead with a formal proposal to Aristech's board. The prospect now is for an auction that could drag on for several weeks.

Machinists' strike checks Boeing

By Roderick Oram and Paul Betts in Seattle

BOEING has reported sharply lower fourth-quarter earnings because of the "severe impact" of a 48-day machinists' strike which drastically curtailed deliveries of new airplanes. It also suffered a big loss on its defense operations.

Net profits dropped to \$77m or 34 cents a share from \$174m or 76 cents a year earlier. Sales were flat at \$4.85bn against \$4.87bn. The results were lower than some analysts had forecast.

The strike over a new contract by Boeing's manufacturing hourly workers, members of the International Association of Machinists and Aerospace Workers, cost it \$20m in sales, the company said.

It had planned to deliver 328 jet airliners last year, but managed only 284.

"Higher than expected lump-sum wage payments" under the terms of the strike-settling new contract and the disruption costs of the stoppage "contributed to a substantial reduction in fourth-quarter operating earnings and interest income."

These factors also helped cut Boeing's cash on hand at the end of the year to \$1.86bn from \$3.98bn a year earlier. The funds are urgently needed to help finance the 777, a twin-engine aircraft Boeing hopes to launch soon to compete against the Airbus A-330 and A-340.

Net profits for the year ended December rose to \$973m or \$4.23, including a gain of \$298m from the adoption of a new accounting standard. A year earlier it earned \$614m or \$2.68.

Sales were \$20.22bn against \$19.98bn.

Boeing's military business turned in an operating loss of \$475m last year, more than double the loss analysts expected and up from about \$100m a year earlier.

Last year Boeing received orders for 963 commercial aircraft. At year end its backlog of firm orders was worth \$74bn, of which 62 per cent was attributed to airliners, against \$65.7bn, of which 67 per cent

was for airliners a year earlier. The company plans to produce 455 commercial aircraft this year, comprising 383 Boeing jet airliners and 72 De Havilland turboprop commuter airplanes.

In 1989 it produced 284 jets and 53 turboprops.

Mr Frank Shrontz, chairman, said Boeing's key challenge this year would be to achieve higher rates of output, improved productivity and on-time delivery to warrant the launch of the 777.

On the military side it hoped to improve the performance of some programmes and to combine successfully its defence and space businesses in one division.

BNE in humbling race for survival

Alan Friedman on a once-proud bank's breakneck rush to sell assets

A year ago the Bank of New England (BNE) and Mr Walter Conolly, its beleaguered chairman, were both still riding high.

The Boston-based commercial bank, with \$31bn of assets and a striking reputation as one of America's "super-regional" institutions, seemed capable of weathering what appeared to be a passing indisposition in the north-eastern real estate market.

Recently, however, the bank's financial health has gone from bad to worse and then to just plain awful. The real estate crisis, one of the key features of the slide into recession in New England, has hit hard.

Losses and non-performing loans have jumped well beyond Wall Street's expectations and the Federal Reserve has stepped in to force \$6bn of emergency asset sales.

Mr Conolly, who agreed in December to step down from the regional banking conglomerate he had assembled almost single-handedly, was finally ousted last weekend after a unanimous decision taken during a telephonic meeting of the 12-person board of directors.

Raw numbers, while not telling the entire story, serve to illustrate the disaster.

● BNE's share price stood at a mere \$25 at the end of the third quarter of 1989, making for a market capitalisation of \$1.6bn. At yesterday's price of \$4 1/2 the bank's market value had been slashed to \$225m.

● The bank's \$2.25bn of non-

performing loans at year-end represented 8.6 per cent of total lending and nearly a fifth of the real estate loan book.

● A fourth-quarter loss of \$1.2bn and full 1989 loss of \$1.02bn compared with a 1988 net profit of \$281.7m.

● The bank's capital base has deteriorated to less than \$500m, compared with total year-end assets that were down to \$35bn. This makes for a dangerous thin 1.7 per cent capital ratio, compared with the 3 per cent required by regulatory authorities.

Among the questions being asked on Wall Street is how much blame to apportion to the real estate crisis and how much to the 61-year-old Mr Conolly, who went on an acquisitions and expansion spree as soon as he took control of BNE in 1985 after merging into it with his Connecticut Bank & Trust Company.

Mr Conolly could not be reached for comment, but the preliminary indications are that cautious management took a bank seat to his ambitious drive to transform the bank into a super-regional.

BNE, America's 15th largest commercial bank, is now distinguished mainly by its breakneck race to sell assets, including a \$225m deal this week that saw Citicorp gobble up the credit card division.

In some respects it is not so much the crisis as its speed which is striking. In mid-December, when it looked as though real estate problems were mounting, Mr James Sweeney, the executive vice

president in charge of real estate lending, was reassigned to other duties.

Then, after a dramatic board meeting, it was announced that Mr Conolly would step down as soon as a successor could be found. Just after Christmas the bank cancelled its regular quarterly dividend.

After New Year's Day the bank said it was selling its McCullough lease leasing business to CIE Corporation, a deal which will net about \$450m. And by the middle of January the Federal Reserve stepped in to order drastic management changes and asset sales.

Last week Mr Conolly faced even darker prospects. A senior banker's good old-fashioned run on deposits. As a result BNE went to the discount windows of the Federal Reserve of Boston and borrowed an estimated \$475m. It was under these circumstances that last Friday, the board told Mr Conolly he had to go, immediately.

A senior Massachusetts-based BNE board member, who asked not to be named, claimed it was unfair to blame Mr Conolly for all the bank's woes.

Yet he added: "I think he [Conolly] had begun to feel he had lost credibility with US regulators, the local financial community and some depositors."

Mr H. Ridgely Bullock, a member of the bank's board, was named last weekend as interim chairman and chief executive in Mr Conolly's place.

He moved immediately to calm market fears.

On Monday Mr Bullock said he expected to receive bids for \$1.3bn of home-equity loans by the end of this week. He also said the \$6bn of asset sales, of which the home loans package was a part, were going "very well" in particular he mentioned the bank was moving forward on the sale of \$3bn of commercial loans.

Mr Bullock admitted, however, that the bank was continuing to borrow from the Boston Fed, a sign that depositors were not yet convinced the rot had stopped. He also said the bank was exploring the sale or merger of the Connecticut Bank & Trust Company, ironically enough the institution from whence Mr Conolly originally came.

Now the state of the BNE is described by some Wall Street analysts as "touch and go." Mr James McDermott, of Keefe Bruyette, says it is too early to say whether the Federal Deposit Insurance Corporation will need to step in and take over the once-proud Boston institution.

"The survival of the bank depends very much on the management's ability to navigate the shoals of credit quality," he says.

That the new interim management is working exceedingly hard, with the close vigilance of the men from the Fed, is clear.

What is less certain is whether the shrinking and recapitalising of BNE can be achieved before it is too late.

Coca-Cola boosted by sell-offs

By Karen Zagor in New York

COCA-COLA, the world's biggest soft drink company, yesterday reported record earnings for the fourth quarter and year, in what the company described as the concluding achievements in a decade of outstanding growth.

For the December quarter, net income surged more than 200 per cent to \$767.2m or \$2.22 a share from \$230.3m or 65 cents previously.

The results were bolstered by the sale of Columbia Pictures in November and the sale of the company's bottled water business last year. Excluding gains from these sales, net income in the latest quarter was 72 cents a share.

Operating revenues in the three months rose 11 per cent to \$2.25bn from \$2.03bn.

Earnings for the full year jumped 65 per cent to \$1.72bn from \$1.05bn. Earnings per share advanced 73 per cent to \$4.92 from \$2.85. Per-share earnings for the year, exclu-



Roberto Goizueta: company is well-positioned for decade

per cent in 1989. Volume sales in the US grew 11 per cent while operating income advanced 16 per cent, due partly to increased distribution in France and the introduction of Sprite in Britain.

Unit volume grew 12 per cent in Latin America and 10 per cent in the Pacific and Canada. In contrast, volume in the US rose less than 3 per cent.

Mr Roberto Goizueta, chairman and chief executive, said: "For the year, total return to our shareholders - stock price appreciation plus dividends - was 76 per cent. This is the highest return earned for our shareholders in 54 years."

The return on average common shareholders' equity was 38 per cent, excluding the Columbia gain.

"The company is extremely well-positioned to continue to achieve strong profitable growth in 1990 and for the remainder of the decade," Mr Goizueta added.

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Charges knock Control Data

By Anatole Kaletsky

CONTROL DATA, the struggling Minneapolis-based computer company, suffered another big loss in the fourth quarter as a result of further restructuring and asset disposal charges. Excluding non-recurring items, the company said it had been operating profitably for the past six months.

Control Data had a net loss of \$196m or \$4.63 a share in the latest quarter, including a pre-tax restructuring charge of \$215m.

A year ago its net loss was

\$13m or 31 cents. The company said about half the charges related to VCI, a semiconductor subsidiary which Control Data expects to sell at a loss soon.

The rest of the charges were due to the closure or sale of various operating facilities in the US and overseas, as well as to writedowns of intangible assets.

Excluding the charges Control Data said it had been operating profitably in the past two quarters and that the latest

quarter's result represented an improvement on the previous three months.

For 1989 as a whole Control Data reported a net loss of \$680m or \$16.11 a share, compared with a net profit of \$2m or 3 cents in 1988.

The company's annual revenues fell by 19 per cent to \$2.93bn, largely because of business disposals.

In the latest quarter revenues were \$324m, 44 per cent down on the same period a year earlier.

Borden edges ahead in fourth quarter

By Karen Zagor

BORDEN, the diversified US producer of packaged foods, has reported a moderate increase in fourth-quarter earnings, although restructuring costs led to a net loss for the year.

Net income for the three months ended December 31 rose 7 per cent to \$99.5m from \$93.9m, while earnings per share increased 6 per cent to 67 cents from 63 cents previously.

Sales in the quarter slid nearly 2 per cent to \$1.96bn, which the company attributed

to a decline in its dairy division.

Earnings in the recent year were dragged down by an after-tax charge of \$40.4m or \$2.73 a share, established in the third quarter, for a reserve to cover the cost of restructuring programmes.

The New York-based company said the charge resulted in a loss in 1989 of \$60.6m or 41 cents a share against net income of \$311.9m or \$2.11 a year ago. Sales in 1989 increased 5 per cent to \$7.59bn from \$7.24bn.

Excluding the one-time charge, income in the last year advanced 10 per cent to \$31.5m.

Operating income in the fourth quarter reached a record \$222.3m, up 6 per cent from 1988.

The company's grocery and specialty products division posted a 35 per cent gain in income for the 1989 quarter.

Operating income from its snacks and international consumer products division rose 6 per cent while that of the dairy division fell 24 per cent. Sales for the division also fell.

Imasco expands fast-food side

By Robert Gibbens in Montreal

IMASCO, the Canadian financial services, tobacco and retailing group, is expanding its US fast-food business by buying the Roy Rogers restaurant chain for US\$365m from Marriott Corp.

The deal is being conducted through the wholly owned Hardee's Food Systems, now the third largest hamburger chain in the US which operates 3,298 restaurants.

The Roy Rogers chain will add 280 restaurants - 260 company-owned and 20 franchised - in the Washington, Balti-

more, Philadelphia and New York areas.

Imasco, 40 per cent owned by BAT Industries of Britain, said the acquisition would strengthen Hardee's position in a highly competitive market.

Hardee's and Rogers locations are complementary, with Hardee's concentrated in the south-east and mid-west and Rogers in the north-east. The Rogers units will be converted to the Hardee's name.

Hardee's has doubled in size since 1981 when Imasco bought

full control, and for the nine months ended September 30 system-wide sales were C\$3.1bn (US\$2.6bn), revenues were C\$1.3bn and operating earnings C\$386.6m.

Rogers had revenues of US\$165m in the first half of 1989, up 3.5 per cent on a year earlier.

Imasco said the impact on its earnings in fiscal 1990 would be neutral, but positive in fiscal 1991.

Hardee's will finance the deal from internal resources and existing credit lines.

MacMillan Bloedel retreats

By Robert Gibbens

MACMILLAN BLOEDEL, Canada's leading forest product group, was hit by the high Canadian dollar and heavy newspaper price discounting in the fourth quarter of 1989.

These factors far outweighed strong pulp markets and good results from timber and paperboard.

Fourth-quarter net profit was C\$36.3m (US\$30.7m) or 35 cents a share, down from C\$69.9m or 68 cents a year earlier, on sales of \$786m against

C\$901m. Earnings for all 1989 fell to C\$233.5m or C\$2.27 from C\$316m or C\$3.08 on sales unchanged at C\$3.8bn.

Rising manufacturing and raw material costs, plus the start-up of three new sawmills, also affected the results adversely. The Canadian dollar rose 4 per cent against the US dollar during 1989.

MacMillan said newspaper prices had stabilised and the order backlog was good, but further price erosion could not

be ruled out as more machines came on stream. Timber markets should continue strong and containerboard prices had stabilised.

Mr Kruger, a large privately held newspaper, coated paper and converted products group in western Canada, may take control of a C\$140m hardwood pulp mill project in north-east Saskatchewan using a new "steam explosion" technology developed by Stak Technology of Toronto.

Scott Paper's net income disappoints

ANNUAL results from Scott Paper, the Philadelphia-based group which is the world's largest manufacturer of sanitary tissue, were "disappointing," according to Mr Philip Lippincott, chairman and chief executive officer, writes Maggie Urry.

Excluding special items,

earnings per share rose only 2.5 per cent from \$4.01 to \$4.11. It was the sixth consecutive year of record earnings.

Net income for the year fell from \$400.8m to \$375.3m, and for the fourth quarter was down from \$80.9m to \$71.6m. Fourth-quarter earnings per share were \$0.97 against \$1.05.

Annual sales were 7.2 per cent higher at \$5.1bn, with fourth-quarter sales ahead by less than 1 per cent at \$1.3bn.

The year's dull figures were in spite of an outstanding performance by the group's US tissue operations, which increased its earnings by 24 per cent.

Setback at Canada Packers

By Bernard Simon

CANADA PACKERS, one of Canada's leading food processors, blamed difficult conditions in the meat market and its British operations for a sharp drop in earnings in its third fiscal quarter, which ended on December 23.

Net income fell to C\$46.1 (US\$38.8m) or 12 cents a share from C\$115m or 32 cents a year earlier. The 1989 figures included proceeds from property sales. Sales slipped to C\$785.1m from C\$882.2m.

In the 39 weeks to December 23, net income was halved to C\$12.7m or 35 cents from C\$24.5m or 67 cents.

Canada Packers recently announced that buyers had come forward for the controlling block of shares held by Toronto's McLean family, which was up for sale last year.

The company said stiff competition for supplies of cattle and pigs had narrowed profit margins. The Canadian beef processing industry is going through a turbulent period, with the focus of the industry moving from Ontario to Alberta. Canada Packers, for instance, closed a cattle slaughtering plant near Toronto earlier this month and is now supplying Ontario from western Canada.

Foreign earnings were depressed by lower earnings from Britain's Haverhill Meat Products, in which Canada Packers has a 50 per cent stake. The company is in the process of selling this interest to its partner, J. Sainsbury, the UK food retailer.

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INTERNATIONAL COMPANIES AND FINANCE

French national power company FFR4bn in red

By George Graham in Paris

ELECTRICITE de France (EDF), the French national power company, lost FF4bn (\$700m) last year, its second successive year of losses and the sixth time in a decade that it has been in the red.

Mr Pierre Delaporte, chairman, described the year as "catastrophic" and complained the French Government was refusing to allow his company to charge adequate tariffs and was preventing it from budgeting properly.

EDF performed well outside France making around FFR600m of profits from exports of electricity, principally to the UK, Switzerland and Italy, and also made a capital gain of around FFR1.1bn on the sale of a property in the heart of Paris.

On the other hand, warm weather reduced income by about FFR1.8bn from budget, while last summer's exceptional drought cost a further FFR3.1bn, since EDF was unable to run its hydro-electric power stations and lacked water to cool its nuclear reactors, forcing it to use its more expensive coal and fuel oil generators.

Mr Delaporte complained the Government had only allowed EDF to raise its tariffs by too little, too late. He added that EDF's repeated losses merely fuelled the complaints of the European Commission in Brussels, which suspected his company of subsidising major industrial power contracts such as its supply agreement with Pechiney for a new aluminium smelter at Dunkirk.

"We lose money one year in two, and a company which loses money one year in two can only be suspect in the eyes of Brussels. The problem is an error in the thought processes of our shareholders, who want us to aim only for break-even and for whom the idea of a public service company generating profits is indecent," Mr Delaporte said.

Mr Delaporte added that he was not a proponent of out and out liberalisation: the example of the UK was not exactly encouraging.

The UK was EDF's largest customer last year, buying 13bn kWh of electricity, the same as in 1988.

La Cinq TV deal set to lift role of Berlusconi

By George Graham

THE TWO main shareholders in La Cinq, France's fifth television channel, have reached a deal which is expected to lead to an increased role in the management of the station for Mr Silvio Berlusconi, the Italian television magnate.

Mr Berlusconi and Mr Robert Hersant, the French press baron who is chairman of La Cinq, signed an agreement on Monday, putting an end to the legal dispute between them over the control of the station.

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The court case between the two men, which began in 1987, was over the control of La Cinq's shares, which Mr Berlusconi's ally in the battle against Mr Hersant, refused to sign the deal, judging it "unbalanced".

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Under the deal reached this week La Cinq will have two managing directors: Mr Yves de Chaisemartin, chief executive of the Hersant group, and Mr Angelo Codignoni, the Berlusconi group's representative in France.

The deal is also understood to involve a reorganisation of the loss-making television station's advertising and programming functions, giving an increased role to Mr Berlusconi's organisation.

La Cinq, created in 1985, was originally run as a joint venture by Mr Seydoux and Mr Berlusconi. They were stripped of their concession when the French government changed in 1986, but joined a consortium led by Mr Hersant to bid for a new concession.

Mr Hersant has been in charge of La Cinq since 1987, but his management has been increasingly contested by Mr Berlusconi. Mr Seydoux owns 7.34 per cent, and Mr Jean-Marc Vernes, an ally of Mr Hersant, owns 10.39 per cent.

Other shareholders have been keen to sell out of the television station, which has lost a total of FFR2.2bn in the last three years.

Unusually emotional bankers return home

Haig Simonian on celebrations as Dresdner Bank moves back to East Germany

Today, two Lufthansa charter jets carrying the cream of West Germany's financial journalists will touch down at Dresden airport in East Germany.

The landing follows the arrival yesterday of a special train carrying the entire board of Dresdner Bank, West Germany's second biggest financial institution, which held its regular board meeting on the move to help occupy its time during the nine-hour journey.

Both sets of visitors are part of an unprecedented celebration on the part of the city and the bank of the same name to mark the latter's return to its "home town" after decades away.

While Dresdner Bank's manner of marking the occasion is unusually emotional - today's guests will include the bosses of all its regional head offices, as well as one junior member of staff from every main branch - it is by no means alone among German financial institutions. For where West Germany's businessmen venture, their bankers tend not to be far behind.

The rocketing interest in co-operation between companies on the two sides of the East-West German divide after last year's political upheavals already having repercussions in West German banking. So far, the banks have reacted in two ways to the opportunities which have suddenly presented themselves.

Most have announced plans for new operations in East Germany, ranging from ambitious schemes to set up branch networks catering for all 16.5m East Germans to more modest proposals for small representative offices in East Berlin. Financing the growing two-way trade and the joint ventures in the offing - the banks' second obvious focus of interest - has been a much slower process.

While announcements have flowed thick and fast in recent weeks about the new offices being established in the east, none of the banks has as yet been particularly effusive on what they intend to do there.

The vagueness is understandable given the continuing uncertainty among German industrialists as to the speed and scope of political liberalisation in the east. There is little doubt that West German banks expect to get the lion's share of any business generated. The West German banks have just closed a record year, bolstered partly by strong credit demand as a result of the booming domestic economy. Many still have plenty of money to lend, and most are looking to the east for untapped potential.

Some banks have already gone out of their way to try and smooth their passage into East Germany. No one has suggested that the speed with which Dresdner Bank opened its new Dresden office was directly related to its decision to set up a DM20m cultural fund for the city, but the coinci-



Zwinger Palace, Dresden: Dresdner Bank made an emotional return to the city

dence was certainly striking.

Other banks have not been so munificent. Deutsche Bank, the country's biggest financial institution, has proceeded cautiously so far, in spite of the much-quoted belief of its late chief executive, Mr Alfred Herrhausen, that reunification between the two Germanys is "desirable and inevitable".

The bank is not opening branches or offices, pending eventual changes in East German law to permit normal banking business by West German banks. However, on Monday it appointed regional teams to six East German cities.

Other banks are being similarly careful. West Germany's savings banks have offered know-how and co-operative links with East Germany's 196 savings banks, but not much else.

And one leading building society wants to set up an information office to teach the East Germans how to save for their own homes after commissioning a survey showing that 61 per cent of them were ready to save regularly for a new house - provided the state made it

attractive.

Industry is the banks' prime focus of interest. The acute need for capital to modernise outdated East German factories and the funding required for joint ventures are far more tempting in the short term than any distant dreams of covering the country with branches.

According to a survey by the West German IFO economic institute, 40 per cent of West German companies plan to become involved in the DDR in some way.

Mr Ernst-Moritz Lipp, Dresdner Bank's chief economist, says "to reinvigorate the economy, it is essential for the GDR to permit the free inflow of capital as soon as possible."

Each bank has its own preferences. Bank für Gemeinwirtschaft, still partly owned by West Germany's trade union movement, cites short-run trade finance and middle-term funding for capital goods imports as its reasons for opening in East Berlin.

Westdeutsche Landesbank stresses the special role of North Rhine-Westphalia, its home state, which accounts for about one third of all inner-German trade.

EASTERN BLOC VENTURES ANNOUNCED IN RECENT WEEKS

● Deutsche Bank, West Germany's biggest financial institution, has appointed regional teams to six East German cities.

● West Berlin's Berliner Volksbank is to take a 10 per cent stake in its East Berlin counterpart of the same name, marking the first shareholding by a West German bank in a counterpart across the border.

● Deutsche Genossenschaftsbank (DG Bank), the umbrella body for the co-operative banking movement, wants to open an East Berlin representative office and is also discussing ways to modernise East Germany's co-operative banking system.

● Bank für Gemeinwirtschaft is opening an East Berlin representative office. Commerzbank has won approval for a "contact office" in the city, which opened on January 24.

● Munich-based Bayerische Hypothek- und Wechselbank, Germany's seventh largest bank, plans to establish offices in East Berlin, Leipzig and Dresden, and to convert them into full branches as soon as possible.

● DG Bank and Berliner Handels- und Bankbank, a leading merchant bank, have set up Deutsch-ungarische Bank with the National Bank of Hungary and the country's Foreign Trade Bank.

● Berliner Bank has set up a joint venture company with Budapest-based Dunabank RT to provide computer automation hardware and services for banks in Hungary.

Bouygues rises 10% to FFR570m net

By Our Financial Staff

BOUYGUES, the dominant French construction group, lifted attributable net profits 9.8 per cent last year to a provisional FFR570m (\$100m).

Revenues rose 14.9 per cent to FFR47bn, of which 22 per cent was derived from operations abroad. This share is expected to rise further to 24 per cent in the current year.

The outcome excludes any contribution from partially owned offshoots Mabinvest, Saur, and the television channel TF1 - these were originally included in the accounts for 1989, which have now been restated. The move to full control at Saur resulted in a FFR46m writedown on goodwill, the same as the previous

year. For 1990 Grande Moulins, a flour milling unit acquired towards the end of last year, is expected to assist a nearly two-thirds jump in sales outside its mainstream activities. If these reach the forecast FFR9.8bn, up from FFR6bn, they will overtake property revenues, which are not expected to rise to the 1989 level of FFR7.2bn.

In spite of the moves to diversify construction, remains by far the largest sector. Turnover there was FFR33.7bn last year and is projected to rise to FFR35.9bn this year.

A FFR5 per share initial dividend payment is being made next month.

Heineken blames planned job cuts on flat sales

By Laura Raun in Amsterdam

HEINEKEN, the Dutch brewery, plans to scrap 700 of its 4,000 jobs in the Netherlands by 1993 because of flat sales, changing tastes and competition.

The job cuts will affect all departments except those directly concerned with production, marketing and sales of beer, the company said yesterday. Last October Heineken announced plans to spin off its computer department to Electronic Data Systems of Spijkensse near Rotterdam in a cost-cutting move.

Heineken, which is the third largest brewer in the world, expects many of the 1990s to continue into the 1990s. Health-conscious drinkers are consuming less

beer and fickle ones are turning to other brands, while the adventurous are demanding new products, such as light and dry beer.

In the Netherlands, which accounts for about one-quarter of total sales, Heineken's overwhelming market share of 58 per cent in 1989 has plunged to about 52 per cent. In the US, which imports its beer from the Netherlands, Heineken's market share has slowly shrunk in the face of heavy competition from other foreign beers and a weak dollar.

Last year the top management of Heineken Nederland, the Dutch unit, was completely replaced in a major shake-up that left Mr R.V. Strobos, in charge.

Petrochemical slowdown holds Petrofina to 8%

By Tim Dickson in Brussels

PETROFINA, the Belgian oil and petrochemical concern, announced last night its share of group consolidated profits rose 8 per cent last year to an "estimated" FFR21.8bn (\$62m).

A statement ascribed the improvement to "better results in the petroleum sector, which largely compensated for the slowdown in petrochemicals".

The group, Belgium's biggest industrial company, revealed a 32 per cent jump in gas production to 5.7bn cubic metres and a 4 per cent rise in crude oil production to 5.9m tonnes.

Downstream sector margins increased in comparison with 1988, refined oil was sold at full capacity, and petroleum product sales rose by 8 per cent.

In petrochemicals, where the group achieved a record perfor-

mance in 1988, profits were eroded by the increase in supplies but according to the statement they "remained overall at a satisfactory level".

Group capital expenditure was approximately FFR50bn in 1989. New investment commitments in 1990 "will be of the same magnitude" whereas expenditure will amount to about FFR55bn.

Correction

Lego

LEGO, the Danish toy group, points out that the sales figure of DKR3.24bn (excluding Lego's separate Swiss and US companies) mentioned in Monday's report was for 1988. No sales figure was given for 1989.

Lease Plan expects big expansion

By Andrew Baxter

LEASE Plan Holding, the Dutch company which claims leadership of the highly-competitive European contract car hire, fleet management and leasing market, plans a big expansion over the next five years to take advantage of the opportunities offered by the 1992 single market reforms.

Dr Anton Goudsmit, managing board chairman, said he would be surprised if the company did not double in size over the next five years. Lease Plan, majority owned by the Bank Mees & Hope and Algemeen Bank Nederland, already runs more than 100,000 cars and trucks in 13 countries, and had assets of F12.77bn (\$1.46bn) at the end of last June.

Lease Plan claims to be the only leasing company to have a European network already in place, which the company believes will be essential after the 1992 reforms.

"Commercially it is not feasible to work from one country. The key thing is to have a strong presence in every EC country," Dr Goudsmit said.

This is partly because, in a business where big policies play a significant role, there will still be immense differences between individual EC countries after 1992. These variations will fade away, but only gradually, said Dr Goudsmit.

There are also significant differences in national characteristics. Whereas the UK and Netherlands markets have reached a high level of maturity, and are not expected to continue growing at recent annual rates of 20 per cent, other markets, such as Germany, France, Spain and Italy are considered "virgin territory" for Lease Plan.

In Germany, for example, the strong ownership mentality, coupled with the dominance of purely financial leasing offered by banks and vehicle manufacturers, has prevented the full development of contract hire and fleet management with its service-based approach.

However, multinational customers with a presence in these countries have wanted these services, explaining why Lease Plan

NMB POSTBANK EXPANDS CAR HIRE

NMB Postbank of the Netherlands has bought Leasing Principals, the vehicle leasing subsidiary of Rockwood Holdings, the UK transport group, as part of foreign expansion plans, writes Laura Raun in Amsterdam.

Leasing Principals has a fleet of 3,000 cars and will complement NMB Lease, the bank's UK leasing and financing subsidiary set up last October. NMB Postbank, the result of the recent merger of NMB and the Postbank, refused to disclose the purchase price.

NMB Lease is the biggest leasing company in the Netherlands and provides passenger cars, trucks and aircraft. Leasing Principals will be managed by CW Lease, the NMB Lease subsidiary, which was founded in 1977, is the second largest vehicle leasing company in the Netherlands and has 25,000 cars.

NMB Postbank, which is aiming to expand in France and Germany as well, is the second Dutch bank to buy a foreign leasing company this month. Amsterdam-Rotterdam Bank acquired Frankfurt Kreditbank, a leasing company in Germany.

has been active internationally since soon after it began contract hire about 20 years ago.

The company attributes its growth largely to the success of its so-called Open Calculation System for operating leasing. This aims to combine the contract hire approach - leasing vehicles at a fixed annual rent, including whatever services the client wishes - with fleet management, where the costs of running a fleet are controlled and managed.

The OCS system works by explaining all the costs to the client at the start of the lease term, and then comparing these with the actual cost at the end of the term. If

the actual costs are lower, or if the car yields more than expected when sold second-hand, the "profit" is put into a pot along with any profit or loss from the client's other terminated leases.

At the end of each year the client's total profit or loss is calculated and any profit returned to the client. Any losses are absorbed by Lease Plan.

Last year the company refunded F19m to clients, the "profit" is put into a pot along with any profit or loss from the client's other terminated leases. Although the disadvantage of the system is the obvious reduction in profit margins, Mr Norman Donkin, managing director of Lease Plan UK, said: "It gives us our USP (unique selling point) and we have tremendous customer loyalty."

Despite the current differences between individual markets, Dr Goudsmit said "the best product will win in Europe because the borders are fading away."

With OCS as its spearhead, the company wants to expand worldwide, and sees the development of fleet management in Germany and France as the likely major priority in the next few years. It has yet to open in Italy, and sees "tremendous opportunities" in Spain.

Until last February, Lease Plan had been owned by a small group of banks and institutions, including the Royal Dutch/Shell pension fund, each of which had stakes of about 20 per cent. This gave Lease Plan the flexibility to experiment with OCS without coming under pressure from individual shareholders worried about their investment, said Dr Goudsmit.

To support its current expansion plans, Lease Plan wanted a simpler ownership structure with one or two banks giving fuller commitment to the company. It had hoped that Credit Lyonnais, one of the original shareholders, would increase its stake but the French bank sold out when it was unable to take full control. Eventually, it is likely that Lease Plan will be owned fully by ABN, Dr Goudsmit indicated.

SAINT-GOBAIN

SAINT GOBAIN IN 1989 ANOTHER YEAR OF GROWTH

The Group profited in 1989 from a favourable environment in almost all of its activities. It was therefore able, at the same time to increase profits, to raise investment to a record level and to develop by external growth.

Based on present estimates presented to the Board of Directors held on January 18, 1990, the key consolidated figures are as follows:

In millions of French Francs	1989 Estimated	1988	1987 Restated
Sales	66 000	58 875	54 602
Operating Income	8 800	8 026	7 267
Income before tax and profit from the sale of non-current assets	7 300	6 465	5 335
Net income from consolidated subsidiaries	5 000	5 061	3 489
Net income	4 300	4 044	2 523
Net income, excluding profit from the sale of non-current assets	3 600	3 077	2 129
Resources from operations (cash flow)	8 200	7 105	6 207
Capital expenditure on plant and equipment	6 200	5 367	3 530
Total investment outlay	4 300	7 145	2 005

Sales increased by 12% and on a comparable basis by 9%. The Group has consolidated companies acquired recently, in particular Vetri (bottles, Italy), Stettner, TSL and Nuova Sima (industrial ceramics, Germany, Great Britain and Italy), Eurocoustic and Glasulac (insulation, France and Denmark), and SISA (cardboard packaging, Italy).

These sales are split: France internal market 30%, exports from France 12%, other European Countries 37%, the Americas 21%. Operating income has increased by 10%. It is stated after the depreciation charge (MFF 3 700) which has increased by 20% following the major capital expenditure programmes in recent years and a charge for provisions (MFF 900).

Income before tax and profit from the sale of non-current assets has increased by 13%. It is stated after interest expense (MFF 1 200) and non-operating costs (MFF 500) close to those of last year.

Profits from the sale of non-current assets have dropped sharply (MFF 600 against MFF 1 114 in 1988). The income tax charge (MFF 2 800) has increased by 13%.

Net income, after deduction of minority interests in Group subsidiaries, has increased by 6% and, excluding capital gains by 17%. Earnings per share based on the number of shares issued at December 31, 1989 (62 056 010 shares) are FF 69.3 against FF 70.4 for 1988. Excluding capital gains they are FF 58 per share against FF 53.6 in 1988.

Capital expenditure on plant and equipment increased by 16% over 1988. It demonstrates the continuous and considerable effort of construction and renewal of plants which the Group has successfully undertaken. The expenditure is largely covered by cash flow, which has increased by 15%.

In addition there are significant acquisitions of companies which have partly contributed to the growth of the Group. The financing of the acquisitions has been made with a limited increase in net indebtedness. Net indebtedness is some FF 9 800 million against FF 8 685 million at December 31, 1988 which ensures that it is kept to a satisfactory level in comparison with total net equity which is now above FF 30 000 Million.

A review of performance by geographical area shows a further increase in the contribution to net income realised by the French companies in the Group which now account for 44%, a percentage close to their contribution to sales. Other European countries contribute 36% and the Americas 20%.

All the industrial divisions have made positive contributions to net income. The Container, Insulation, Fibre Reinforcement and Industrial Ceramics divisions have again improved their performances. The Flat Glass and Pipe Divisions have maintained them at high levels. The Paper-Wood division has confirmed its return to a satisfactory level. Only the Building Materials division, due to the importance of its sales in North and South America, has a slight decline in profits compared with the previous year.

The progression of results in 1989, their better distribution by activity and by country, reflect the strengthening of the positions of Saint-Gobain. The forecasts made for 1990 confirm the benefit of the decisions taken in recent years and the development prospects of the Group.

Compagnie de Saint Gobain
Investor Relations Department



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INTERNATIONAL COMPANIES AND FINANCE

Philosophy of gain through pain

Robert Thomson follows the ups and downs of Kumagai Gumi

Kumagai Gumi does not lack ambition. The Japanese construction company recently finished a road and rail tunnel under Hong Kong Harbour, is lumbered with a new 51-storey office-hotel-apartment complex in unfashionable Peking, and has just finalised a takeover of Ranelagh Developments, a private UK property company.

In telling the Kumagai Gumi story Mr Nobuyuki Inazu, its deputy general manager of international operations, makes clear that the company has been as unconventional as it has been successful in its extensive foreign operations.

These began in 1961 when the company was the first Japanese contractor to win an international tender for a water channel in Hong Kong, although a typhoon intervened, and the company lost money on the deal.

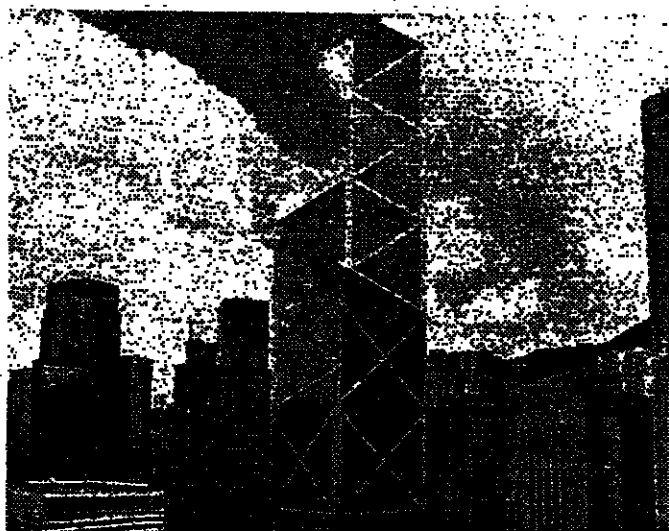
"When we started in overseas contracts some other Japanese companies were involved in foreign work, but only through Japanese government grants. It is not easy to win an international tender, and other big Japanese companies started competing in 1975," Mr Inazu said.

The contradiction is that the margins are greater in the costlier domestic construction market, and that Kumagai's profits tend to rise as a percentage of capital when the ratio of overseas work falls.

The company, with its no pain, no gain philosophy, is almost proud that it has taken a bruising on some of the more ambitious projects.

That pride does not extend to a bankruptcy filing late last year by EG Land New York, a US subsidiary, for a joint venture company, Americas Tower Partners, established with New York Land Development, which had financing plans for a 48-storey Manhattan building undermined by a past relationship with the late Mr Ferdinand Marcos, the former Philippine president.

"We provided finance for the deal, but our partner was involved in the Marcos scandal



The Bank of China HQ in Hong Kong, built by Kumagai Gumi

and could not provide finance. We decided that the best thing to do was announce bankruptcy. We hope that the project will be completed, then we can sell it, and give back money to the creditors," Mr Inazu said. "It has been very disappointing."

The problems with the joint venture, in which the company has reportedly invested \$180m, highlight a danger of the Kumagai strategy of taking a very active financial role in projects.

The benefits of such a commitment are more obvious in the Hong Kong harbour tunnel, as the company has a majority management stake under a 30-year BOT (Build, operate and transfer) package, similar to that for the construction of a road tunnel under Sydney Harbour.

Having completed the Hong Kong project last September, four months ahead of schedule, Kumagai Gumi and Kumagai Gumi Hong Kong, in which the parent has a 35 per cent stake, are sharing the receipts with partners such as the state-run China International Trust and Investment Corporation (Citic).

The Japanese company was keen to have a Peking presence on a deal that extends well beyond the 1997 Hong Kong handover.

Kumagai has, in particular, the Hong Kong offshoot, have invested heavily in the success of China's reform programme and Hong Kong's future.

They built the new, 70-storey Bank of China headquarters in Hong Kong, Asia's tallest building, and are involved in a project to develop a condominium, hotel complex in Hainan Island, the Chinese province to the south of Hong Kong.

"We are cautiously watching developments in China before we make a final decision on the Hainan project," Mr Inazu said.

As for the 51-storey building in Peking, the company is "trying to lease space," but admits that prospects have been damaged by the crushing of the pro-democracy movement last June.

The company, through its wholly-owned Kumagai Gumi UK, is involved in 13 projects in central London, and the purchase of Ranelagh Developments for a reported ¥2bn (\$13.97m) is intended to strengthen its construction services operations. "There is

strong demand in London because of its role as a financial centre. It's a very strong and stable market," Mr Inazu said.

He explained that the company has brought its techniques for consensus-building to London in handling on-site complications.

"We have a lot of meetings. Every week we get together and discuss design difficulties or other problems with all the companies involved. This may bother other contractors, but if we have these meetings, we can solve problems before they get too serious," he said.

While Kumagai has been prepared to commit resources to China, Mr Inazu does not think Eastern Europe will be a useful market in the short-term.

"If you abide by the basic principles of building quickly, cheaply and with high quality, then your company should be a success," he commented. "We are prepared to share our know-how in Eastern Europe when the market operates on a free principle, but that may not be for 10 years."

Japanese construction companies, generally, have been consistently criticised by the US for their cosy relationships that are said to restrict opportunities for foreign contractors in Japan.

This system of dividing work evenly among companies is known as *dango*, and Mr Inazu has strong opinions on the subject. "Personally, I think the *dango* are a good idea. It comes back to the basic principles of cost, time and quality. The best way to work is to have a stable relationship with the other companies working with you. You have to have confidence in them," he said.

The company expects that overseas contracts will comprise about 25 per cent of sales or about ¥200bn this year.

While total orders in the next fiscal year from April are expected to rise 20 per cent to ¥1,300bn, the foreign share will fall, partly because of a surging domestic construction market.

TO THE HOLDERS OF
JUSCO CO., LTD.
U.S. \$40,000,0006 per cent. Convertible Bonds Due 1992
NOTICE OF FREE DISTRIBUTION OF SHARES
AND
ADJUSTMENT OF CONVERSION PRICE

Pursuant to Clause 7 (B) of the Trust Deed dated June 16, 1977, under which the above described Bonds were issued, you are hereby notified that a free distribution of Shares of our Company at the rate of 0.05 share for each one share held will be made to shareholders of record as of February 20, 1990.

As a result of such distribution, the Conversion Price at which shares are issuable upon conversion of said Bonds will be adjusted pursuant to Condition 5(C) of the Bonds from 731.1 Japanese Yen to 696.3 Japanese Yen effective as of February 21, 1990.

JUSCO CO., LTD.

Dated: January 31, 1990

Floating Euro-Dollar
repackaged assets of the
republic of Italy due 1993
F.E.A.R.L.I.
USDOL 204,000,000

In accordance with the provisions of the notes, notice is hereby given that for the interest period January 31, 1990 to April 30, 1990 the notes will carry an interest rate of 8.5% per annum.

Interest payable on the relevant interest payment date 30th April 1990 will amount to USDOL 2,068.03 per USDOL 100,000 Note.

Agent Bank:
Banque Paribas Luxembourg

U.S. \$70,000,000
Autopista
Vasco-Aragonesa,
Concesionaria
Española, S.A.
Guaranteed Floating Rate
Notes due 1995

Unconditionally Guaranteed by
The Kingdom of Spain

Notice is hereby given that for the six months interest period from January 31, 1990 to July 31, 1990 the Notes will carry an interest rate of 8% per annum. The interest payable on the relevant interest payment date July 31, 1990 against Coupon No. 10 will be U.S. \$430.50 and U.S. \$10,762.50 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$250,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

January 31, 1990

U.S. \$50,000,000
Bergen Bank A/S
Floating Rate Notes due 1991

In accordance with the provisions of the Notes, notice is hereby given that for the interest period January 31, 1990 to July 31, 1990, the Notes will carry an interest rate of 11.5375%. The interest payable on the relevant interest payment date July 31, 1990 will be U.S. \$800.19 per U.S. \$10,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

January 31, 1990

Wells Fargo & Company
U.S. \$150,000,000
Floating Rate
Subordinated Notes
due 1992

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 31st January, 1990 to 28th February, 1990 the Notes will carry an interest rate of 8.4125% per annum.

Interest payable on the relevant interest payment date 28th February, 1990 will amount to US\$65.43 per US\$100,000 Note.

Agent Bank:
Morgan Guaranty Trust
Company of New York
London

January 31, 1990

U.S. \$100,000,000
Floating Rate Participation Certificates Due 1992
issued by Morgan Guaranty GmbH for the purpose of
making a loan to
Istituto per lo Sviluppo Economico
dell'Italia Meridionale
(a statutory body of the Republic of Italy incorporated under
Law No. 296 of April 11, 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the interest period 31st January, 1990 to 28th February, 1990 has been fixed at 8 1/4%. Interest accrued for the above period and payable on 31st July, 1990 will amount to US\$65.63 per US\$100,000 Certificate.

Agent
Morgan Guaranty Trust Company of New York
London Branch

January 31, 1990

U.S. \$100,000,000
Allied Irish Banks Plc
Subordinated Primary Capital
Perpetual Floating Rate Notes
in accordance with the provisions of the Notes, notice is hereby given that for the three months interest period from January 31, 1990 to April 30, 1990 the Notes will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date April 30, 1990 against Coupon No. 19 will be U.S. \$219.41 and U.S. \$5,485.24 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$250,000. The sum of U.S. \$219.41 will be payable per U.S. \$10,000 principal amount of Registered Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

January 31, 1990

U.S. \$150,000,000
National Australia
Bank Limited
Floating Rate Notes
due 1997

Notice is hereby given that the Rate of Interest relating to the above issue has been fixed at 8 1/4% per cent for the period 31st January, 1990 to 31st July, 1990.

Interest payable on 31st July, 1990 per US\$100,000 Note will be US\$496.79.

Agent Bank:
Morgan Guaranty Trust
Company of New York
London

January 31, 1990

U.S. \$100,000,000
Allied Irish Banks Plc
Subordinated Primary Capital
Perpetual Floating Rate Notes
in accordance with the provisions of the Notes, notice is hereby given that for the three months interest period from January 31, 1990 to April 30, 1990 the Notes will carry an interest rate of 8 1/4% per annum. The interest payable on the relevant interest payment date April 30, 1990 against Coupon No. 19 will be U.S. \$219.41 and U.S. \$5,485.24 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$250,000. The sum of U.S. \$219.41 will be payable per U.S. \$10,000 principal amount of Registered Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

January 31, 1990

January 31, 1990

January 31, 1990

January 31, 1990

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January 31, 1990

January 31, 1990

NOTICE OF REDEMPTION
To the Holders of the
Extendible Notes Due 2000
of
General Electric Credit Corporation
(now known as General Electric Capital Corporation)

The foregoing Corporation is an affiliate of General Electric Company, U.S.A.
NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Section 8 of the Fiscal and Paying Agency Agreement, dated as of February 20, 1988, between General Electric Credit Corporation (the "Company") (now known as General Electric Capital Corporation), The Chase Manhattan Bank, (National Association) as Fiscal and Paying Agent, and paragraph 6(b) of the Terms and Conditions of the above-mentioned Notes (the "Notes"), all of the Notes will be redeemed on February 20, 1990 (the "Redemption Date") at the price of 100% of their principal amount (the "Redemption Price"). Interest due on February 20, 1990 on the Notes will be paid in the usual manner. Interest on the Notes shall cease to accrue from and after the Redemption Date. On and after the Redemption Date, the sole right of the holders of the Notes shall be to receive the Redemption Price.

Payment of the Redemption Price will be made upon presentation and surrender of the Notes, together with all endorsement coupons maturing subsequent to the Redemption Date, at any of the paying agencies listed below in the event any such endorsement coupons fail to be presented, the amount of the missing coupons will be deducted from the Redemption Price.

Coupons which shall have matured on or prior to the Redemption Date should be detached, presented and surrendered for payment in the usual manner.

Information regarding the United States Internal Revenue Service (IRS) will only be required with respect to payment on any Note or coupon which is made outside the United States if made to a U.S. person under certain circumstances. U.S. holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to an IRS penalty. Accordingly, please provide any appropriate information regarding the Notes or coupons for payment.

GENERAL ELECTRIC CAPITAL CORPORATION
By: THE CHASE MANHATTAN BANK
(National Association)
as Fiscal and Paying Agent

Dated: January 17, 1990

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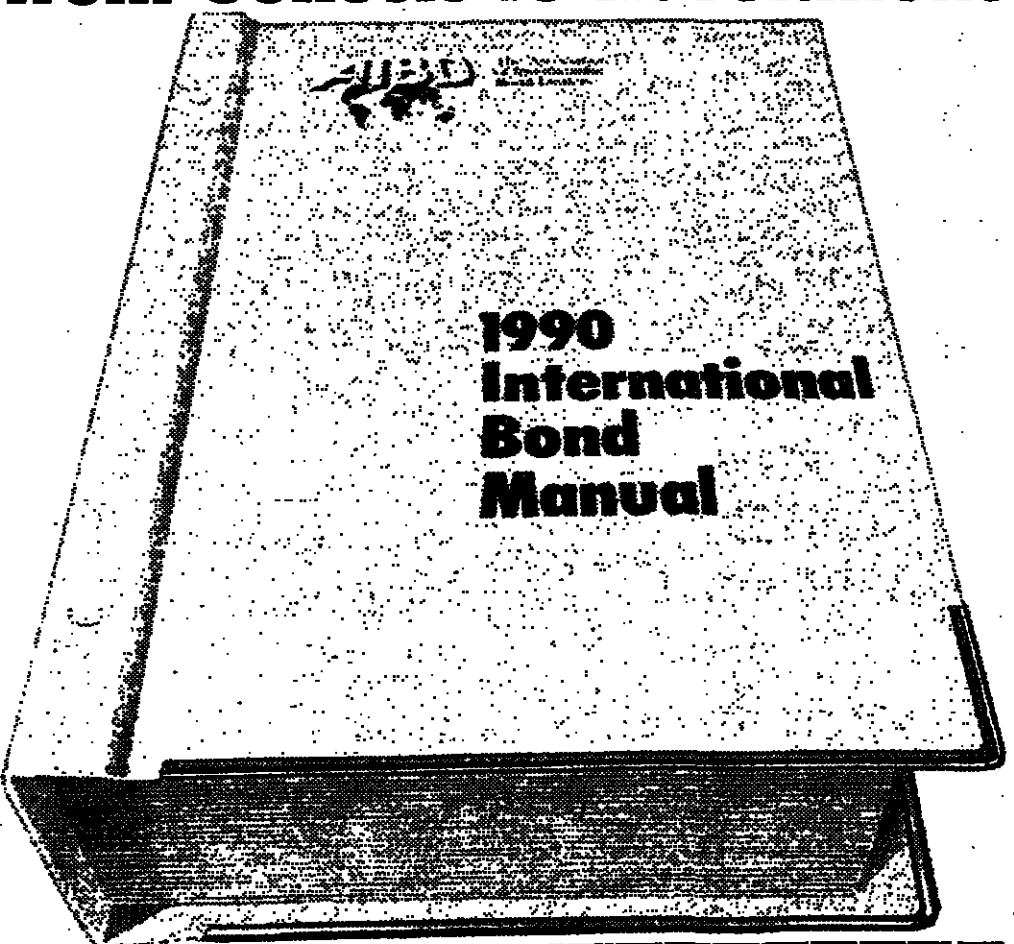
January 17, 1990

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January 31, 1990

January 31, 1990

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January 31, 1990

Sanyo Electric exceeds
forecast with Y16.8bn

By Our Financial Staff

SANYO ELECTRIC, the Japanese electronics group, made worldwide net profits of Y16.8bn (\$127.8m) for the year ended November, more than 3% times higher than the previous year and meeting a forecast it made last July that earnings would reach Y16.5bn.

The result in part reflected a 37.6 per cent improvement in pre-tax profits for the Japanese parent company to Y40.21bn, although after tax the parent's contribution, at Y20.28bn, was only 19 per cent higher.

Group results have been restated for both years, adding 44 subsidiaries following a change in US accounting stan-

dards. For the current year it is forecasting consolidated net profits of Y20bn.

Sanyo's small reached Y1.370bn, compared with Y1.300bn, are expected to rise to Y1.500bn this year.

On a parent-only basis, the pre-tax profit projection is for an increase to Y45bn. The annual dividend is being maintained at Y8 per share, and no rise in the payout is in sight.

During the year Sanyo set up a facsimile machine venture with Olivetti and Mitsui & Co and agreed deals to produce audio equipment in India and refrigerator parts in the Soviet Union.

Malayan
Banking
rises 96%By Lim Siong Hoan
in Kuala Lumpur

MALAYAN Banking, Malaysia's largest bank, reported a half-year pre-tax profit of 155.4m ringgit (\$57.55), a 96 per cent increase over the six months to December 1988.

More loan recoveries contributed to the higher outcome, despite the higher cost of funds from an upward adjustment in the central bank's reserve requirement.

The central bank had raised the ratio of reserve deposits to total liabilities by one percentage point in May last year, then again in October. A third increase in January puts the ratio at 6.5 per cent.

Total loans, at 18.8bn ringgit, rose at a 12 per cent faster rate than deposits which amounted to 16.9bn ringgit. The group's assets were up by 8 per cent to 28.1bn ringgit.

Net profit was 62.9m ringgit, up from 41.4m ringgit, or 19 cents a share compared with 13 cents. The interim dividend is 9 per cent net of income tax, up from 8 per cent.

Last month the group launched simultaneous one-for-two bonus and rights issues, the latter at 4 ringgit a share.

Malayan Banking shares are currently trading at around 13 ringgit each.

The new issues will double the group's share capital to 632m ringgit. Its market capitalisation will rise, at prices now, to 8.2bn ringgit, thereby displacing Sime Darby, the largest quoted Malaysian group.

Centring, the Malaysian conglomerate, is to sell its wholly-owned Sabah Development to Astatic Development, its plantation arm, for 63.3m ringgit cash, Renter adds.

CITICORP
U.S. \$500,000,000
Subordinated Floating Rate Notes
Due October 25, 2005
Notice is hereby given that the Rate of Interest has been fixed at 8.4125% and that the interest payable on the relevant interest payment date February 28, 1990 against Coupon No. 52 in respect of US\$10,000 nominal of the Notes will be US\$65.43.

January 31, 1990, London
By: Citibank, N.A. (Citi Dept.), Agent Bank

January 31, 1990

January 31, 1990

January 31, 1990

January 31, 1990

January 31, 1990

January 31, 1990

NEW ISSUE

30th January, 1990

This announcement appears as a matter of record only.



CHUBU ELECTRIC POWER COMPANY, INCORPORATED

U.S.\$270,000,000
9 per cent. Bonds 1997

ISSUE PRICE 101 1/4 PER CENT.

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IBJ International Limited

Mitsui Finance International Limited

BNP Capital Markets Limited

Credit Suisse First Boston Limited

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

Merrill Lynch International Limited

J.P. Morgan Securities Ltd.

Morgan Stanley International

Paribas Capital Markets Group

Salomon Brothers International Limited

UBS Phillips & Drew Securities Limited

NMB BANK

**Nederlandsche
Middenstandsbank nv**

U.S. \$100,000,000
Floating Rate Notes Due 1992

In accordance with the provisions of the Notes, notice is hereby given that, for the six month period 31st January, 1990 to 31st July, 1990, the Notes will bear interest at the rate of 8 1/2% per annum. Coupon No. 10 will therefore be payable on 31st July, 1990, at the rate of US\$10.919.70 from Notes of US\$250,000 nominal and US\$436.79 from Notes of US\$100,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

U.S. \$100,000,000 FIDELITY FEDERAL SAVINGS AND LOAN ASSOCIATION

**Collateralized Floating Rate
Notes Due 1992**

Interest Rate 8 1/2% per annum

Interest Period 31st January 1990

30th April 1990

Interest Amount per U.S. \$100,000 Note due

30th April 1990 U.S. \$2,101.39

Credit Suisse First Boston Limited

Agent Bank

U.S. \$300,000,000



Woodside Financial Services Ltd.

(Incorporated in the State of Victoria)

Guaranteed Floating Rate Notes due July 1997

Unconditionally Guaranteed by

Australian Industry Development Corporation

In accordance with the terms and conditions of the Notes, notice is hereby given that the interest payable on the Notes from January 31, 1990 to April 30, 1990 the Notes will carry an interest rate of 8 1/2% per annum. The amount payable on April 30, 1990 will be U.S. \$5,178.22 and U.S. \$207.05 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$100,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank



January 31, 1990

US\$250,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL

CITICORP BANKING CORPORATION

(Incorporated in the State of Delaware)

Unconditionally guaranteed on a subordinated basis by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8.5% and that the interest payable on the relevant Interest Payment Date April 30, 1990 against Coupon No. 21 in respect of US\$10,000 nominal of the Notes will be US\$210.14.

January 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank



US\$500,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL

CITICORP BANKING CORPORATION

(Incorporated in the State of Delaware)

Unconditionally guaranteed on a subordinated basis by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8.5% and that the interest payable on the relevant Interest Payment Date February 28, 1990 against Coupon No. 52 in respect of US\$10,000 nominal of the Notes will be US\$54.43 in respect of the Original Notes and US\$66.11 in respect of the Enhancement Notes.

January 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank



US\$400,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL

CITICORP BANKING CORPORATION

(Incorporated in the State of Delaware)

Unconditionally guaranteed on a subordinated basis by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8.5% and that the interest payable on the relevant Interest Payment Date April 30, 1990 against Coupon No. 22 in respect of US\$10,000 nominal of the Notes will be US\$210.14.

January 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank



US\$500,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL

CITICORP BANKING CORPORATION

(Incorporated in the State of Delaware)

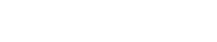
Unconditionally guaranteed on a subordinated basis by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8.5% and that the interest payable on the relevant Interest Payment Date February 28, 1990 against Coupon No. 49 in respect of US\$10,000 nominal of the Notes will be US\$54.43.

January 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank



INTERNATIONAL CAPITAL MARKETS

Moody's downgrades top Australian banks' debt

By Chris Sherwell in Sydney

MOODY'S Investors Service yesterday downgraded its assessments of Westpac Banking and the National Australia Bank (NAB), two of Australia's big four commercial banks.

The action follows a review of the banks' long-term debt ratings and lifts their foreign borrowing costs. Moody's began the review in November amid concern about worsening domestic asset quality caused by high interest rates and a possible economic downturn.

The agency had previously lowered its rating by one notch from Aa1 to Aa2 - on US\$3.5bn of debt issued by the Federal Government and its agencies. This was mainly because of the country's heavy burden of external debt and the slow pace of government adjustment policies.

That change, made in August, also affected Westpac and the NAB, making yesterday's downgrade the second in five months, affecting US\$2.2bn of Westpac debt and US\$1.2bn of NAB debt.

For Westpac, Moody's rating for long-term deposits was lowered to Aa3 from Aa2, for subordinated debt to A1 from Aa3, and for non-cumulative preferred stock to "a2" from "a1".

For NAB, the agency's ratings were similarly lowered: for long-term deposits to Aa3 from Aa2, for senior debt to Aa3 from Aa2, and for subordinated debt to A1 from Aa3.

Australia's other two principal commercial banks were not directly affected by the decision. The Commonwealth Bank, being federal government-owned, enjoys federal government ratings, while the ANZ Banking group is not rated by Moody's.

Moody's said that Westpac had sharply increased its domestic lending business in the past few years and it believed that asset quality problems would arise from the bank's portfolio in this area. It pointed in particular to involvement in commercial real estate, currently facing a slowdown.

The agency cited similar problems for the NAB, but pointed to two other developments:

● This month's acquisition of Yorkshire Bank in the UK. The purchase price of \$976.5m constituted a significant amount of goodwill, thereby reducing the bank's adjusted net worth, Moody's said.

● The NAB's exposure to the operating companies of the troubled Bond group. Although the bank's "sound documentation" meant this should not result in a material loss, Moody's said it "did not rule out the possibility that some of NAB's Bond exposure could be classified as non-performing in the future." It added that NAB's recovery rate would be high.

Both banks regard the downgrading as an inevitable consequence of the Australian economy's condition rather than their own, and point out that the new ratings remain high among the 19-odd gradings given by Moody's.

Mexico to restart debt/equity auctions

By Stephen Fidler, Euromarkets Correspondent

THE Mexican Government will restart its auctions for debt-equity swaps over the next two to three months, Mr. Pedro Aspe, the country's Finance Minister, said yesterday.

The auctions are provided for in the country's new debt accord with commercial banks, under which it agreed to exchange foreign bank loans of \$3.5bn into rights to invest in equity in Mexican companies over a three-and-a-half year period. Under the agreement, such swaps have been limited to privatisation issues and specified infrastructure financing.

Mexico suspended a previous round of debt-equity auctions in the middle of 1988, although it has since allowed some swaps - equivalent to about \$2.5bn in face value of bank debt - held up since then to take place.

The final signing of the bank accord begins on Sunday in Mexico City. Mr. Aspe said in London that he wanted the auction to take place "as soon as possible," in the next two to three months. The Government must intend to be flexible about the amounts to be offered.

Mr. Aspe said it was envisaged that an auction for the swap rights would take place first, followed by auctions for companies that the Government plans to sell, such as Cananea, the state copper concern. The assets will be denominated in US dollars, he said.

The Government held out strongly against a broad agreement on debt equity swaps, believing that they encourage either monetary expansion - because local currency is treated as higher interest rates if government paper is issued to offset the monetary expansion.

Mr. Aspe said the Government also thought that, among other things, such swaps were detrimental to investment, encouraging would-be foreign investors to wait until the next debt-equity swap auction to buy local currency for investment at subsidised rates.

Ecu bond market 'not illiquid'

By Martin Dickson

THE ECU bond market's reputation for illiquidity may be exaggerated, according to a survey of leading institutional investors by Swiss Bank Corporation. The survey found that about 70 per cent of the investors asked were involved in the market.

Some 62 per cent of active investors said they generally held all or some of their positions at least beyond 12 months. The survey said this supported the idea that Ecu bonds were held longer than in other currencies, perhaps adding to the perception of illiquidity.

However, some 68 per cent of

the active group said they switched or planned to switch between different Ecu bonds in the secondary market or between new issues and secondary bonds. Swiss Bank said this suggested that "liquidity might not be as big a problem as perceived."

And about 50 per cent of those investors said they would consider investing between Ecu bonds and some of the components, such as German bunds or French OATs, on a regular basis.

A slight majority felt there was no useful benchmark in the market, although around 38 per cent felt the French Ecu

OAT was becoming one. Only 50 per cent of active investors thought that Britain's Treasury bill programme denominated in Ecu had been helpful in promoting the bond market.

Among those not active, about 55 per cent mentioned the perceived lack of liquidity and nearly 75 per cent said they would consider investing if liquidity could be improved.

Nearly 90 per cent of active investors welcomed the news that the Matif exchange in Paris was planning to introduce an Ecu futures contract this year based on the French Government's Ecu OAT 1997 issue.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR STRAIGHTS	Issued	Bid	Offer	Day	Week	Yield
Albermarle 8 1/2%	750	97 1/4	97 3/4	-0 1/4	-1 1/4	9.17
Albermarle 9 1/2%	100	100 1/4	100 3/4	-0 1/4	-1 1/4	9.17
Australia 9 1/2%	140	101 1/4	101 3/4	-0 1/4	-1 1/4	9.08
B.F.C.E. 8 1/2%	175	97 1/4	97 3/4	-0 1/4	-1 1/4	9.12
B.F.C.E. 9 1/2%	150	100 1/4	100 3/4	-0 1/4	-1 1/4	9.12
Brit. Tel. Fin. 9 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.32
Canada 9 1/2%	1000	100 1/4	100 3/4	-0 1/4	-1 1/4	8.83
C.C.F.C. 9 1/2%	300	100 1/4	100 3/4	-0 1/4	-1 1/4	9.26
C.N.C.A. 9 1/2%	150	110 1/4	110 3/4	-0 1/4	-1 1/4	9.26
Credit National 8 1/2%	200	97 1/4	97 3/4	-0 1/4	-1 1/4	9.11
Credit National 9 1/2%	100	100 1/4	100 3/4	-0 1/4	-1 1/4	9.11
Credit National 10 1/2%	160	100 1/4	100 3/4	-0 1/4	-1 1/4	9.11
Danish 8 1/2%	150	97 1/4	97 3/4	-0 1/4	-1 1/4	9.13
Denmark 8 1/2%	150	97 1/4	97 3/4	-0 1/4	-1 1/4	9.13
E.C.C. 7 1/2%	100	96 1/4	96 3/4	-0 1/4	-1 1/4	8.81
E.C.C. 10 1/2%	140	101 1/4	101 3/4	-0 1/4	-1 1/4	9.13
E.I.B. 8 1/2%	150	94 1/4	94 3/4	-0 1/4	-1 1/4	9.29
European 10 1/2%	100	102 1/4	102 3/4	-0 1/4	-1 1/4	9.15
Extr. De France 9 1/2%	200	98 1/4	98 3/4	-0 1/4	-1 1/4	9.15
Extr. De France 10 1/2%	200	100 1/4	100 3/4	-0 1/4	-1 1/4	9.35
Finland 9 1/2%	250	99 1/4	99 3/4	-0 1/4	-1 1/4	9.14
Fin. Exp. Co. 9 1/2%	200	100 1/4	100 3/4	-0 1/4	-1 1/4	9.12
Gen. Elec. Corp. 8 1/2%	200	98 1/4	98 3/4	-0 1/4	-1 1/4	9.16
Gen. Elec. Corp. 9 1/2%	300	99 1/4	99 3/4	-0 1/4	-1 1/4	9.16
Gen. Elec. Corp. 10 1/2%	300	101 1/4	101 3/4	-0 1/4	-1 1/4	9.34
G.M.A.C. 8 1/2%	300	97 1/4	97 3/4	-0 1/4	-1 1/4	9.54
G.M.A.C. 9 1/2%	300	97 1/4	97 3/4	-0 1/4	-1 1/4	9.54
Gen. Motors Corp. 9 1/2%	200	99 1/4	99 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 8 1/2%	400	99 1/4	99 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 9 1/2%	250	99 1/4	99 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 10 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 11 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 12 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 13 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 14 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 15 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 16 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 17 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 18 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 19 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 20 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 21 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 22 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 23 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 24 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 25 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 26 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 27 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 28 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 29 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 30 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 31 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 32 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 33 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 34 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 35 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 36 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 37 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 38 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 39 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 40 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 41 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 42 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 43 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 44 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31
IBM Credit Corp. 45 1/2%	250	100 1/4	100 3/4	-0 1/4	-1 1/4	9.31

INTERNATIONAL CAPITAL MARKETS

Mitsui Toatsu warrant deal hogs the limelight

By Deborah Hargreaves

THE long-awaited launch of Mitsui Toatsu Chemical's eight-year warrant deal for Mitsui Toatsu Chemical dominated attention in the Eurobond market yesterday.

INTERNATIONAL BONDS

day amid a flurry of equity warrant issues.

Salomon was eager to make a success of the \$300m deal - which carried an initial coupon of 4 per cent - given that the warrant deal was the first venture by a non-Japanese securities house into issuing this sort of deal for Japanese companies.

Salomon said it saw strong interest in the bonds from long-term institutional customers, and they placed well in

excess of 50 per cent of the bonds with institutional clients in London and continental Europe as well as Japan.

The eight-year warrant issue is new to a market used to investing over the shorter term. For that reason, other market participants judged it to be expensive and were uncertain about how well the bonds would be received.

Other players said Salomon was forced into giving the issue fairly heavy support in the market to try to make a success of the deal.

The other part of yesterday's Mitsui deal - the four-year warrants at 2 per cent, managed by Nomura - was trading at 99 1/4-99 1/2 late yesterday compared with a trading level of 100 1/4 for the Salomon issue.

However, some syndicate managers wondered whether the price differential was attributable entirely to the difference in time value on the warrants or whether it was due to a move by Salomon to support the deal.

Salomon managing the Mitsui deal could open up the warrants business to participation by other non-Japanese houses.

The rash of other warrant issues yesterday were deals that had been expected for some time and most of them met with a fairly brisk reception.

An issue for \$100m yesterday for the World Bank, brought to the market by Bank Julius Baer, was the first guilder Eurobond issue of the year.

The deal was trading at 99 1/4-99 1/2 on an issue price of 101 1/2.

Chicago protests over planned futures tax

By Peter Riddell in Washington and Deborah Hargreaves in London

PROPOSALS in the US Budget to impose fees on various securities deals have run into immediate criticism on fears that business might be driven abroad.

The Budget plan is to impose a fee on futures market transactions and to increase and extend fees on other securities deals and on registration with the Securities and Exchange Commission.

In detail, a fee of 11 cents would be imposed from October 1 on futures trades and charged to members handling trades for themselves and for customers. This would be intended to cover expenses for the Commodity Futures Trading Commission, including extended market surveillance. The fees would help pay for a 21 per cent increase to the CFTC's budget to \$45m.

The Chicago Board of Trade, the world's largest futures exchange, has called the proposed transaction fee "the straw that will break the camel's back in terms of competition with foreign markets."

Mr Tom Donovan, the exchange's president, said that the CBO's share of world futures business had diminished from 33.4 per cent in 1985 to 27.6 per cent at the end of last year, in spite of a 55 per cent increase in volume at the exchange.

Separately, the Budget has proposed creating a transaction fee on most over-the-counter stocks that qualify for trading in a national market system. This levy is already paid by buyers of listed stocks.



Tom Donovan: CBO's share of futures trade already cut

transaction cost and would also apply to listed stocks, where the levy is currently 1/300th of 1 per cent.

Levies on securities' registration and on merger and proxy filings with the Securities and Exchange Commission would be increased from 1/50th to 1/40th of 1 per cent of the value of the securities and transactions respectively. The changes would come into effect from July 1.

Some of the money raised would go to the Government rather than benefit the SEC, even though its budget is being raised substantially.

Both the National Association of Securities Dealers and the Securities Industry Association have objected to the added fees. The futures industry is furious about the transaction fee, which they believe will fall heaviest on the local traders who provide liquidity to Chicago's busy futures markets.

The futures markets have objected to the proposal for a new fee on transactions, warning that business might be encouraged to go elsewhere. Congress members from Illinois, where the two main markets are sited - in Chicago - have expressed reservations. They have considerable influence on the main tax-writing committees.

Mr Jack Lehman, head of commodities at Shearson Lehman Hutton, says the futures transaction fee and the increase in registration fees in the securities market would raise costs for the small investor.

As the markets are making all efforts to attract small investors and make them feel comfortable in the market, raising their costs will not help, he says.

US Treasuries post gains amid Gorbachev rumours

By Karen Zagor in New York and Martin Dickson in London

US TREASURY bonds posted gains yesterday afternoon for the first time since January 18, when signs that the Federal Reserve would not support easing of monetary policy sent the

GOVERNMENT BONDS

debt market into a tailspin.

In late trading, the Treasury's benchmark 30-year bond was up 1/4 point at 95 1/4, yielding 8.53 per cent. The yield on the long bond was as high as 8.62 per cent at its weakest price of the day.

At the short end of the yield curve, the two-year issue was quoted up a point, yielding 8.26 per cent. Medium-dated maturities were quoted as much as 1/4 point higher.

The Federal Reserve arranged two-day matched sale-purchase agreements yesterday when Fed funds, the rate at which banks lend to each other, were changing hands at 8 1/4 per cent. The move, which drains reserves from the banking system, replaces last Thursday's five-day draining operation, which expired yesterday.

The debt market rally came on the back of a sharp rise in the dollar, amid reports that Mr Mikhail Gorbachev, is con-

sidering resigning. The report, on Cable News Network, said Mr Gorbachev would remain as president.

The dollar was quoted at Y145.20 and DM1.7020 in late New York trading, up from Y142.98 and DM1.6771 late Monday in New York.

In the absence of important economic data yesterday, the debt market focused on comments by Mr Alan Greenspan, chairman of the Federal Reserve, to the Joint Economic Committee. Mr Greenspan's comments about the US economic picture were vague. "I don't think we're getting a clear fix until well into the spring months," he said.

Mr Greenspan stressed that the risk of recession is "not negligible. We are still at risk," he said.

WEST GERMAN bond prices fell by up to 40 pfennigs in afternoon trading as the market reacted to news that the Government would set the terms of a new federal bond this Friday.

This set off hedging in the futures market, with a knock-on effect on cash bonds. Other factors cited by analysts included the weakening of US Treasury yields in the wake of Mr Greenspan's comments and domestic and East European political uncertainties.

The market had initially moved higher, helped by short-covering and the Federal Government's 7 1/2 January 2000 bond was fixed at 97.31 after 97.15, to yield 7.64 per cent, but in late afternoon trading it was quoted at around 97.10.

UK GOVERNMENT bond prices rose sharply and down before dropping sharply at the longer end in the afternoon in reaction to Mr Greenspan's remarks on the US economy.

At the opening the market moved higher, in part following West Germany, but then moved erratically in a mixed reaction to the latest Confederation of British Industry quarterly industrial survey.

The market remained thinly traded, although some analysts reported foreign buying concentrated among medium-term issues. The benchmark 1 1/2 Treasury stock due 2007 was quoted near the close 1/4, a point down at 106 1/4 to yield 10.81, while medium-dated stocks lost around 1/4, with the 12 per cent Exchequer 1998 quoted in late trading at 108 1/4, against 108 1/2 overnight.

JAPANESE government bond prices dropped on a weaker yen against the dollar and on inflationary fears. The Bank of Japan said the coun-

BENCHMARK GOVERNMENT BONDS

Coupon	Rate	Price	Change	Yield	Week	Month
UK GILTS						
10.000	94-06	104.00	+1.52	12.18	12.51	11.38
10.500	94-02	103.00	+1.18	11.18	10.57	9.57
9.000	10/08	98-10	-1.12	10.28	10.30	8.71
US TREASURY						
7.875	11/09	95-26	+3.92	8.51	8.27	7.62
8.125	8/18	95-11	+3.52	8.56	8.30	7.97
JAPAN						
No 111	8/89	89-38	-0.78	8.64	8.64	8.71
5.700	8/89	84-20	-0.61	9.41	8.46	5.88
GERMANY						
7.000	9/89	96-30	-0.20	7.67	7.72	7.26
FRANCE						
BTAN	10/94	81-72	+0.71	10.32	10.33	10.21
OAT	5/98	90-80	-1.15	9.53	9.58	9.50
CANADA						
9.250	12/99	95-10	+0.10	10.03	9.84	8.71
NETHERLANDS						
7.500	11/99	94-80	-0.80	8.28	8.32	8.02
AUSTRALIA						
12.000	7/89	96-10	-	12.71	12.74	12.90

London closing, * denotes New York closing
Yields: Local market standard Prices: US, UK in 32nds, others in decimal
Technical Data/ATLAS Price Sources

Loan for UK independent power station

SWISS Bank Corporation said yesterday that it had underwritten a project loan of about \$150m for the first independent power station to be established in the UK, writes Stephen Fidler.

A two-year construction loan is being provided to build the station - the 224MW Roose-

cote Power Station near Barrow-in-Furness, Cumbria - which will convert on completion of construction into a 14-year term loan. The total project cost is about \$135m, of which 15 per cent is being provided by equity.

Swiss Bank, which disbursed the first portion of the loan to

the Lakeland Power (Development) Company in December, plans to begin syndication to other banks in the second half of February. It won the mandate in bidding with three other banks, one each from Britain, the US and Japan. Interest rates were not disclosed.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Domestic and Foreign Bonds	25	63	12
Equities	25	43	2
Financial and Properties	120	172	406
Commodities	18	31	45
Options	29	61	71
Others	53	91	102
Totals	509	860	1,593

LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Rating	Comments
British Govt 10.000	10.000	104.00	12.18	A+	
British Govt 10.500	10.500	103.00	11.18	A+	
British Govt 9.000	9.000	98.10	10.28	A+	
US Treasury 7.875	7.875	95.26	8.51	A+	
US Treasury 8.125	8.125	95.11	8.56	A+	
Japan No 111	11.100	89.38	8.64	A+	
France BTAN	10.000	81.72	10.32	A+	
Germany 7.000	7.000	96.30	7.67	A+	
Canada 9.250	9.250	95.10	10.03	A+	
Netherlands 7.500	7.500	94.80	8.28	A+	
Australia 12.000	12.000	96.10	12.71	A+	

FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Rating	Comments
British Govt 10.000	10.000	104.00	12.18	A+	
British Govt 10.500	10.500	103.00	11.18	A+	
British Govt 9.000	9.000	98.10	10.28	A+	
US Treasury 7.875	7.875	95.26	8.51	A+	
US Treasury 8.125	8.125	95.11	8.56	A+	
Japan No 111	11.100	89.38	8.64	A+	
France BTAN	10.000	81.72	10.32	A+	
Germany 7.000	7.000	96.30	7.67	A+	
Canada 9.250	9.250	95.10	10.03	A+	
Netherlands 7.500	7.500	94.80	8.28	A+	
Australia 12.000	12.000	96.10	12.71	A+	

RIGHTS OFFERS

Issue	Amount	Price	Yield	Rating	Comments
British Govt 10.000	10.000	104.00	12.18	A+	
British Govt 10.500	10.500	103.00	11.18	A+	
British Govt 9.000	9.000	98.10	10.28	A+	
US Treasury 7.875	7.875	95.26	8.51	A+	
US Treasury 8.125	8.125	95.11	8.56	A+	
Japan No 111	11.100	89.38	8.64	A+	
France BTAN	10.000	81.72	10.32	A+	
Germany 7.000	7.000	96.30	7.67	A+	
Canada 9.250	9.250	95.10	10.03	A+	
Netherlands 7.500	7.500	94.80	8.28	A+	
Australia 12.000	12.000	96.10	12.71	A+	

TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Rating	Comments
British Govt 10.000	10.000	104.00	12.18	A+	
British Govt 10.500	10.500	103.00	11.18	A+	
British Govt 9.000	9.000	98.10	10.28	A+	
US Treasury 7.875	7.875	95.26	8.51	A+	
US Treasury 8.125	8.125	95.11	8.56	A+	
Japan No 111	11.100	89.38	8.64	A+	
France BTAN	10.000	81.72	10.32	A+	
Germany 7.000	7.000	96.30	7.67	A+	
Canada 9.250	9.250	95.10	10.03	A+	
Netherlands 7.500	7.500	94.80	8.28	A+	
Australia 12.000	12.000	96.10	12.71	A+	

LONDON TRADED OPTIONS

Option	Amount	Price	Yield	Rating	Comments
British Govt 10.000	10.000	104.00	12.18	A+	
British Govt 10.500	10.500	103.00	11.18	A+	
British Govt 9.000	9.000	98.10	10.28	A+	
US Treasury 7.875	7.875	95.26	8.51	A+	
US Treasury 8.125	8.125	95.11	8.56	A+	
Japan No 111	11.100	89.38	8.64	A+	
France BTAN	10.000	81.72	10.32	A+	
Germany 7.000	7.000	96.30	7.67	A+	
Canada 9.250	9.250	95.10	10.03	A+	
Netherlands 7.500	7.500	94.80	8.28	A+	
Australia 12.000	12.000	96.10	12.71	A+	

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS

Figures in parentheses show number of stocks per section

Index	Day's Change	Est. Earnings Yield (%)	Gross Div. Yield (%)	Net Div. Yield (%)	Index	Day's Change	Est. Earnings Yield (%)	Gross Div. Yield (%)	Net Div. Yield (%)
1. CAPITAL GROUPS (283)	89.38	12.18	4.79	9.56	1.34	89.38	12.18	4.79	9.56
2. Building Materials (27)	108.98	12.18	4.79	9.56	1.34	108.98	12.18	4.79	9.56
3. Contracting, Construction (36)	151.92	12.18	4.79	9.56	1.34	151.92	12.18	4.79	9.56
4. Electronics (10)	256.49	12.18	4.79	9.56	1.34	256.49	12.18	4.79	9.56
5. Engineering-Aerospace (53)	192.64	12.18	4.79	9.56	1.34	192.64	12.18	4.79	9.56
6. Engineering-General (42)	47.71	12.18	4.79	9.56	1.34	47.71	12.18	4.79	9.56
7. Metals and Metal Forming (6)	461.89	12.18	4.79	9.56	1.34	461.89	12.18	4.79	9.56
8. Motors (16)	381.81	12.18	4.79	9.56	1.34	381.81	12.18	4.79	9.56
9. Other Industrial Materials (25)	1496.58	12.18	4.79	9.56	1.34	1496.58	12.18	4.79	9.56
10. CONSUMER GROUP (176)	281.18	12.18	4.79	9.56	1.34	281.18	12.18	4.79	9.56
11. Beverages and Distillers (22)	1287.58	12.18	4.79	9.56	1.34	1287.58	12.18	4.79	9.56
12. Food Manufacturing (19)	1124.16	12.18	4.79	9.56	1.34	1124.16	12.18	4.79	9.56
13. Food Retailing (16)	2313.47	12.18	4.79	9.56	1.34	2313.47	12.18	4.79	9.56
14. Health and Household (13)	2826.52	12.18	4.79	9.56	1.34	2826.52	12.18	4.79	9.56
15. Leisure (33)	1624.47	12.18	4.79	9.56	1.34	1624.47	12.18	4.79	9.56
16. Packaging & Print (16)	574.99	12.18	4.79	9.56	1.34	574.99	12.18	4.79	9.56
17. Publishing & Printing (17)	3562.30	12.18	4.79	9.56	1.34	3562.30	12.18	4.79	9.56
18. Stores (31)	779.58	12.18	4.79	9.56	1.34	779.58	12.18	4.79	9.56
19. Textiles (13)	317.79	12.18	4.79	9.56	1.34	317.79	12.18	4.79	9.56
20. OTHER GROUPS (169)	168.28	12.18	4.79	9.56	1.34	168.28	12.18	4.79	9.56
21. Chemicals (22)	1281.88	12.18	4.79	9.56	1.34	1281.88	12.18	4.79	9.

UK COMPANY NEWS

Microgen hit by restructure and suspected fraud

By Alan Cane

A SUSPECTED fraud, the cost of major management restructuring and a higher tax charge in Sweden have conspired to reduce profits at Microgen, the information management systems group, for the first time in six years.

The company, which claims to have 60 per cent of the UK market for bureau-based computer output on microfilm, laser printing and computer aided typesetting, reported pre-tax profits of £7.2m for the year ended October 31 1989, a decline of 28 per cent on the previous year and about £2m below analysts' expectations.

Earnings per share were hit even harder - down 35 per cent at 11.1p reflecting the higher Swedish tax charge which cost the company some £300,000.

Sales were up 14 per cent at £64m compared with £56.5m a year earlier. The company had warned at the half-way stage that profits would be lower and its shares closed at 12.1p, only 4p down on the day.

Mr Patrick Barbour, chairman, said the company had made a provision of £800,000 against what he described as the possibility of a deliberate and systematic fraud.

The police are now completing investigations into the matter and are expected to lay charges against a former senior executive of the company. Mr Barbour said that as the case was now under judicial review.

could give no further information. The company hoped, however, to recover a proportion of the missing funds.

He said that revamping the management structure of the UK company and redirecting its strategy management services had cost some £500,000. Losses from the ill-advised purchase of a direct mail company, shortly to be sold, cost £200,000 and the write-off of demonstration stock, £260,000.

The directors recommend a final dividend of 4.5p making a 6.7p (6.5p) total.

COMMENT

Analysts were understandably irritated by Microgen's figures after expecting pre-tax profits in the £9m region. They believe, however, the company is basically sound and that it has now revealed all the bad news. Many of the problems seem to have been the result of sloppy management which failed to anticipate the need for investment in a new generation of computer equipment or to understand how difficult it would be to integrate Microgen and Scan Laser, the two principal companies in the group. Mr John Thorpe, former managing director of the security print division of De La Rue, has now taken over as group managing director. Analysts are now forecasting pre-tax profits of at least £9m for 1990.

Invicta Sound extends its range with French buy

By John Thornhill

INVICTA SOUND, the Kent-based radio company, will soon be soothing the ears of half a million French listeners after buying the evocative French radio Nostalgie licence for the Boulogne and Calais regions.

Radio Nostalgie's programming is aimed at the over-35s - what Invicta calls the "golden oldies marketplace". The station broadcasts middle-of-the-road music such as Frank Sinatra.

The USM-quoted Invicta also has an interest in Continental FM, which broadcasts in north-west Europe. Mr Nigel Reeve, Invicta's managing director, said this station aimed its programming at 15 to 34-year-olds, but added that the two stations would be able to benefit from sharing the same

advertising sales team based in Boulogne.

The acquisition has been made through Invicta's wholly-owned subsidiary, Invicta Continental, to comply with French broadcasting rules.

The cost of the purchase was not disclosed but Mr Reeve said it could be funded out of Invicta's cash flow.

● Southern Radio Holdings has increased its shareholding in Invicta Sound to 19.8 per cent. Earlier this month it bought a 15 per cent stake from Crown Communications. Invicta has previously been in takeover talks with Southern and Mr Reeve did not discount the possibility that they would begin again. But he considered that such discussions were unlikely to take place in the immediate future.

Throgmorton Trust's assets decline to 99.3p

By Andrew Bolger

THROGMORTON TRUST, the investment trust which owns the Framlington fund management group, yesterday reported a 2.3 per cent drop in net asset value from 102.23p to 99.26p over the year to November 30.

During the same period, the FT All-Share Index rose by 22 per cent, but Throgmorton suffered because of its focus on smaller companies.

The final dividend goes up to 2.38p (1.88p), making a total for the year of 3.18p (2.65p) per share.

Gross revenue increased from £19.51m to £25.32m, but dividends from investment dropped from £13.36m to £12.8m. Expenses and interest took £13.72m (£9.96m).

Framlington made pre-tax profits of £6.71m in the period. Its results were not consolidated, but the fund manager, Lord Ezra, said the management does have an impact in terms of income received by Throgmorton, and on interest payable by the group.

Lord Ezra, chairman of the trust, said: "The flow of revenue was higher in the second half of the year, producing a satisfactory result for the 12 months as a whole."

He added: "The trust's asset growth was affected by the underperformance of smaller companies but the board now considers the heavy markdown of such shares has created favourable circumstances for investment."

Ascending the slopes and seeking new horizons

James Buxton and David Owen on East of Scotland Industrial Investments' hostile bid for Saltire

THE COVER of East of Scotland Industrial Investments' latest annual report depicts a string of cable cars on a mountain. This is the Nevis Range Development Company, a project to develop skiing on the slopes of Aonach Mhor, near Ben Nevis in the West Highlands.

Skiing is just one of the diverse sectors in which ESII, an unquoted investment group with holdings chiefly in unlisted companies, has an interest. Others include waste disposal, structural steel engineering and printed circuit board manufacture. The group's 15.7 per cent stake in Nevis Range is a relatively small investment, having cost just £137,500.

Now the company is attempting to add insurance to its portfolio through a hostile £11.8m bid for Saltire Insurance Investments, a fellow Edinburgh investment trust founded by Hodgson Martin in mid-1987 in the south-east of England carrying the shares to £18. They are now back to £13.35.

The offer, which is worth 78.75p per share, is equivalent to 105 per cent of Saltire's estimated formula asset value on January 23.

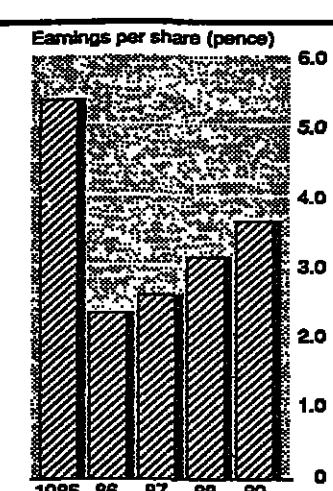
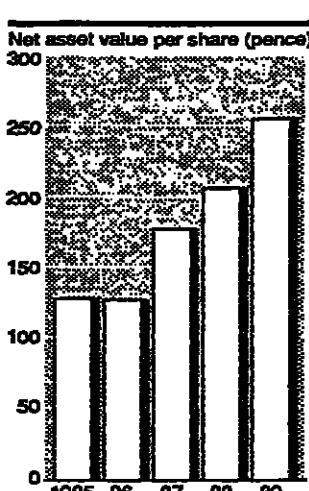
The offer document and subsequent comments made by ESII make much of Saltire's poor performance. And indeed the group is rated the worst performing Scottish investment trust out of 44 over the past two years.

But what of ESII's own performance? After all, the company's net asset value per share was in marginal decline between 1984 and 1988 before registering strong growth over the next three years.

In fact, analysts tend to regard ESII as a one-stock company which has come good thanks to its holding in Shanks & McEwan, now one of the UK's largest waste disposal companies.

Shanks & McEwan came to the stock market in early 1988 with its shares priced at 650p. Last year, a combination of earnings growth, the vogue for "green" stocks and the group's ownership of large tracts of landfill space in the south-east of England carried the shares to £18. They are now back to £13.35.

Quayle Munro, the Charlotte Square-based merchant bank which manages ESII, advised Shanks & McEwan on the 1982 financial reconstruction that



set it on the path to growth. ESII's 700,000 shareholding in the company is now worth £3.2m (or more than ten-times its cost), accounting for more than 40 per cent of overall assets.

Nonetheless, Mr Michael Munro, who runs ESII, is at pains to stress that Shanks & McEwan is not a one-shot star. He points out that eleven companies in which ESII has

invested in over the past five years have either obtained a listing or quotation, or been taken over.

He says: "You are always going to have one spectacular winner. We are always fairly conservative in our valuations of unquoted companies. There are several other interesting companies in our portfolio."

East of Scotland Onshore, an investment trust involved in unquoted oilfield service companies and an ESII sister company, for example, was hit by the oil industry downturn. It was eventually taken over in 1985 by IFICO, an investment company, at a price not unfavourable to shareholders.

More recently, Aonach Mhor, having opened just before Christmas, was hit by a series of well-publicised incidents involving equipment malfunctions and the injury of a skier on the resort's ski-lift.

Mr Munro says that the faults were immediately rectified by the Austrian contractors and that Nevis Range should benefit in the longer run from the fact that snow tends to lie longer on Aonach Mhor than at competing Scottish resorts.

Nevis Range is one of several recent operations which have brought a higher profile to Quayle Munro in its seventh year of existence. The company was founded by Mr Munro and Mr Ian Jones - whose middle name is Quayle - in 1983.

After a number of corporate finance deals, it lately broke new ground when it was cho-

sen to advise the Scottish Office on the privatisation of the Scottish electricity industry.

In addition, it counselled the government on the future of the Scottish Development Agency's investment activities. Having told the government how to organise the sale of the state-owned Scottish Bus Group, it is also involved in the sale of the individual units into which it is being divided.

Mr Munro regards these and other activities as "steps up the ladder" to become a bigger player in the Edinburgh corporate finance scene.

In 1990, whether or not the Saltire bid succeeds, ESII intends to seek investment trust status. This is likely to be a valuable step for the group, since it would lose its liability for capital gains tax on its investment successes.

Though investment trusts do not normally have more than 15 per cent of their assets in any one share, Mr Munro does not expect ESII's interest in Shanks & McEwan to present an obstacle to this ambition.

The timing and form in which the company made the investment means that this restriction will not apply, he says.

Rush & Tompkins builds a 7.4% advance to top £3.5m

By Vanessa Houlder

RUSH & TOMPKINS, the UK developer and contractor, yesterday announced a 7.4 per cent increase in pre-tax profits from £3.82m to £4.09m for the six months to September 30 1989. Turnover increased from £110.19m to £118.54m.

Mr Nigel Dunnett, managing director, struck a note of caution about the effect of tough market conditions on several joint ventures which are due to be sold in the second half. However, negotiations were under way and he was quietly confident, he said.

In the first half four developments were sold. They were a retail and office development in Bristol, a retail development in Kilmarlock and industrial investments in Southampton and Glasgow.

Mr Dunnett said he was basing decisions on the supposition that interest rates would come down in the autumn. "At the moment I do not see any reason to sell properties at a massive discount," he said.

The programme of joint venture developments was going well, particularly in Scotland and the north of England, said Mr Dunnett.



Nigel Dunnett: basing decisions on the supposition that interest rates would come down in the autumn

In Europe an office park development in Hamburg is due to start later this year. Planning consent has also been granted for an office block in Lisbon.

The group's interests in the Bahamas were going well, said Mr Dunnett. However, market conditions in the US remained difficult.

Agreement has been reached with Hochtief of West Germany, a major shareholder, to

undertake road, bridge and motorway projects in the UK.

After being restructured in 1986 Rush & Tompkins has specialised as a contractor/developer. It invests no more than 50 per cent in a single development for which it also does the contracting.

Earnings per share increased from 15.6p to 15.7p, and an unchanged dividend of 4p is declared.

Roskel expands via acquisition

ROSKEI, the USM-quoted suspended ceilings and partitioning specialist, has acquired Access Rental and its subsidiaries, for a total of £1.8m.

The consideration was satisfied by the issue of £1.59m ordinary shares, of which 793,247 are being retained by certain of the vendors. The balance has been placed with institutional investors at 111p per share.

The company is also raising about £234,000 in a placing for cash of £10.537 per ordinary share, again at 111p per share. Proceeds will be used to provide the enlarged group with additional working capital.

Access, which specialises in the hire of hydraulic lifting platforms and mobile alloy towers, made pre-tax profits of £230,438 in the year to May 31 1989 on turnover of £1.84m. Assets at that date were £584,482.

Martin Shelton improves to £80,000

Martin Shelton Group, the USM-quoted supplier of diaries, calendars and business gifts, reported pre-tax profits 16 per cent higher at £80,000 for the six months to September 30.

Turnover rose 28 per cent from £1.05m to £1.3m. The interim dividend is lifted 50 per cent to 0.75p (0.5p), payable from earnings ahead 18 per cent to 1.04p (0.88p) per 10p share.

Stonehill

Stonehill Holdings, a furniture maker and property investor, yesterday announced sharply increased pre-tax losses at the interim stage.

For the six months to September 30 the deficit rose from £386,000 to £594,000. Turnover declined from £6.01m to £4.19m, with losses per share amounting to 4.73p (2.52p).

Correction

Honorbilt

Honorbilt is issuing shares worth £500,000 to pay for the brand names and certain assets of Parkes Clothing. The terms were incorrectly reported yesterday.

Colonnade helps build bid defence with £1.55m sale of TIP Europe shares

By Andrew Bolger

COLONNADE Development Capital, a small investment company which is the target of an £2.9m hostile cash bid, yesterday announced that it had raised £1.55m by selling 80,185 shares in TIP Europe, the trailer rental group.

Stratagem Group last week offered 163p per share for Colonnade, which rejected the offer as inadequate. In December Stratagem led shareholder opposition which blocked a plan by Colonnade to reorganise its management and purchase British and Commonwealth Holdings' development investment arm.

Colonnade said that following the TIP Europe sale, its portfolio yesterday contained cash, cash receivables and quoted government securities with a total value of £7.1m (representing 140p per Colonnade share in addition to the proposed dividend of 3.2p net

for the year to October 31). Colonnade also said it held equity investments in Intec Group, which makes drawing office equipment; Sherwood Computer Services; JT Ellis, a furniture maker; Reedpack, a paper company; and Pelham Communications, a marketing services group.

Mr Richard Wevill, a director of Colonnade, said it was a matter of public record that his group owned 83.1m shares in Intec, which had a current market value of £1.86m.

That stake alone would add an extra 37p to the value of each Colonnade share.

Colonnade repeated that the Stratagem offer of 163p per share did not represent fair value for shareholders.

Colonnade shares were now trading ex the dividend payable for the year ended October 31, effectively making the offer worth only 159.8p per share. Shareholders were urged to

await the board's own proposals to maximise shareholder value.

Stratagem said yesterday that it had bought 250,000 shares in Colonnade on Monday at 163p each, representing 4.9 per cent of Colonnade's share capital.

This brought the number of shares either owned or controlled by Stratagem to 18.1 per cent.

Prior to the offer Stratagem said it owned 4.5 per cent of Colonnade's ordinary shares.

On announcing the offer, it had received expressions of support from holders of 42.7 per cent of Colonnade's shares, of which it had subsequently bought shares representing 13.6 per cent of the total.

Colonnade shares closed unchanged at 165p, and Stratagem remained at 185p.

FOOD INDUSTRY

The Financial Times proposes to publish this survey on:

6th March 1990

For a full editorial synopsis and advertisement details, please contact:

Jonathan Wallis
on 01-873 3565

or write to him at:

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

NOTICE TO HOLDERS OF WARRANTS
ISSUED BY
NIPPON STEEL CORPORATION

in connection with its
U.S. \$600,000,000 3 1/8 per cent.
Bonds due 1992 with Warrants
(the "1992 Bonds")
and its
U.S. \$1,200,000,000 4 1/8 per cent.
Bonds due 1993 with Warrants
(the "1993 Bonds")

Nippon Steel Corporation (the "Company") on 26th January 1990 issued its \$100,000,000 0.10 per cent. Bonds due 1994 with Warrants and on 27th January 1990 250,000,000 shares of its common stock.

NOTICE IS HEREBY GIVEN that as a result of those two issues the Subscription Price of the Warrants issued in connection with the 1992 Bonds changed from \$687.0 to \$685.20 on 26th January 1990 and then from \$685.20 to \$682.10 on 27th January 1990, and the Subscription Price of the Warrants issued in connection with the 1993 Bonds changed from \$932.00 to \$929.50 on 26th January 1990 and then from \$929.50 to \$925.30 on 27th January 1990.

Save for those adjustments to the Subscription Prices the terms of the Warrants issued in connection with the 1992 Bonds and the terms of the Warrants issued in connection with the 1993 Bonds remain unchanged.

NIPPON STEEL CORPORATION

(President and Representative Director)
Dated: January 31 1990

NOTICE TO THE
WARRANTHOLDERS OF
UNY CO., LTD.
(the "Company")
U.S.\$60,000,000
2 3/4 per cent. Bonds
Due 1991 with Warrants

Notice is hereby given pursuant to Clauses 3 and 4 of the Instrument dated 22nd June, 1988 (the "Instrument"), as follows:
1. At its meeting held on the 20th day of January, 1990, the Board of Directors of the Company resolved to make a free share distribution to the shareholders of record on the date specified below at the rate of 0.025 share per one share held.
2. The record date in Japan is the 20th day of February, 1990, and the aforesaid free share distribution will result in an adjustment of the subscription price relating to the warrants with each adjustment taking effect in Japan on 21st day of February, 1990.
3. The subscription price before adjustment is 1,701.60 Japanese Yen per share of common stock of the Company and the price which will result, pursuant to the Clauses 3 and 4 of the Instrument, after giving effect to the aforesaid free share distribution will be 1,720.40 Japanese Yen per share of common stock.
UNY CO., LTD.
By: The Tokyo Bank, Limited
London Branch
as Fiscal Agent 21st January, 1990

NOTICE TO THE
WARRANTHOLDERS OF
UNY CO., LTD.
(the "Company")
U.S.\$150,000,000
4 1/8 per cent. Bonds
Due 1993 with Warrants

Notice is hereby given pursuant to Clauses 3 and 4 of the Instrument dated 22nd June, 1988 (the "Instrument"), as follows:
1. At its meeting held on the 20th day of January, 1990, the Board of Directors of the Company resolved to make a free share distribution to the shareholders of record on the date specified below at the rate of 0.025 share per one share held.
2. The record date in Japan is the 20th day of February, 1990, and the aforesaid free share distribution will result in an adjustment of the subscription price relating to the warrants with each adjustment taking effect in Japan on 21st day of February, 1990.
3. The subscription price before adjustment is 2,150.70 Japanese Yen per share of common stock of the Company and the price which will result, pursuant to the Clauses 3 and 4 of the Instrument, after giving effect to the aforesaid free share distribution will be 2,169.50 Japanese Yen per share of common stock.
UNY CO., LTD.
By: The Tokyo Bank, Limited
London Branch
as Fiscal Agent 21st January, 1990

TECHNOLOGY

"THE TELEPHONE allowed us to transcend space. Voice messaging allows us to transcend time. You can be in Hong Kong, Tokyo, Moscow - it does not matter. You can still be firing messages off to one another."

Scott Jones, the 29-year-old chairman and chief scientist of Boston Technology, is singing the praises of voice messaging - a technology in which his four-year-old US company has become a world leader.

His claims may sound over-ambitious, but they become more credible when you think of the number of times you have failed to get through to people because either their switchboard takes ages to answer, or they are not at their desk, or they are engaged. About three-quarters of all phone calls in the US do not hit the mark for one of these reasons, according to IT consultants Dataquest.

And remember the frustration caused when a message is taken down inaccurately. Most people have grown so used to this phenomenon that they rarely leave a message that contains more than their name and phone number. Anything longer is likely to get garbled.

The joy of voice messaging - often called voice mail - is that you can leave a message as long as you like for friends, colleagues and business associates in the knowledge that it will get through without any mistakes. It is also easier than sending somebody a letter or facsimile - you do not have to go through the laborious process of putting pen to paper - and has the advantage of con-

Hugo Dixon explains a system that enables telephone companies to offer voice mail

Message of hope for frustrated callers

vaying information. Anybody who calls the US regularly will be familiar with voice mail. You phone a company and hear a recording like: "Good morning, this is Pinkerton & Pinkerton. If you know the extension of the party you are calling, enter it now. For a list of extensions, press 1; for a human operator, press 2 or stay on the line."

So you press 3456. "Hi, this is Jenny," the machine answers. "I'm out of the office until Thursday morning, but I will be checking my mail box for messages every two hours so please leave a message. If you need to speak to somebody now, press 5567 to speak to my secretary."

Almost all such services are currently provided on an office-by-office basis over voice messaging systems attached to a company's switchboard. Boston Technology has gone a stage further by developing a system large enough to be used by telephone operators to provide services to the public.

So far, six of America's seven "Baby Bell" telephone operating companies, have chosen Boston Technology's CO

Access system. The group is starting to market the system in Europe, although it may be slow to take off because many phones still have dials instead of buttons.

Jones says his company's system opens up markets which are not served by the smaller single company systems. The most attractive is the residential market, with 85m phones installed in homes throughout the US. Jones predicts that 3m customers a year will convert to the service.

But isn't voice messaging nothing more than a fancy answering machine?

Jones agrees, but says it is precisely the fancy features that give it a competitive advantage. Customers pay a monthly subscription, currently set at \$5, and do not need to buy their own piece of equipment; every message is automatically marked with the date and time, and messages can be left while people are engaged, not simply when they are out.

Each member of a family can have his or her voice mailbox. So you can call up the home number and listen to messages like: "This is the Train family.

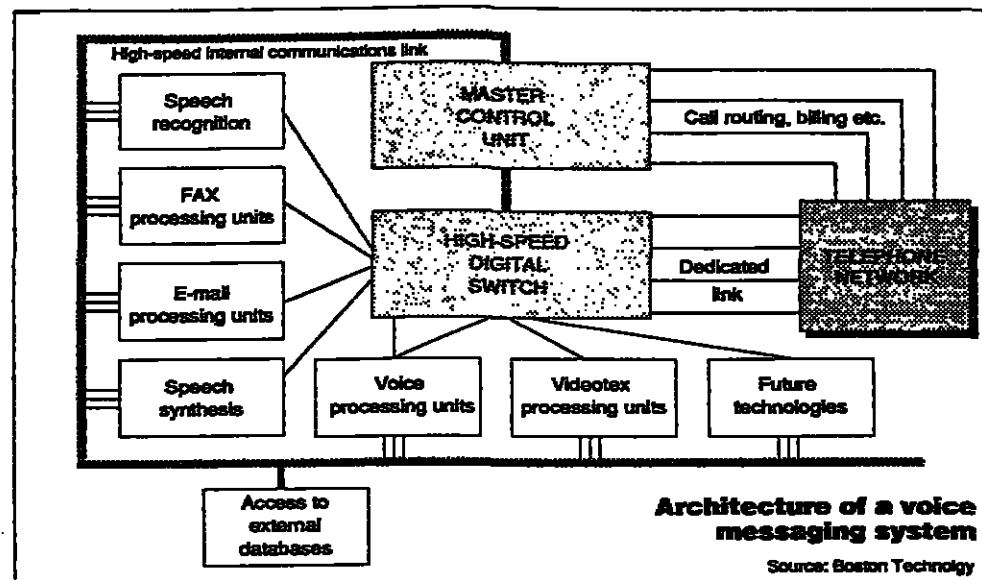
We are sorry nobody is here. To leave a message for Francine, press 1; for Bobby, press 2; for Linda, press 3; or press 0 if your message is intended for the family as a whole."

A feature that may be particularly useful in an office is group messaging. This would allow a sales director, for example, to give members of the sales force a pep talk every morning. The message would only have to be recorded once.

Voice messaging is not, however, without its problems. In some quarters, it has become unpopular because of a phenomenon known as "voice mail jail". This occurs when people call a company, only to be routed around a maze of computer options when they really want to talk to a human.

Part of the problem is that companies which install voice messaging often use it as an excuse to cut the number of human operators they employ. Another is that the software is sometimes badly designed, so that callers are faced with too many options.

Jones says automated operators are not suitable in all situations. Corporations, he says, may wish to continue to use



human operators to answer calls at their head offices, though the human operators could then connect callers to voice mailboxes. Automated operators are more useful after office hours, when the switchboard would not otherwise be manned, or as a back-up to overworked staff.

Another problem is that people may not look into their mailboxes regularly. So for the system to be effective, calling in needs to become habitual and users should make it clear when they are likely to retrieve their messages.

Boston Technology's system consists of three main elements: voice processing units

(VPUs); a high-speed digital switch; and a master control unit. Each VPU, essentially a computer on which the messages are stored, has 24 ports. The system can be configured to support up to 64 VPUs, giving 1,536 ports or 7,040 hours of storage.

The VPUs are connected to the telephone network via the switch. This directs callers who wish to leave or retrieve messages to the relevant VPUs.

The control unit contains information about where messages for particular subscribers are held and is responsible for communicating details on billing, call routing and so forth to the telephone network. It is

also connected directly to the VPUs via an internal communications network. This allows VPUs to transfer messages to each other so that a caller can retrieve a message from a different VPU from the one on which it was left.

The CO Access System uses standard industry building blocks: 386 microprocessors; ethernet local area networks; and T1 telecommunications links, the US standard. Boston Technology has created the system's architecture and software. Jones says that, in future, it will be easy to add fax, electronic mail and videotex processing units. This would mean, for

instance, that faxes could be stored in the system and retrieved at a time and place convenient to the recipient. People would be able to receive at home faxes originally sent to their offices. And by incorporating character recognition and speech synthesis devices, the system would even be able to dictate a fax over the phone.

Another application would be to use this sort of system as a gateway to databases provided by outside service companies. For example, airlines could link their databases containing times of flights, prices and seat availability to CO Access. Customers could then interrogate the system and book seats.

It would, of course, be possible for service companies to install their own dedicated systems to allow customers to talk to their databases - and some already do this. Similarly, the telephone operators could build separate systems to store and forward fax, electronic mail and videotex.

However, Jones argues that it will be cheaper to run all these services from a common platform. Integration would also mean that customers would be able to get access to all their fax, electronic mail, videotex and voice messages by calling a single number.

None of Boston Technology's customers have yet committed themselves to this ready future and, indeed, the company is still in the process of developing the applications. But Jones says that, when he talks to the Baby Bells about the potential uses, their eyes light up.

BT and the Government fling a digital lifeline to Highland businesses

Scotsmen returning from the Highlands of Scotland often enthuse over its unspoiled beauty. To businesses, however, the area's remoteness is less enchanting. As the fax machine produces yet another illegible document because of poor telephone links, at least one concern has admitted that it contemplated leaving the "Top Country" for snooker surroundings.

In response, British Telecom and the Highlands and Islands Development Board (HIDB), a UK Government body, are spending £16.35m on a programme that will make the region one of only a handful with an all-digital network.

The Highlands and Islands Initiative involves the installation, by 1992, of optical fibre cables and digital telephone exchanges in places as remote as Orkney, Shetland and

the Western Isles.

Sir Robert Cowan, chairman of the HIDB which is contributing £4.5m, says the initiative is "the most important single investment the board has made in the economic future of the Highlands and Islands."

The area will be one of the first six in the UK to have access to the integrated services digital network (ISDN). This runs to the 1420 standard, suitable for linking to the Continent, Japan and the US. ISDN gives subscribers two high-capacity 64 kbit/sec data channels. Information can be sent 60 times as fast as over an ordinary voice line and at the same cost per minute.

The HIDB hopes improved communications will help to persuade companies to move part of their operations to the Highlands. John Lough, the board's telecommunica-

tions consultant on secondment from BT, says another goal is to encourage companies to start-up in such sectors as software and electronic publishing.

Yet he recalls how tough it was to push the idea through many layers of bureaucracy. There was resistance to giving BT, a privatised company, government cash for something that it would eventually do anyway.

Sceptics said the existing BT network was adequate for straightforward voice calls, if a little eccentric. Remote exchanges were powered by waterwheels and solar cells, and there were still telephone boxes of the antique "push button A" type that would baffle a Londoner used to microprocessor-controlled card phones.

Eventually the HIDB struck a deal with BT that included a claw-

back if the extra traffic carried by the improved links started to make the investment self-financing. BT is now installing System X digital telephone exchange equipment in 45 places in the Highlands.

It has also established the Network Services Agency (NSA), a local subsidiary which will help companies to exploit the improved links by offering such services as databases or electronic mail.

The NSA rents out processing power and disk space on its three DEC minicomputers so that companies do not need to make a big initial investment themselves.

Richard Kiddy, managing director, says the NSA's "one-stop" philosophy means that a company could easily set up a complex system with public and private databases and several types of access, without having to co-ordinate

many suppliers. Companies do not need to be based in the Highlands, or even in the UK, to use the NSA.

The only service installed on the NSA computers at present is Ruritel, an electronic conferencing and mail system for, say, researchers scattered across Europe. It is funded by the Arkleston Trust, which studies new approaches to rural development.

John Bryden, the programme director based in Nethy Bridge, reports that when Ruritel was established, it was expected that there would be 60 users. The pilot system has grown to 150. Organisations subscribing to Ruritel can set up electronic conferences, restricting access as they wish.

The NSA will soon launch a mail, conferencing and data exchange service. Although initially marketed in Scotland, it will eventually

be offered across the UK.

An example of the way communications technology can boost local business is provided by Hi-Line, a holiday booking service. Ned Wayne, managing director, says he once considered moving the company from Dingwall, a small town 15 miles north west of Inverness, to Aberdeen because of the poor telephone links. Interim improvements and the promise of the ISDN link persuaded him to stay.

Hi-Line helped more than 19,000 people to plan their holidays in the region in the 12 months to September. Customers ring in to discuss their holiday. A single payment buys a customised package which can include car hire, ferry tickets, ski passes and accommodation selected from thousands of local guest houses and hotels, many too small to use computers themselves.

Hi-Line plans to link its database to Sabre or one of the other airline reservation systems. Then customers walking into a travel agent in Inverness, Florida, would be able to set up a personalised holiday in the original Inverness by having the travel clerk link into Hi-Line's computer 4,500 miles away.

When announcing the initiative, Malcolm Rifkind, Secretary of State for Scotland, said he expected at least 350 jobs to be created. BT has already decided to recruit 100 directory enquiry staff in Inverness to handle calls routed from London. It is hoped the target will easily be beaten if local businesses make full use of the opportunities created by having an all-digital network earlier than many other areas of Europe.

Gren Manuel

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MINES—Contd							
	1969/70		Stock Tons	Price Rs.	+ or - %	Div Net	Cm
	High 90t	Low 50t					
P/E	29.5						
2.2	11.3						
8.8	-						
Miscellaneous							

	180	180	Warrants	y	24	+7		
3.2	7.9	32 $\frac{1}{2}$	21 Anglo-Dominion	y	14	-6		
		70 $\frac{1}{2}$	380 Bond Int'l Gold	y	61	-7		
		6	25 Burt Mining 10c	y	35	+1		
		4	19 McCoy Res Inc.	y	30			
	74.4	12 $\frac{1}{2}$	61 Murch. 10c	y	167	-3	Q30c	5.5
1.1		7 $\frac{1}{2}$	90 DRI Inc.	y	10	-6		
		27 $\frac{1}{2}$	13 $\frac{1}{2}$ E-Emmett Int'l 10p	y	22			
		120	68 Europa Minerals 2p	y	87	+2	N10	
5.2	11.3	20	5 Do. Warrants	y	19			
		28	A Conco	y	85	+2		

45.10.1	127	F41	Wernio Gold Mine	591	+1	5020
48.14.6	113	E6	Homestake Mining SL	113	+1	Q200
0.1	54	26	Kennecott	42		
25.16.2	47	1	McFinley Red Lake	14	+1	
	28	1	New Sabina Res CSI	15	+1	
	457	25	Norrborg CSI	407	+5	
	39		Wolverine Res	20	+1	
	40		RTZ 100	509	-16	115.0 3.3
	15		RTZ 100			

1989/90		Stock	Price	+ or -	Div Net	C'var	Yld Gr%
High	Low						
100	74	ASB Barnett 2p... y	74	1.0	4.8	1.8
151	74	Amoco Energy 10p... y	74			

2.61	8.3	30	23	Analysis Hldgs 20b...	21	-1
2.21	9.7	42	50	Andaman Res. 10p...	50	...
2.4	7.9	94	56	Associated Farmers	95	...
2.6	...	25-1	131	Automobiles of Dist. Sp...	131	-1
2.4	14.3	14	04	Barbican Hldgs. 1p...	14	...
2.6	7.0	37	27	Blackland Oil 10p...	37	+1
2.3	3.3	42	11	Burmin Exploration...	18	...
4.5	22.8	220	215	Cafe Inns E1.	220	...
4.3	...	28	17	Laidwell Invs. 10p...	22	...
4.5	...	25	108	Loose Oil 10p...	108	...

3	135	61	ChesEx Arisun 5p	88	1.0	1.5
3	191	50	20ChEx IntL	21	-2	
7	110	17	17Courtard Lels 5p	17		
7	120	143	45Crown Eyeglass 5p	110		
3	57.5	33	23Dana Expl.	23		
3	121	13	13Edencom Leisure 5p	13	+1	3.2
3	128	72	30Edinburgh Hdb 2p	34	+3	
3	110	113	50Egilion Expl. 150p	55		
3	9	60	20D. Worms	14		
3	25.5	30	11Eg Expt Rpt	14	+2	

9	28.3	125	115	Fast Forward Inc.	y	125			
3	9	45	23	Future Min. Int 20	y	45			
6	14.2	55	35	Glencar Expln	y	43			
		350	135	Hamocell 1p.	y	21			
		70	50	Harris Baird Sp.	y	58	0.75	6.4	1.7
		100	70	Hillcare Sp.	y	100			
		92	12	Hamocell Group Sp.	y	14			
		120	60	Hosking Brewery 50s.	y	75			
		105	35	Hamocell Group 2 1/2 p y	y	72			

1.8	3.1	23	9th Comm & Data Sp.	127	-1	12
0.7	41	41	12Permia We.	Y	24
0.1	10.5	104	58Kells Mins. E5p.	Y	73
0.7	3.1	53	Kemp (P.E.) Sp.	Y	35	1.5 1.8 6.1
1.7	7.3	22	7Kromographic 1p.	Y	7	-1
1.2	8.0	105	78LGW Sp.	Y	78	-1 2.0 3.6 3.4
2.4	4.3	96	43Leading Lease Sp.	Y	47	-1 2.0 3.0 5.7
2.0	3.0	*563	343N L Labs 1p.	Y	356	+3
2.7	4.2	50	36Malaga Group 10p.	Y	42	-1 1.2.0 3.4 6.3
2.0	3.0	8	Scholar Earth 1p.	Y	51	..

90	24	Ocala Gold FR 2p.....	53	-1	-	-	-
25	8	Pennant Grn 2p.....	17	0.2	-	1.6
106	20	Poolington Sp 2p.....	17	-	-	-
120	100	Ramsden's H Harry.....	64	84.5	1.1	5.7
973	53	Restamintus Sp.....	56	1.65	2.8	4.4
235	150	Royal Sovereign 10p.....	230	+1	45.5	3.1	3.2
211	11	Scott Pickard 10p.....	120	60.38	3.8	4.2
160	95	Seacon Hides.....	153	12.5	b1	2.2
51	34	Semperviva.....	34	-	-	-

39	20 Sleepy Kids 20...	27			
*17	58 State Hldgs. 50...	54			
34	14 Swampy Sundles 1p	1			
11	24 Swizm Connecios 2p	3			
50	28 Tavern Lets 20p...	36			
115	28 Tomorrow's Letare 20p	89			
113	40 UPL Group 10p...	-4	-15	\$2.75	1.9
150	128 UPL Group 10p...	131		5.0	3.3 5.1
100	60 Video Magic Lets 1p	89	+2	W2.0	0.7 3.0
10	40 Video Magic Lets 1p	89			

40	15	Vicaya Hlds Sp. y	18	0.25	0.8
46 1/2	23	Whiteline Lsnt 20c y	48	-1c	
32 1/2	10	D Wrrms y	27		
10 1/4	4 1/2	Wilton Group 1p. y	4 1/2		

NOTES

Stock Exchange dealing classifications are indicated to the right of security names: α Alpha, β Beta, γ Gamma

unless otherwise indicated, prices and net incomes are in pence and denominations are 25p. Estimated price/earnings ratios are based on latest annual reports and accounts and, where possible, are updated on half-yearly figures. P/E's are calculated on "net" distribution basis, earnings per share being computed after taxation and unrelieved ACT where applicable. Bracketed figures indicate 10 per cent or more difference calculated on "nil" distribution. Covers are based on "maximum" distribution; this compares gross dividend/cover after taxation, excluding exceptional dividends/losses.

3.38	2.9	including estimated extent of offsettable ACT. Yields are based on
1.0	12.4	middle prices, are gross, adjusted to ACT of 25 per cent and adjusted
2.2	-	for value of declared distribution and rights.
1.5	-	* "Tap Stock"
3.7	-	† Highs and lows marked thus have been adjusted to allow for
1.9	-	rights issues for cash
3.0	-	‡ Interim since increased or resumed
1.3	-	§ Interim since reduced, passed or deferred
3.0	3.7	** Tax-free to non-residents on application

1.9	1	Figures or report awaited
0.0	5.1	Not officially UK listed; dealings permitted under
18.1		US\$44A)
1.8	5	USM; not listed on Stock Exchange and company
1.1	7.0	subjected to same degree of regulation as listed security
		Not officially listed.
2.7	4.0	Price at time of suspension
1.0	7.2	Indicated dividend after pending scrip and/or rights to cover relates to previous dividend or forecast.

	+	Merger bid or reorganisation in progress
	+	Not comparable
1.0 2.9	3.3 7.1	+ Same interim; reduced final and/or reduced earnings indicated
	%	Forecast dividend; cover on earnings updated by latest interim statement.
1.7	4.2	% Cover allows for conversion of shares; not now ranking dividends or ranking only for restricted dividend.
	+	Cover does not allow for shares which may also rank dividend at a future date. Max D/F may be omitted

2.71	4.4	■ No par value
1.0	5.2	■ B.F. Seigian Francs. Fr. French Francs % Yield bases
2.8	4.3	■ Assumption Treasury Bill Rate stays unchanged until maturity
3.4	4.8	■ stock, a Annualized dividend, b Figures based on prospectus
3.4	4.8	■ other offer estimate, c Cents, d Dividend rate paid or payable
3.4	4.8	■ part of capital cover based on dividend on full capital
3.4	4.8	■ Redemption yield, f Flat yield, g Assumed dividend and yield
3.4	4.8	■ Assumed dividend and yield after scrip issue, j Payment to
3.4	4.8	■ capital sources, k Kenya, m Interim higher than previous total

	36	Rights are pending q Earnings based on preliminary figures.
7-1	50	Dividend and yield exclude a special payment. t Indicates
		dividend: cover relates to previous dividend, P/E ratio based
		latest annual earnings, u Forecast, or estimated annual
		dividend rate, cover based on previous year's earnings, v Subject
		to local tax, x Dividend cover in excess of 100 times, y Dividend
		and yield based on merger terms, z Dividend and yield include
		a special payment; Cover does not apply to special payment, A
\$-L	52	A dividend and yield, B Preference dividend passed or deferred

	-	C Canadian, E Minimum tender price, F Dividend and yield based on prospectus or other official estimates for 1988-89, G Assumed dividend and yield after pending scrip and/or rights issues, H Dividend and yield based on prospectus or other official estimate for 1989, K Dividend and yield based on prospectus or other official estimates for 1990, L Estimated annualised dividend cover and P/E based on latest annual earnings, M Dividend and yield based on prospectus or other official estimates for 1988-89, N Dividend and yield based on prospectus or other official estimate for 1989-90, O Floor-based bid-ask spread ratio, other abbreviations as above.
7.6	5.9	
7.2	5.7	
6.1	4.7	
4.7	1.7	

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Fin. 13% 97/02	\$114		

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3.7	Astec (BSR).....	5 1/2
7.5	BAT.....	67
	BOC Gro.....	44
	P & O Did.....	
	Polly Peck.....	
	Racal Elect.....	
	RHM.....	
	Rank, Gro Ord.....	
	Reed Intnl.....	
	STG.....	
	Seas.....	
	SMK Breeham A.....	

14.8	BTR	37	TI	
	Barclays	40	TSE	
	Blue Circle	20	Tesco	
	Boots	23	Thorn EMI	
8.8	Bownas	39	Trust Houses	
	Brit Aerospace	46	T&N	16.8
	British Steel	9	Unilever	
9.6	Brit. Telecom	22	Vickers	
	Cadburys	31	Wellcome	
	Chancer Arms	42		

Comm Union.....	40	Property	
Coastal/Les.....	31		
Eurotunnel.....	65		
FXI.....	6		
FRFC.....	22		
Gen Accident.....	92	Brit. Land.....	7
GEC.....	19	Control Secs.....	
Glaxo.....	60	Land Secur/Les.....	
Grand Met.....	44	MEPC.....	
Grundfos.....	19	Mountleigh.....	
		Oils	

4.9	GKII	33	Brit. Petroleum	2
4.9	Hutton	38	Burmah Oil	2
4.3	Hawker Sidd	55	Charterhall	2
4.3	ICI	90	Conroy Petrol	2
1.2	Jaguar	85	Premier	10
1.2	Ladbrooke	25	Shell	10
1.2	Legal & Gen	31	Toskar Res	28
1.2	Lea Service	26	Ultramar	28
1.2	Lloyds Bank	21		
1.2	Lurgie Inds	54		

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Murks & Spencer.....	16
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Money Market Bank Account

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar up as yen loses ground

THE DOLLAR and sterling were firm yesterday and there was active cross trading between the D-Mark and Japanese yen, with the yen weaker in general.

Covering of short positions gave the dollar support in a featureless market. Traders were looking for guidance from testimony before a Congressional committee by Mr Alan Greenspan, chairman of the US Federal Reserve Board, but there was little reaction to his comments.

Mr Greenspan said the recent slowdown in the economy is likely to be temporary and that the risk of a recession has declined. He added that inflation has stabilised, but at too high a level. He also touched on the subject of Japanese investment, suggesting that money is shifting back to Tokyo.

An indication of the Japanese attitude to US investments will come from the quarterly refunding auctions held by the US Treasury. If fears prove correct that Japanese demand for US Government paper will be modest this could have a depressing influence on the dollar.

At the close in London the US currency had advanced to a technical resistance point of \$1.4400 against the yen, from \$1.4300.

£ IN NEW YORK

	Jan 30	Jan 29	Previous Close
1 month	1.6780-1.6790	1.6810-1.6820	
3 months	1.6780-1.6790	1.6810-1.6820	
6 months	1.6780-1.6790	1.6810-1.6820	
9 months	1.6780-1.6790	1.6810-1.6820	
12 months	1.6780-1.6790	1.6810-1.6820	

Forward premium and discount apply to the US dollar

	Jan 30	Jan 29	Previous Close
1 month	88.4	88.4	
3 months	88.4	88.4	
6 months	88.4	88.4	
9 months	88.4	88.4	
12 months	88.4	88.4	

Commercial rates taken from the end of London trading. Bank rates are for the London market. Financial rates are for the London market.

STERLING INDEX

	Jan 30	Jan 29	Previous Close
1 month	88.4	88.4	
3 months	88.4	88.4	
6 months	88.4	88.4	
9 months	88.4	88.4	
12 months	88.4	88.4	

Commercial rates taken from the end of London trading. Bank rates are for the London market. Financial rates are for the London market.

CURRENCY RATES

	Jan 30	Jan 29	Previous Close
1 month	88.4	88.4	
3 months	88.4	88.4	
6 months	88.4	88.4	
9 months	88.4	88.4	
12 months	88.4	88.4	

Commercial rates taken from the end of London trading. Bank rates are for the London market. Financial rates are for the London market.

CURRENCY MOVEMENTS

	Jan 30	Jan 29	Previous Close
1 month	88.4	88.4	
3 months	88.4	88.4	
6 months	88.4	88.4	
9 months	88.4	88.4	
12 months	88.4	88.4	

Commercial rates taken from the end of London trading. Bank rates are for the London market. Financial rates are for the London market.

OTHER CURRENCIES

	Jan 30	Jan 29	Previous Close
1 month	88.4	88.4	
3 months	88.4	88.4	
6 months	88.4	88.4	
9 months	88.4	88.4	
12 months	88.4	88.4	

Commercial rates taken from the end of London trading. Bank rates are for the London market. Financial rates are for the London market.

EXCHANGE CROSS RATES

	Jan 30	Jan 29	Previous Close
1 month	88.4	88.4	
3 months	88.4	88.4	
6 months	88.4	88.4	
9 months	88.4	88.4	
12 months	88.4	88.4	

Commercial rates taken from the end of London trading. Bank rates are for the London market. Financial rates are for the London market.

FT LONDON INTERBANK FIXING

	Jan 30	Jan 29	Previous Close
1 month	88.4	88.4	
3 months	88.4	88.4	
6 months	88.4	88.4	
9 months	88.4	88.4	
12 months	88.4	88.4	

Commercial rates taken from the end of London trading. Bank rates are for the London market. Financial rates are for the London market.

MONEY MARKETS

Rates drift lower

THE DOWNWARD drift in London interest rates continued yesterday as sterling maintained a firm tone on the foreign exchanges. The threat of higher UK bank base rates appears to have been averted, after last Friday's reasonably encouraging December trade figures, but dealers said it is still too early to look for a cut in rates. On the other hand, it was pointed out that if the pound continues to improve it is in the nature of

forecast a flat credit position. This was revised to a surplus of £100m at noon and back to flat in the afternoon. The authorities did not operate in the market.

In New York the Federal Reserve drained liquidity from the banking system via two-day matched sale and repurchase agreements.

In Frankfurt call money continued to fall as banks remained well supplied with liquidity towards the month-end. Banks' reserve holdings averaged 65bn for the first 28 days of January, and there should be no problem in meeting the provisional average requirement for the month of DM60.3bn.

The call rate declined to 7.10 from 7.50 per cent. This was regarded as purely technical and not a sign of easier credit policy by the Bundesbank. There remains a fear in the market that the Bundesbank may tighten its monetary stance, but the central bank council meets on Thursday and is not expected to take any fresh monetary initiatives.

A two-tranche securities repurchase agreement, for 28 and 82-day funds, was offered by the Bundesbank yesterday. Bids must be made today, but the result of the tender will not be announced until tomorrow when two facilities totalling DM29.7bn expire.

UK clearing bank base lending rate 15 per cent from October 5

markets to pre-empt a change. Three-month sterling interbank was quoted at 15.15-15.20 per cent, against 15.10-15.15 on Monday, while 12-month advanced to 15.14-15.19 per cent from 15.14-15.19.

Better sentiment was reflected in a firmer opening for short sterling futures on Liffe. March delivery opened at 85.08 and touched a peak of 85.12. It failed to follow through to attack resistance at 85.15 however, weakening with a downturn in US bonds, to close at the day's low of 85.04, compared with 85.05 on Monday.

Credit conditions were comfortable in London. The Bank of England initially

FINANCIAL FUTURES AND OPTIONS

LIFE LONG LIFE FUTURES OPTIONS

Strike	Call	Put	Settlement
100	1.15	0.15	0.15
110	0.15	0.15	0.15
120	0.15	0.15	0.15
130	0.15	0.15	0.15
140	0.15	0.15	0.15
150	0.15	0.15	0.15
160	0.15	0.15	0.15
170	0.15	0.15	0.15
180	0.15	0.15	0.15
190	0.15	0.15	0.15
200	0.15	0.15	0.15

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CANADA

Bases	Stock	High	Low	Close	Chg	Bases	Stock	High	Low	Close	Chg	Bases	Stock	High	Low	Close	Chg			
TORONTO																				
4pm prices January 30																				
Quotations in cents unless stated \$																				
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	3400 CTV	27 1/2	7 1/4	7 1/4	- 1/4	34300 Laur G B	\$14 1/2	15 1/2	15 1/2	-	10000 Scott C	\$13 1/2	13 1/2	13 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	3502 Drexel	27 1/2	7 1/4	7 1/4	- 1/4	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1100 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
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2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2	27 1/2	27 1/2	-
2000 Alcan Int	\$44 1/2	104	103	103 1/2	+ 1/2	1000 Cdn P	\$14 1/2	15 1/2	15 1/2	-	3700 Laidlaw G B	\$14 1/2	15 1/2	15 1/2	-	3024 Seagram	\$29 1/2			


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NASDAQ NATIONAL MARKET[illegible]4pm prices
January 30[illegible]

 **Copenhagen**
(01) 13444
And ask
K. Mikael Heiniö
for details

NASDAQ NATIONAL MARKET[illegible]4pm prices
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AMERICA

Dow declines as speculative issues retreat

Wall Street

A SELL-OFF of takeover stocks, coupled with increased concerns about interest rates, pulled the stock market broadly lower yesterday in fairly active trading, writes *Karen Zagor in New York*.

The Dow Jones Industrial average was closed at 2,543.24, down 10.14 points, compared with a drop of 5.85 points to 2,553.38 on Monday. Volume on the New York Stock Exchange was moderate, with 187.7m shares changing hands. On the big board, declining issues led those advancing by 1,155 to 394. The stock market slump was broadly based, with all of the major US stock market indices falling. The important Standard & Poor's 500 was off 2.23 points at 322.97, the New York Stock Exchange Composite was 1.31 points lower at 1,784.2

and the American Exchange Composite fell 4.04 points to 245.50.

Among other Dow Jones stock averages, the transportation index fell sharply, by 42.67 points to 1,031.83. The utilities index recovered to close up 0.18 points at 218.69 after sliding as much as 2.14 points earlier in the day.

The weakness in the stock market was initially mirrored in the debt market, but bonds later rallied on the back of a strong dollar. The dollar, which ended the day at about ¥144.95 and DM1.6970, rose on reports that Soviet Premier Mr Mikhail Gorbachev was planning to step down as head of the Communist party. The Treasury's bellwether 30-year issue was quoted up 1/2 point, yielding 8.54 per cent.

The stock market was somewhat depressed by remarks by Mr Alan Greenspan, chairman

of the Federal Reserve, who said that the likelihood of a recession was less than 50 per cent, but that the risk was "not negligible".

Hilton Hotels fell 3 1/2% to \$37. The company's board was scheduled to meet yesterday to discuss whether to accept one of several takeover bids, or to recapitalize or to remain a public company.

UAL, the parent of United Airlines and a perennial takeover issue, dropped 3 1/2% to \$120.50. Stride Rite, another takeover candidate, plunged 4 1/2% to \$20 and DeSoto lost 2 1/2% to \$31.4. Holiday Corp was down 1 1/2% to \$58.

Issues of several companies where deals have failed recently also moved lower yesterday. MCM-USA slumped 1 1/2% to \$11. Philips Industries was off 5/8% to \$12 1/2, and Birmingham Steel fell 3/4% to \$15 1/4.

MCI Communications plunged 3 1/2% to \$31 1/4 in heavy over-the-counter trading after the company reported disappointing fourth-quarter operating income of 53 cents a share.

United Telecommunications was down 1 1/2% at \$31 1/4 in heavy trading, reflecting concerns about the long distance telephone industry after MCI's lower earnings and comments from American Telephone & Telegraph, saying the company expects a slowdown in growth for 1990. AT&T fell 1 1/2% to \$37 1/2. It was the most heavily traded stock on the New York Stock Exchange yesterday.

Being gained 3 1/2% to \$58 1/4 in spite of lower-than-expected fourth quarter earnings. Analysts believe losses from the company's defence and space unit, which were \$474m in 1989, have finally bottomed out.

A number of closed-end single-country funds moved lower yesterday. The Germany Fund,

which has been a Wall Street favourite thanks to recent political changes in eastern Europe, dropped 2 1/2% to \$22 1/2.

Among blue chip stocks, Philip Morris was up 1/4% at \$37 1/4, IBM rose 3/4% to \$37 1/4 and Coca-Cola fell 1 1/2% to \$56 1/4.

Canada

GOLD stocks were the only sector to move against a market decline in Toronto. Prices finished lower for the fifth day in succession, with the composite closing 15.52 lower at 3707. Declines outnumbered advances 417 to 231.

Turnover picked up to 27.3m shares, worth C\$354.6m, over yesterday's 19.2m shares, worth C\$243.2m.

Gold stocks were generally higher, rising 1 1/2 per cent on the day in spite of a drop in the price of bullion.

ASIA PACIFIC

Worries about short-term prospects trim early gains

Tokyo

THE YEN'S continued firmness against the dollar failed to entice investors back into the market and share prices drifted marginally higher in slow trading, writes *Michiko Nakamoto in Tokyo*.

A lack of new incentives and uncertainty about the market's near-term prospects undermined an initial uptrend, while selling in arbitrage with the futures market also trimmed the Nikkei's earlier gains. After fluctuating from a high of 37,336.11 to a low of 37,192.23, the Nikkei closed with a slight gain of 41.97 at 37,235.57.

Index-linked buying by newly launched investment trust funds, along with futures-related trading, took the Nikkei index higher in early trading, with a rise of more than 130 points in the first 15 minutes of trading. Advances led declines by 546 to 372, while 200 issues were unchanged. Turnover was up slightly to 477m shares from the 430m traded on Monday.

The broad-based Topix index saw a moderate gain of 4.46 to 2,741.22 and, in London trading, the ISE Nikkei 50 index rose 1.64 to 2,051.08.

Mr Mitsuru Masakawa at Jardine Fleming said that, although prices had fallen in some sectors to attractive levels, the uncertain future for the market was making it very difficult for investors to go bargain-hunting.

Although it was possible that the Nikkei had bottomed out, as it had rebounded above the 37,000 level after falling below it several times, there was concern that it could fall further, Mr Masakawa said.

At the same time, most analysts thought that, as investors' cash positions are high, there could be another run before the closing of books at the end of March. Such a scenario, however, depended on whether or not political stability could be maintained, both up to and after the national elections to the Lower House of the Diet scheduled for mid-February.

Even if the ruling Liberal Democratic Party maintained a majority, there was still a possibility that things could

become complicated by factional infighting over the prime minister's post after the elections.

The fragility of the market was clearly reflected in its reaction to Sony's announcement that it plans to issue yen warrant bonds. At a time when hopes had been pinned on electricals to lead the market, news of the financing plan took Sony's share price down ¥340 to ¥8,310. If the market had been healthy, it would have ignored the news, one trader said.

Other electricals were also weak, with Toshiba falling ¥300 to ¥1,200 and Pioneer off ¥100 to ¥3,550.

Heavy capitalisation issues, on the other hand, were back in focus. Kawasaki Steel topped the actives list with 38.8m shares and gained ¥21 to ¥829. Ishikawajima-Harima Heavy Industries followed with 19.7m shares and rose ¥30 to ¥1,350. Such issues were looking cheap as they had been neglected for some time.

Issues supported by strong domestic demand, such as housing and railway stocks, were pursued in Osaka, contributing to a 22.55-point rise in the OSE average to 38,157.78. Volume improved to 61m shares from the 58m traded on Monday. Toyo Shutter gained ¥280 to ¥3,690.

Roundup

TALK OF a forthcoming election boosted Australia in a mixed day for the Asia Pacific region. As one analyst put it: "Most of the markets tried to go better at the opening. They started with a bit of a rally, but that soon brought the sellers out."

Taiwan and Malaysia remained closed for the new year holiday. The Manila composite index dipped 2.28 to 1,063.64.

Wellington was again volatile. The Barclays index fell 16.51 to 1,923.87 as turnover returned to a moderate 6m shares worth NZ\$10m.

SEOUL fell sharply in active trading. The composite index lost 8.55 to 888.47.

BOMBAY fell across the board as brokers ended their boycott. Trading resumed after the stock exchange authorities reduced the penalties which it imposed on two brokers last week for failing to deposit margin money on their outstanding positions. The Bombay index fell 15.15 to 701.08.

National Australia Bank fell 2

EUROPE

Special situations caught in the spotlight

INDIVIDUAL stocks and sectors provided much of the excitement in Europe yesterday, as France retreated and West Germany closed little changed, writes *Our Markets Staff*.

PARIS was steeped in pessimism and share prices declined in another low-volume session, but there were a few buying opportunities which attracted interest.

The CAC 40 index, which lost 12.88 to 1,892.03, was hit by a 15 1/2 per cent fall in Casino, a retailer and the most active stock. Some analysts had cut significantly their estimates of sales for the second half, catching the market by surprise, said one observer. Casino dropped FF22.20 to FF164.

Fromageries Bel moved in the opposite direction, gaining FF10 to FF4,400. It rose partly because it looked cheap after recent falls, and partly on takeover speculation.

The oil group Elf Aquitaine declined after estimating that net profits would be below expectations at more than FF77m, after a FF80m depreciation charge. Its shares lost FF12 to FF544 on profit-taking after their recent rise.

Bouygues, the construction company, eased FF10 to FF585 after reporting earnings

in line with expectations.

Michelin, the tyre company, continued to bounce about, losing FF4 to FF159 after Monday's FF6 gain and Friday's FF11.50 loss. There are rumours that the company is planning a capital increase.

Overall turnover was estimated at FF22bn.

FRANKFURT concentrated on the chemical sector, which advanced strongly in a generally mixed market. The DAX index was up only 1.03 at 1,821.57 at the close, recovering from an early fall of about 8 points, and the FAZ rose 0.46 to 753.64. Turnover rose from DM6.9bn to DM7.3bn.

"The key factors that have been subduing the market have been events in the Soviet Union and the growing political vacuum in East Germany. The market has taken some comfort from the calling of early elections there," said one observer.

Chemical stock turnover was high with much demand from overseas. Investors sensed that the sector was undervalued and reacted to positive analysts' recommendations and speculation about higher dividends. BASF was up DM9.30 at DM207.30. Bayer put on DM3 to DM314.50 and Hoechst rose DM7.80 to DM303.10.

"The attraction of the fundamentals in the sector is well known. Japanese investors have been buying heavily because they see the stock as a good, longer term prospect with p/e ratios of 7.5 and some of the lower, sound dividends and good liquidity," an analyst said.

Deutsche Bank led its sector lower after rumours, later confirmed, of a capital increase at the country's largest bank. It fell DM4 to DM812. The bank has set a one-for-17 rights issue priced at DM60 and is raising its dividend on 1989 results to DM14 from DM12.

AMSTERDAM saw foreign buyers creep back into the market, helping shares make gains in moderate volume. The CBS tendency index added 1.0 to 115.6.

Some large buy orders for Nedlloyd swelled turnover; the stock gained F12.60 to F184.90. Royal Dutch rose F1.90 to F142.10 in the day's most active trading and Unilever

picked up F1.30 to F150.60. Heineken, which said it would cut 700 jobs in the next four years, rose F1.30 to F118.60. Philips, which signed a F180m contract with the education ministry, gained 1.0 cent to F143.

BRUSSELS was again mixed because of interest rate fears, with activity centred on Cockermill, the steel group, which made a strong start in heavy trading. The cash market index rose 1.26 to 6,259.76.

Cockerill improved by 1 per cent, adding BF2 to BF719.9 as 164,500 shares changed hands.

Fabrique Nationale Herstal, the small arms, sporting goods and aeronautics group, forecast a consolidated net loss for 1989. It fell BF10 to BF457.

Petrofina eased BF50 to BF11,925. After the close, the company reported an 8 per cent profit rise.

Société Générale de Belgique, the holding company, again denied a report that it was negotiating the sale of a large stake in its metals arm, Acec-Union Minière, to RTZ, the US mining group. Société Générale put on BF30 to BF74,450.

MADRID continued to edge higher on institutional demand after last week's retreat. The construction sector again per-

formed well, with Urbis gaining 14 percentage points to 411 per cent of par.

Banesto, the bank, which moved on to the continuous market on Monday, rose Ptas50 to Ptas420 after the previous day's Ptas175 decline. The general index gained 1.54 to 276.49.

MILAN fell on a broad front in thin trading. A negative tone was blamed on domestic political tension and uncertainty in financial markets abroad. The Comit index fell 4.68 to 679.99.

Much of the negative tone stemmed from reaction to last week's Fiat earnings report. Fiat lost L70 to L10,505 at the close, but then fell to L10,380 in the after-market.

STOCKHOLM moved slightly higher in trade reduced to a trickle by the wage dispute, which has crippled the entire Swedish banking system. Total turnover was a tiny SKr35m.

The Affärsvärlden General index rose 9.5 to 1,227.4.

HELSINKI fell in thin trade, with shares in United Paper Mills closing sharply lower. The United all-share index shed 3.2 to 860.8. UPM free shares dropped FM30 to FM221 after rising recently.

OSLO closed mostly higher in active trading. The all-share index rose 1.14 to 565.72.

Turkey survives fake shares and a bomb

Jim Bodgener on the bull run that some analysts say is a bubble that could burst

ISTANBUL'S emerging stock market, the IKMB, appears to have weathered the squalls following a dummy share scandal and a botched terrorist bomb attack last week. Yesterday, after a few days in sackcloth and ashes, it seemed to be back in the bull run which dates back to the beginning of January.

At close of trading yesterday, the IKMB index was 3,470 on a trading volume of TL73.9bn (\$31.4m), up from 3,199 on Monday. It last peaked at 3,811, mid-way through last week.

Altogether, five people have been taken into police custody, pending an investigation by the government and the watchdog Capital Markets Board (CMB) in Ankara into the issue of fake shares in the market leader, Cukurova Elektrik. The shares had been floating undetected on the market from November; a statement from the authorities is expected later this week.

But what seems to have brought the index down, according to both stock exchange officials and dealers,

was the exclusion on security grounds of individual, small investors from the exchange building following the bombing attempt on Tuesday, in which the terrorist blew himself up. Only leading brokers and traders - by Istanbul standards, at least - have been permitted entry.

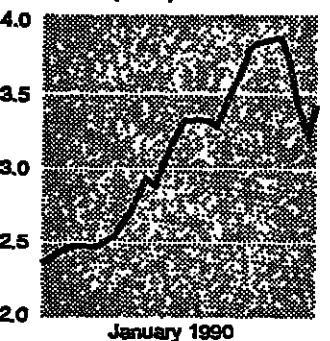
"It has led to a better, professional atmosphere," says one dealer in a subsidiary of a large bank. "The exchange management, anyway, was looking for a reason to stop the small fry clogging up the works."

The minor slump has come as a salutary lesson to an overheating market, say exchange officials and traders. In spite of the recent setback, the index yesterday was showing a rise of more than 50 per cent from the 2,217 it reached on the last day of business in 1989.

There are mixed predictions about the path the market will take from now on: some say that it will probably start falling again towards the end of the week, others that it has bottomed out, and will begin to climb again. "It is a dangerous,

Turkey

IKMB index (000's)



January 1990

unpredictable market for small investors, who are most exposed to large fluctuations," said an exchange source.

Other critics say that the market has risen out of all proportion to corporate performance, and that last week's events only deferred the bursting of a dangerous bubble. They argue that, to safeguard the capital market as a whole, the family owners of large corporations should release more of their jealously guarded

equity, which would then soak up unrequited investment demand.

Foreign investor interest in the exchange - latterly from US and European-based funds - has boosted the market since last August, when it was opened to direct foreign investment by deregulation in a decree aiming at lira convertibility.

Meanwhile, the phoney share scandal could involve anything between TL10bn and TL100bn. But it has not dented confidence in Cukurova, which had a price/earnings ratio of about 14, and is being pursued by foreign and local investors alike. It was still the market leader yesterday.

On leading Turkish institution Iktisat Bank, there is speculation that it will compensate in full (an estimated total TL300m) for the fake shares it transferred to accounts retained with the bank. "I think that the stock exchange is still such a small baby that there's bound to be some mismanagement," said Iktisat chief executive Mr Enol Aksoy. "We're still on a learning curve."



Cilva Holdings PLC

a consortium composed of

Lease International S.A.

General Motors Corporation

and

Avis Inc.

has acquired

Avis Europe plc

The undersigned acted as financial advisers to Cilva Holdings PLC

Lazard Brothers & Co., Limited

Lazard Frères & Co.

January 1990

FT-ACTUARIES WORLD INDICES

NATIONAL AND REGIONAL MARKETS												
TUESDAY JANUARY 30 1990							MONDAY JANUARY 29 1990					
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's % change local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)
Figures in parentheses show number of stocks per grouping												
Australia (84)	161.58	+1.0	133.53	131.72	+0.6	5.18	160.07	132.55	130.90	160.41	128.28	167.12
Austria (19)	219.88	+1.1	193.70	191.51	+1.2	1.35	217.39	192.02	189.18	219.88	92.84	95.03
Belgium (61)	150.49	+0.0	132.57	130.08	+0.0	4.30	150.57	132.99	130.14	160.02	125.58	134.26
Canada (120)	138.99	-0.5	122.44	119.82	-0.4	3.34	138.76	123.44	120.27	154.17	124.67	134.26
Denmark (38)	248.30	+1.0	216.97	216.98	+1.1	1.46	243.75	215.30	214.56	250.34	165.35	154.49
Finland (25)	148.23	+0.4	130.59	122.80	+0.4	2.54	147.71	130.47	122.37	159.16	118.63	132.85
France (125)	148.72	-0.6	131.89	134.10	-0.5	2.81	150.60	133.02	134.77	157.97	115.23	116.22
West Germany (96)	127.00	+0.0	111.88	110.98	+0.0	1.90	127.02	112.19	110.90	130.32	79.56	115.22
Hong Kong (45)	113.30	-0.4	89.81	113.62	-0.4	5.02	113.72	100.45	114.04	140.33	88.41	77.75
Ireland (17)	194.21	-1.2	171.08	173.99	-1.0	2.50	196.53	173.59	175.43	198.57	125.00	195.47
Italy (95)	97.89	-0.7	85.23	91.34	-0.8	2.51	98.62	87.11	92.08	102.11	74.97	81.94
Japan (455)	198.37	-0.4	164.17	169.54	+0.2	0.48	187.18	165.33	169.57	200.11	164.22	190.96
Malaysia (36)	226.17	+0.2	199.24	235.01	+0.0	2.28	225.81	199.46	234.99	238.21	143.35	154.95
Mexico (13)	338.23	+1.9	287.98	298.48	+1.9	5.52	332.03	293.29	280.16	338.23	163.32	160.82
Netherlands (43)	138.35	+1.3	121.87	119.56	+1.3	4.50	138.63	120.69	118.02	145.66	110.83	112.84
New Zealand (18)	69.03	-0.5	61.34	61.88	-0.9	5.70	70.01	61.84	62.40	88.18	82.84	79.12
Norway (24)	218.42	+1.5	192.41	192.11	+1.5	1.42	215.28	190.15	189.20	219.26	139.92	158.78
Singapore (26)	167.80	+2.8	165.26	160.84	+2.4	1.81	162.49	161.19	157.01	169.94	124.57	130.08
South Africa (50)	227.57	-1.5	200.47	167.19	-0.2	3.33	231.14	204.16	167.59	231.14	143.14	125.85
Spain (43)	154.65	-0.1	136.25	126.89	-0.2	4.17	154.78	138.71	127.10	168.75	143.14	148.26
Sweden (35)	135.64	+0.3	123.34	126.81	+0.1	1.94	135.13	123.35	126.71	138.45	126.81	148.85
Switzerland (52)	94.45	-0.2	83.21	87.22	-0.1	2.05	94.69	83.64	87.20	98.12	67.81	75.89
United Kingdom (308)	159.36	+0.0	140.38	140.38	-0.3	4.50	159.39	140.79	140.79	164.31	123.38	149.29
USA (542)	130.61	-0.7	115.06	130.61	-0.7	3.61	131.55	116.19	131.55	148.29	112.13	120.89
Europe (889)	142.09	+0.0	125.17	124.93	-0.1	3.42	142.16	125.57	125.09	146.66	112.62	118.67
Nordic (121)	182.98	+0.7	170.00	165.16	+0.6	1.73	191.65	169.28	164.13	198.12	137.95	143.23
Pacific Basin (667)	182.35	-0.4	160.64	165.16	+0.2	0.73	183.03	161.67	165.78	194.72	160.44	168.79
Euro - Pacific (1059)	168.44	-0.3	148.62	149.66	+0.1	1.66	168.87	147.40	149.55	174.18	141.56	166.79
North America (623)	131.02	-0.7	115.42	129.04	-0.7	3.90	131.95	116.54	130.85	146.58	112.79	121.75
Europe Ex. UK (683)	130.28	-0.1	114.77	115.40	+0.0	2.70	130.37	115.15	115.41	134.66	96.30	99.80
Europe Ex. UK (212)	134.10	-0.7	118.15	121.76	-0.3	4.76	131.22	117.17	117.17	134.66	96.30	101.63
World Ex. US (1849)	165.18	-0.3	148.39	149.09	+0.1	1.73	168.65	147.20	149.41	173.05	111.93	137.41
World Ex. UK (2085)	151.64	-0.5	133.78	143.13	-0.2	2.07	152.53	134.73	143.36	162.00	136.98	144.02
World Ex. So. Af. (2331)	182.04	-0.4	193.95	142.66	-0.2	2.28	152.65	134.83	142.91	161.84	136.87	144.02
World Ex. Japan (1939)	136.55	-0.4	120.29	129.05	-0.4	3.57	137.09	121.09	129.58	145.62	114.51	121.36
The World Index (2391)	129.49	-0.4	134.34	142.83	-0.2	2.29	153.12	135.26	143.08	162.05	136.68	143.90
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Malaysian market closed January 30. A full update of prices was unavailable for Finland & Sweden January 29/30.												